

THE OHIO STATE UNIVERSITY
OFFICIAL PROCEEDINGS OF THE
ONE THOUSAND THREE HUNDRED AND FORTY-FIFTH MEETING
OF THE BOARD OF TRUSTEES

Columbus, Ohio, September 2, 1998

The Board of Trustees met at its regular monthly meeting on Wednesday, September 2, 1998, at The Ohio State University Fawcett Center for Tomorrow, Columbus, Ohio, pursuant to adjournment.

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Minutes of the last meeting were approved.

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The Chairman, Mr. Celeste, called the meeting of the Board of Trustees to order on September 2, 1998, at 10:45 a.m. He requested the Secretary to call the roll.

Present: Theodore S. Celeste, Chairman, Michael F. Colley, George A. Skestos, David L. Brennan, James F. Patterson, Zuheir Sofia, Tamala Longaberger, Daniel M. Slane, and Allyson Lowe. Fred L. Dailey, Director of the Ohio Department of Agriculture, was also in attendance.

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PRESIDENT'S REPORT

President William E. Kirwan:

I would like to begin by introducing Chancellor Rod Chu, who is with us today for the meeting. Chancellor Chu, we thank you for your presence today and we appreciate, even in the brief time that you have been in office, all of your efforts to help advance higher education in the state. Chancellor Chu is here to participate a little later in the discussion of our selective investment program.

This week is my first real initiation into Buckeye life. I've been here two months, but an event will take place this week where there is much anticipation and tension, it will be an occasion for high fives, head butts, and rousing music. I speak of course, about Commencement! Tomorrow we will celebrate the single most important event in the life of the University, where we will honor our graduates who will be moving on to a new phase of their lives after the ceremony tomorrow. We will also be recognizing six extraordinary people. I think that the honorees that will be recognized tomorrow will bring great credit to the University and we will have the benefit of hearing from one of those, Don Shackelford, who will be giving the commencement address.

There is another event taking place this week which also has created some interest in our fair city. That is an event that will take place in Morgantown, where the Buckeyes will launch their football season. I have to tell you that Patty and I have already been captured by the "Buckeye Fever!" In fact, the other day I came home from work and I walked into the house -- and you have to understand that my wife has in the past not been one of the world's great football fans -- and the first thing that she said to me was, "You know, I am really getting into this football season. I'm ready! I'm ready!" So it has even captured my dear wife's attention.

I had a sense of this great Buckeye spirit and fever the other day. I was invited to be grand marshal in one of the parades at the State Fair. So I thought this was a wonderful opportunity for me to go visit the fair and see some folks. But a very wise person, Barbie Tootle, encouraged me to take along Brutus Buckeye, which I did. So we walk into the parade grounds and all of these students come running forth, waving for autographs, I get out my pen, and they run right past me to Brutus. I was glad I had Brutus along, at least my name was on the car so they could recognize me!

At the first Board meeting that I had a chance to participate in as president of the University, I indicated to the Board four priorities that would define, I hope, my administration. What I wanted to do today was to give a very brief update on these priorities, actions that have been taken, and this will then lead into a major presentation related to one of the initiatives.

The first initiative is the quality of the undergraduate experience. The intensification of our commitment and efforts related to undergraduate education. We have been developing initiatives over the course of the spring and summer and these will be rolled out over the course of the fall in preparation for both this current year and the next academic year. And I want the Trustees to know that these will be a major topic

PRESIDENT'S REPORT (contd)

President Kirwan: (contd)

of discussion at our upcoming retreat.

The second area that I indicated a special interest in is that related to diversity. I have asked Ed Ray to take the leadership in bringing together a group of people to help develop a diversity agenda for the University.

The third area is the expansion of the land-grant mission of this University -- for the University to help address some of the major issues facing our society -- K-12 education and community development -- along with the traditional role we've played in support of the agricultural community. In this general area, one of my major areas of interest and the University's area of interest is in the support we can give to developing the technology economy of Ohio, and most especially Central Ohio where we are located.

There are two, I think, very significant steps that have been taken that I want to report to you on in this regard. The first is the formation of what we are calling the University Technology Task Force. This has been put together with the help of David Allen and Bud Baeslack. What we are doing with this Technology Task Force really supports the efforts that the Mayor has already launched on making Central Ohio a Mecca for technology. So this is one way in which the University is contributing to the Mayor's thrust.

This Technology Task Force will bring together the best faculty at the University in technology areas, along with leaders from the private sectors -- CEO's of technology companies. The idea here is to create a synergy between the faculty and these leaders from the private sector. In addition to the synergistic effect of this, we want to use this task force to develop benchmarks of best practices for major research universities as it relates to enterprise and development. I am very pleased that the Chairman of the Board, Ted Celeste, will be on the Steering Committee of this task force.

The second initiative in this general area of priority -- this expansion of the land-grant mission we heard -- relates to the Science and Technology Campus. We will be announcing next week the president of the Science and Technology Campus Corporation. I am not going to "steal the thunder" from next week's presentation and announcement, but let me just say that you will be very pleased with the way this search has ended up. We have an extraordinary person to lead the effort with the Science and Technology Campus and, again, I must thank the Chairman of the Board, Ted Celeste, who was the chair of the search committee that has ended in such a successful way.

The fourth area that I talked about back in July was the efforts already underway at this University to elevate the quality and standing in recognition of academic programs at the University. Our effort is, and quite frankly the Board has led, to build within this University an array of preeminent academic programs and research programs. This is euthenistically captured in what has been referred to as the 20/10 plan. This goal is to have by the year 2010, 10 academic programs rated in the top ten, and 20 more rated in the top twenty.

Today, we are going to announce and discuss a major step in the direction of this goal. Ohio State has gone about this in exactly the right way. There has been a characteristic of these programs that we will be discussing in a few moments is not only their strength, but the interdisciplinary character of these programs. The way these programs are cutting across disciplines to really address cutting edge, leading edge issues in scholarships and research.

PRESIDENT'S REPORT (contd)

President Kirwan: (contd)

I could not be more pleased with the results of this first year of the strategic investment program. I think today's announcement is very significant to the University and I am confident that in the years to come, we will look back on today as a very significant step toward our goal in achieving status as one of the nation's very best research universities.

So with that, Mr. Chairman, I would like to turn things back over to you so we can begin the presentation on the strategic investment program.

Mr. Celeste:

Thank you, Mr. President. Before we begin, I might just comment on behalf of all of the Trustees that we have, once again, seen reasons why we have this respect for our remarkable leader. We look forward to your continued dynamic leadership. And, indeed, as you identified, one important task is understanding the spirit of the Buckeyes here. It is an enormous challenge -- we are entering the season "#1," and we need to end the season, January 4, "#1."

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EDUCATIONAL AFFAIRS COMMITTEE

Mr. Celeste:

I would like to call on Vice Chairman Michael Colley to chair the Educational Affairs Committee as a whole and to make the presentation.

SELECTIVE INVESTMENT PRESENTATION

Mr. Colley:

Thank you, Mr. Chairman. As you probably read in this morning's *Dispatch*, and as the President has indicated, our purpose this morning is threefold: first, to announce the recipients of the University's Selective Investment Awards; second, to meet the leaders of the winning academic units; and third, to explain the importance of these awards to the University and to the people of Ohio.

In 1991, Governor George Voinovich urged that a blue-ribbon panel be appointed to review the state's higher education resources. Governor Voinovich emphasized the need for the state's colleges and universities to excel stating that, "As a nation and as a region, we're competing with the world's best, and our institutions of higher learning are absolutely vital. If they don't succeed, Ohio as a state will not succeed."

The Board of Regents responded and appointed a "Managing for the Future Task Force" which ultimately proposed changes to enhance excellence among our colleges and universities. Foremost among those proposals was the differential use of resources to promote excellence. At the time, then Chancellor Elaine Hairston said, "We need to encourage campuses to be the best of their type, the best among their peers."

As the President indicated, the new Chancellor, Rod Chu, is with us today seated in the front row and he will extend remarks at the conclusion of the presentation.

The Ohio State University, consistent with the guidance of the Governor, the Regents, and the Chancellor, adopted a new mission/vision statement and a

SELECTIVE INVESTMENT PRESENTATION (contd)

Mr. Colley: (contd)

Functional Mission Statement which called for the differential funding of academic areas of particularly high promise of benefit to the University, its students, and the people of Ohio.

The centerpiece of differential funding is the Selective Investment for Academic Excellence -- the first recipients of which we announce this morning. Dr. Edward Ray, interim senior vice president and provost, will discuss the importance of disciplinary diversity and academic excellence. Dr. Ray --

Dr. Edward Ray:

Thank you, Mr. Chairman. Before I make formal remarks, I would like to remind all of us that the selective investment process was, really as much as anyone's, the brain child of the late Ed Hayes, who certainly continues with us in spirit, and former provost, Dick Sisson, who is here today. I would also like to point out that Vice Provost Alayne Parson was really instrumental in working with the selection committee -- and Bud will talk more about the process in bringing this effort forward - - and when Dave Ferguson became ill in August, Alayne stepped in and became a media expert as well. So, if I could, I would like to ask both Dick and Alayne to stand and be recognized.

As we all know, the principal asset of a leading teaching and research university such as Ohio State University is a distinguished faculty. That includes scholars from many disciplines who can work collaboratively to help solve and to train future leaders who can help solve society's increasingly complex and interdisciplinary social, economic, environmental, and health-related problems.

Excellence in academic research and scholarship at Ohio State keeps and attracts some of the best minds in the world in Ohio. We want the best people thinking about and helping to solve society's problems and we want them right here in Ohio where their impact can be of greatest benefit to the people of Ohio.

Outstanding senior faculty and academic programs attract the best students and the best young faculty -- both of which enhance the richness of the instructional and scholarly environment.

We have designed the Selective Investment Program to invest added funds in those departments which are already very strong, and with extra resources, have the ability to move to the very top of academic programs in their fields and to contribute to the improvements in allied areas. They are programs that hold great potential for increased good for the people of Ohio, and as they continue to distinguish themselves, they will contribute to the skills and competitiveness of our graduates.

The recipients of the Selective Investment awards -- the Department of Electrical Engineering, the Department of Materials Science and Engineering, the Department of Physics, and the Department of Psychology -- meet all of these criteria, and we are pleased to present them to you as examples of academic excellence and exceptional potential of which we can all be proud.

The Selective Investment for Academic Excellence awards we announce today mean that more than \$4 million in continuing funding will be invested to make these four departments -- already among our best -- even more extraordinary.

Now I would like to turn the proceedings over to Vice President Baeslack.

SELECTIVE INVESTMENT PRESENTATION (contd)

Dr. William A. Baeslack:

Let me spend a few moments reviewing the process that was used to select these departments for these awards. The process was led by an evaluation committee that worked diligently to ensure success. The members of the committee were: Pascal Goldschmidt, chair; Charles Atkinson, Robert Brueggemeier, Bunny Clark, Liang-Shih Fan, Peter Howitt, Brian Joseph, and Andrew Ward.

This faculty committee was one of distinguished faculty and represented the diversity of departments across the campus. Some of these including certainly medicine, music, pharmacy, physics, chemical engineering, economics, linguistics, food and agricultural, and biological engineering. So it was a very diverse group of faculty who performed this evaluation and assessment process. And, again, as Ed Ray indicated, Vice Provost Alayne Parson provided outstanding support to this committee.

The review and assessment process that produced today's recipients was again intense and rigorous. In July 1997, the administration invited every college in the University to submit proposals. Twenty-one proposals were submitted.

Members of the evaluation committee reviewed all proposals and indicated their preferences. Individual rankings were tabulated and a mean rank was established for each proposal. Seven proposals were determined or identified for more in-depth review.

The seven departments were invited to formally present their proposals to the committee. Site visits by two or three members of the committee were also made to each department. External reviewers were selected by the concerned departments or the involved departments, and they were asked to provide letters of comment and review. The spectrum of those contacted referees ranged from Nobel Prize winners to movie producers. So it was a very diverse group of highly eminent people who provided this basically peer review of these departments and evaluated these proposals.

Additional deliberation by the evaluation committee concluded with the recommendations of the departments we honor today. The work of these departments has wide-ranging impact both on campus and off-campus, and enhances the quality of life of the people of Ohio in many different ways. The following video illustrates some of that impact.

[video presentation]

Dr. Ray:

Mr. Chairman, I would like to thank Dave Hoover and his staff who did a wonderful job, I think you will agree, on preparing the video for us today.

This process of selective investment really began as a partnership between the University and the colleges and departments. We asked the colleges and departments to do two things: 1) to give it their best shot -- tell us which one or two programs they really wanted to invest in for their future and the future of the University; and 2) to put their money where their mouths are -- we told them this is a partnership, the University will bring resources to bear, we want the colleges and departments to bring their own redirected resources to bear on this effort as well. It seems only fair since we have brought them into this partnership that the deans or representatives from the colleges ought to have a couple of minutes to tell you how these particular investment efforts will fit into their longer term plans for their

SELECTIVE INVESTMENT PRESENTATION (contd)

Dr. Ray: (contd)

colleges.

So, if I could, I would like to invite Dean David Ashley, Engineering; Associate Dean David Andereck, representing Mathematical and Physical Sciences; and Dean Randall "Rip" Ripley, Social and Behavioral Sciences, to please come forward and each take a couple of minutes to give us a sense of how these programs fit into their broader perspectives for the colleges.

Dean David Ashley:

Good morning. Mr. Chairman, I would like to thank you for this opportunity to make a few remarks on behalf of the College of Engineering.

We are very pleased that two of our ten academic units have been selected as recipients of the selective investment awards. This recognition by colleagues of two of our very fine programs is quite heartening. We obviously agree that the Departments of Electrical Engineering and Materials Science and Engineering are poised to move to the first ranks within their disciplines. These investments will make a profound difference. They will give us opportunities to address critical needs and will allow us to especially reinforce currently strong areas of both programs. We can already see the dividends.

Based on the promise of this award, we have made an offer to and received an informal acceptance from an exceptional senior colleague, a member of the National Academy of Engineering. We anticipate that he will quickly provide important leadership in high profile areas. Other similar strategic hires will follow in the near future.

This is truly a bold initiative, unlike any I have seen in higher education. It is an unambiguous statement that the quality is being pursued at Ohio State University and that we intend to be a major player within the academic community. Engineering at Ohio State will be recognized as being world-class.

On behalf of the college, I would like to express my sincere appreciation for the University's trust in us to invest these precious resources. I am confident that within the next three to four years, I will be able to stand before you and recount numerous successes and accomplishments through the investments we speak about today. You will see clear evidence that this trust was well placed.

Thank you.

Associate Dean David Andereck:

I want to thank the Board of Trustees also for the opportunity to be here today for this presentation. Dean Bob Gold sends his regrets that he could not attend.

It is truly an honor for our college, Mathematical and Physical Sciences, to have one of its several strong departments singled out for selective investment and we are proud of the work that the Physics Department and Chairman Frank DeLucia, in particular, put into the development of this proposal. I think it is appropriate that physics was chosen.

I recall seeing a bumper sticker a few years ago that stated, "Physics is all there is!" With deference to John Cooper and the football team, I won't go quite that far. But it is true that physics is a core discipline, whose discoveries and insights impact many

SELECTIVE INVESTMENT PRESENTATION (contd)

Associate Dean Andereck: (contd)

other fields of study. Great universities have and need great physics departments.

This investment by Ohio State and its physics program will have benefits felt across the college -- of course we are particularly happy about that -- and across the campus as the department's present interdisciplinary efforts are strengthened and new ones are initiated. I think it is fair to say that the physics department is already a model for selective investment.

In the 1980's, the department made a conscious decision to improve itself. With the intent to bring in the best new faculty in the most important areas of research, the department pursued external funding opportunities particularly in state-wide competitions with vigor and great success. Physics won three academic challenge awards for hiring new faculty in three distinct fields. They won two eminent scholar faculty positions.

History has shown, I believe, that the state invested wisely. Physics has risen in the National Research Council rankings of research and graduate programs farther and faster than any other physics department in the country. It now ranks 22nd in graduate program quality and 24th in faculty quality. We expect this rise to continue, aided immensely by the infusion of funds from this new award.

Of course, in addition to research, the Physics Department has long had a strong commitment to its teaching mission. So while working hard to enhance the science research effort, they have over the last few years built a strong physics education research group, which is very rare among the most prestigious physics departments. Its existence brought public praise from the head of the National Science Foundation. The groups' findings are influencing instruction from majors and non-majors alike, not just at Ohio State, but at other institutions as well.

Also, the department has been extraordinarily successful over the last few years in its recruitment of top undergraduate majors. This effort is a model for others in our college. These students have been extremely successful in winning national and international awards, prizes, and fellowships.

So in summary, the Department of Physics is poised to move to the next level. The faculty plan for success over the years in all aspects of their mission is to use their new external funding wisely and be able to build on their accomplishments with this major new investment. I am proud of the past and excited about the future with physics at Ohio State.

Thank you.

Dean Randall Ripley:

Like my colleagues, thank you for inviting me. The College of Social and Behavioral Sciences is, of course, delighted with this additional investment in psychology. The key to making Ohio State better is focusing resources through carefully selecting areas for investment that have the most potential for quality payoff, and the Trustees and central administration are to be commended for pursuing this strategy. The College of Social and Behavioral Sciences and the Department of Psychology have also pursued this strategy for many years and will continue to do so.

The college many years ago, identified psychology as an absolutely core discipline in the Social and Behavioral Sciences and, in fact, in any major university that had a faculty that was very good and had plans that would make it truly excellent. Through

SELECTIVE INVESTMENT PRESENTATION (contd)

Dean Ripley: (contd)

reallocation, the college invested additional resources in psychology even during the years of large cuts in state funding to Ohio State. Earlier the Regents had invested additional resources in psychology through its academic challenge and eminent scholar programs.

Focusing resources allows Ohio State to increase the centrality and importance of the knowledge we discover through research. It also lets us increase the vitality, relevance, and excitement of our teaching. It is not by accident that faculty colleagues in psychology are already known world-wide for fundamental research contributions and at the same time, provide the single largest major for undergraduates at Ohio State -- 1,200 majors -- and have one of the half a dozen largest doctoral programs in the University. This combination of research excellence and very large, high quality, undergraduate and graduate programs is, in fact, the "hallmark" of all the departments and schools in the College of Social and Behavioral Sciences.

Psychology will use these new resources with great effect. The College will continue to make choices as it uses its resources to support the best, and will continue to work with others both inside and outside the University to make already good programs even better.

Thank you.

Dr. Ray:

Mr. Chairman, if you or any of the members of the Board of Trustees would like to ask any questions at this time of the deans, that would be appropriate, or we will move to introducing our guests for each of the individual departments.

Mr. Colley:

Any questions from members of the Board? Thank you very much.

Dr. Ray:

Let me introduce representatives from each of the four departments and, as it turns out, each of these individuals, in fact, starred in the video that you just saw. They include: Walter D. "Denny" Burnside, Director of the Electroscience Lab; Robert "Bob" Snyder, Chair of Materials Science and Engineering; Frank DeLucia, Chair of Physics; and Richard "Rich" Petty, Chair of Psychology. Will you all please come forward? They will take a couple of minutes for comments and then we will open things up for discussion.

Dr. Richard Petty:

First, like the deans, I would like to thank the Board and University for its confidence in psychology. Receiving the Selective Investment Award has done and will do a number of good things for our department. The first thing that it really did is to enhance faculty and staff morale in the department. People in my department have taken it as a vote of confidence in, and appreciation for, the serious hard work that the department members have taken over the past several years.

In that period, psychology faculty members have made incredible strides in securing external funding. If you look at the last five-year period, for example, the amount of external dollars attracted has increased 500 percent from slightly under \$1 million a

SELECTIVE INVESTMENT PRESENTATION (contd)

Dr. Petty: (contd)

year to close to \$5 million a year for the current fiscal year. This should increase even further with selective investment and therefore again magnify the dollars of your investment as this continues to allow the department to move forward.

Second, there is a great anticipation over what we will be able to accomplish in the next 5 years. As you may know, our program moved from a top 30 department twenty years ago to a top 20 department more recently. Now we are really poised to seriously move to the next level.

We are excited about the new research in educational opportunities that we will be able to offer our graduate and undergraduate students. As Dean Ripley mentioned, we are currently the largest major on campus, and with selective investment funds we aim also to be one of the very best majors on campus.

There is a sense of pride not only for our department, but for the whole University as it embarks on its mission to elevate its status. I hope the whole University will share in this excitement and that the citizens of the State of Ohio, as well, appreciate what it means to have Ohio State University move into the ranks of the nation's premiere universities.

Dr. Frank DeLucia:

I am Frank DeLucia from physics. It certainly goes without saying, it's a great pleasure to be here, thank you very much.

Perhaps the most important thought that I can leave you with is that our Selective Investment Award was not the result of any hastily drawn plan or cleverly written proposal. We saw selective investment as an opportunity to sustain and enhance a long-term vision of what we would want to become as a department. It's our feeling that if Ohio State is going to become a truly great institution, it must instill an award at the grass roots level -- this kind of sustained vision.

Dave Andereck has already mentioned some of the foundations for this award. We have made outstanding faculty hires at both the junior and senior levels. These hires have allowed us to have growth and research in graduate programs. One of the things that really has been remarkable to me has been the dedication of our faculty to undergraduate instruction. Not what I imagined when I came here from the outside, it's a remarkable thing to see.

We've worked very hard to build our majors program. Bill Palmer is here today and he deserves the lion's part of the credit and he should be recognized. Most importantly, your support over the years has been greatly appreciated. Dave has already mentioned the academic challenges. Our people work very hard to put those plans together and appreciate the state funding them -- the Young Scholars positions and most recently a new building. They are very important to us, so thank you.

Very briefly, our selective investment program is designed to maintain the accelerator upward projectory. Our faculty is very good, but it's very young, we have one of the youngest physics departments in the country. For some time we have needed the ability to make hires at the senior level. Selected investment will allow us to do that.

Our success has also diluted our infrastructure. Selective investment will allow us to better support the scholarly work of our students and faculty. And finally, scholarships to recreate outstanding students. We believe very strongly that the

SELECTIVE INVESTMENT PRESENTATION (contd)

Dr. DeLucia: (contd)

Physics Department cannot be any better than its students.

Finally, I would like to say that we understand that with this Selective Investment Award goes responsibility. Not only to reach the goals that we set out, but also to provide leadership to help the University to reach its larger goals -- those of broad scholarly excellence, recruitment, nurturing, and education for outstanding students and final contribution to the State of Ohio. So, again, thank you.

Dr. Robert L. Snyder:

I am Bob Snyder from the Department of Materials Science and Engineering.

First a word on what materials is -- this is one of the traditional areas -- so I should give you a brief history. Seventy-five percent of all engineers deal with materials. The science of materials takes us broadly into and overlaps with physics, chemistry, biology, and medicine. Materials used in medical applications are strong here at Ohio State and we intend to build them stronger.

The engineering of materials to build devices like aircrafts that will withstand higher and hotter conditions is a strong aspect of our current program. The program goes back to one of the earliest metallurgy programs ever found in the United States and the first program in ceramic engineering founded by Edward Orton, Jr., the son of the first president of Ohio State.

We have a long tradition of excellence in the development and nurturing of this field. The beginning of this field in academia was formed here at Ohio State. We, as with physics, have an extraordinary young faculty. We have lost a lot of the high end and we have not been able to hire at the very strong end. The selective investment opens these doors to us to bring in national and international leaders to help us balance this program.

Specifically, there is an opportunity to establish a new frontier in material science -- computational material design. This overlaps strongly with physics and with electrical engineering. In fact, it has components of all three of the selective investment proposals -- a synergy between those three aspects that are very strong.

I'm also happy to hear that psychology -- though it may not have as much synergy -- brings excellence to some of the other areas of this University. I am convinced and my faculty is convinced that we will be within the top ten rank within the next five years and top five within the next ten years.

Thank you.

Dr. Walter D. Burnside:

I'm Denny Burnside from the Department of Electrical Engineering and am representing Professor Zheng who could not make it today, he's on vacation. I, too, would like to thank the University and the review committee for making this a reality. To explain the benefit to the Department of Electrical Engineering, I would like to share with you our strategic plan which was set about five years ago. And much like physics, it is an integral part of our proposal.

First, we have a strong desire to be able to move into the top ten, even though we were rated as the top department in the College of Engineering and fifth in the University based on the National Research Council review in 1992. Our faculty still want to move to higher levels, and because of that, we have gone about and won

SELECTIVE INVESTMENT PRESENTATION (contd)

Dr. Burnside: (contd)

several academic challenge and academic enrichment awards.

We believe since 1992 -- when we were rated number twenty-two -- we have probably moved -- if they rated us today -- to about fifteen. But when we looked at what it would take to move us from fifteen into the top ten, it was very clear that our faculty size was too small. That if we looked at each of those departments in electrical engineering, their numbers were considerably larger than ours.

At this point, we realized that if we didn't get University support, there was no way we could add the faculty to make this a reality. Then came along selective investment and it was like heaven sent for us. That allowed us to propose what we were already planning to do. By adding the selective investment we will be able to add to our department seven faculty members which will then put our numbers into the same category as the members that are already in the top ten. So we are anxious to get the funding to get started -- and start competing with them -- much like the Buckeyes are excited about going to Morgantown and doing their thing with the University of West Virginia.

The second thing I would like to bring up is that as part of our strategic plan, we realized about five years ago that the Department of Electrical Engineering needed to get highly involved in the information and the wireless communications area. I was on a national committee in this area and on that committee, we had many people present to us that -- from surveys -- this industry will be larger than all of the manufacturing world-wide by the year 2005. That makes it very important for the State of Ohio, which has traditionally been a manufacturing state. Not only that, but this particular area is very unique, it draws together almost all aspects of electrical engineering and spreads out beyond that and encompasses a large part of the campus.

So you can see, in summary, that this is obviously going to have a big impact on the Department of Electrical Engineering, but it also has an impact on the college, the University, and the State of Ohio. Thank you.

Mr. Colley:

Mr. Chairman, at this time I am pleased to introduce Dr. Rod Chu, Chancellor of the Board of Regents.

Chancellor Rod Chu:

Good morning. Chairman Celeste, President Kirwan, Trustees and members of The Ohio State University community, it is a great pleasure that I have had to meet many of you during my eight months as Chancellor. I am certainly delighted to have been invited here today to comment on this very important program, not just because my undergraduate degree was in physics, but, indeed, I would like to add my congratulations to all of the initially selected programs.

Before becoming Chancellor, of course, as many of you know, I was a Trustee, in your position, at the State University of New York system. In eight years as Trustee, I was a dogged champion and insistent on building programs of excellence in our universities.

I have observed as a business person, as a government official, and as an American, that we Americans simply don't buy mediocrity any longer. It is a painful lesson that the auto industry learned decades ago. We Americans expect and

SELECTIVE INVESTMENT PRESENTATION (contd)

Chancellor Chu: (contd)

demand quality and world-class performance.

I was delighted to note that on coming to Ohio, that selective excellence has been a fundamental objective of higher education for many years. In coming here, I've seen a continued commitment to that principle. In my discussions with the various stakeholders of higher education, yourselves, with your colleagues in other institutions, with policy makers, from the Governor to our legislators and their leaders, everyone is fully committed to the principle that we build and sustain programs of excellence in our institutions.

We do enjoy a proud and successful history of programs of excellence, eminent scholars, academic challenge, and programs of excellence. Initiatives funded through the Ohio Board of Regents have helped attract, develop, and create world-class programs. In the visit I paid to this campus a few months ago, I got to meet some of your eminent scholars and distinguished professors, truly remarkable individuals building that into your students here and helping benefit our state and society.

This summer we had our Graduate Funding Commission. A commission composed of the graduate school deans and provosts from our universities, who took a bold step in recommending the initiation of a program of selective investment. We plan to reserve some of the funds that we currently expend in graduate programs to focus specifically in building truly world-class, outstanding programs in each of our universities, and in focusing research and scholarship in areas of critical state need.

We are now in the process of taking those recommendations, as well as those that are being developed right now by our Higher Education Funding Commission, in preparing our biennial operating budget request to the Governor and legislature. I would like to thank Trustee Tami Longaberger and Bill Shkurti for being members and participating in helping us in that funding commission effort. Those recommendations will come to the board in our meeting on September 18, and I anticipate the funding commission will voice their support also of a budget request focused on the principles of developing programs of excellence.

To paraphrase that great bumper sticker that we heard before, I would like to note that higher education certainly is "all there is." I've long said that higher education really does a couple of fundamental things, it transforms the lives of our students and we transform the quality of life for us all.

I would like to thank The Ohio State University, this great institution, for your leadership in this transformation. For the Ohio Board of Regents and certainly for myself as Chancellor, I would like to share our commitment with you of being your partners in continuing to elevate the quality and stature of academic programs at this great institution. Thank you.

Mr. Colley:

Thank you, Chancellor Chu.

President Kirwan:

Mr. Chairman, to conclude this part of the Board meeting, I want to make three observations. One is the enormous sense of pride that I feel and I'm sure you share in the quality of people that we have at Ohio State as reflected in these very impressive presentations.

SELECTIVE INVESTMENT PRESENTATION (contd)

President Kirwan: (contd)

The second observation I want to make is that this pursuit of top ten is not an ego trip, because if you think about where our society is headed in the next century, our quality of life, our economy is going to be dependent in ways that we have never known in the history of the world on good ideas and brilliant people. If we want a great economy in Ohio and a high quality of life, we have got to have the best minds right here in Ohio. That is what this program is all about. Something that came through so clearly to me, and I hope to all of you, is that the research that is going on in these departments all connect to things that are important in our society -- new technologies, the mental health of our society -- and I think that is a very important and impressive aspect of these awards.

The final thing is I have such great admiration for my colleagues here at Ohio State who have developed this approach. I want to add, once again, my compliments to Dick Sisson who is really the quarterback that made this wonderful presentation today possible. I guess I am mixing my metaphors here, since I referred to you as a quarterback, but you helped us hit a home run.

Thank you, Mr. Chairman.

Mr. Colley:

That concludes our report.

Mr. Celeste:

Thank you very much. I would like to also add my appreciation for the presentation and what it means to this University. Excellence is number one!

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CONSENT AGENDA

President Kirwan:

We have fifteen resolutions to present to the Board for approval today and unless there are any objections, I would like to recommend the following items:

**AUTHORIZATION TO FUND THE OHIO HEALTH ALLIANCE FOR
ADMINISTRATIVE SERVICES ASSOCIATED WITH MEDICARE EXTRA**

Resolution No. 99-25

Synopsis: Approval for The Ohio State University to continue to participate in The OhioHealth Alliance for the purpose of offering Medicare Extra cash to provide capital to the Alliance in the amount of \$1,816,000, is proposed.

WHEREAS the Board of Trustees previously determined that participation of The Ohio State University in a demonstration Medicare managed care program through membership in The OhioHealth Alliance would be advantageous for the Medical Center; and

WHEREAS The Ohio State University Board of Trustees previously authorized the expenditure of up to \$2,125,000 from the University Hospitals funds for the purpose of implementing Medicare Extra; and

WHEREAS The Ohio State University Hospitals Board has recommended additional capital of \$1,816,000 from University Hospitals funds for the purpose of supporting Medicare Extra through

**AUTHORIZATION TO FUND THE OHIO HEALTH ALLIANCE FOR
ADMINISTRATIVE SERVICES ASSOCIATED WITH MEDICARE EXTRA (contd)**

calendar year 1998; and

WHEREAS The Ohio State University Hospitals Board has determined that the funds to be used to support this managed care program will be fair consideration for the value and benefits received by the University:

NOW THEREFORE

BE IT RESOLVED, That the University is authorized to provide capital up to \$1,816,000, from University Hospitals funds for the purpose of further implementation of Medicare Extra.

**NOMINATIONS FOR BOARD OF DIRECTORS OF THE
UNIVERSITY HOME CARE SERVICES CORPORATION**

Resolution No. 99-26

WHEREAS the University Board of Trustees has previously authorized The Ohio State University and its Medical Center to enter into agreements with MedOhio Health, Inc., for the provision of a home health care program; and

WHEREAS MedOhio Health, Inc. has formed a separate nonprofit corporation, The University Home Care Services Corporation, to provide the home health care program; and

WHEREAS The University Home Care Services, Inc. has requested that representatives of the University be nominated annually to serve on its Board; and

WHEREAS the nominees from the University should be drawn from amongst several groups broadly representative of various components of the University:

NOW THEREFORE

BE IT RESOLVED, That the President may nominate officers and employees of the University to serve on the Board of Directors of The University Home Care Services, Inc., and the officers and employees nominated may include, as appropriate, representatives from amongst the following groups: a senior administrator of University Hospitals, a senior physician leader with special insight into the practice plan, a senior administrative official of the University, a member of the University Hospitals Board, and a member of the University Board of Trustees. The officers and/or employees so nominated are hereby authorized, designated and directed to serve as directors of The University Home Care Services, Inc., representing the University in such capacities as part of their official duties and responsibilities to the University and entitling them to any immunity, insurance, indemnity and representation to which officers and employees of the University now, or hereafter, are entitled; and

BE IT FURTHER RESOLVED, That the Secretary of The University Board of Trustees be annually notified of the nominees elected to the University Home Care Services, Inc.

**AMENDMENTS TO THE MEDICAL STAFF RULES AND REGULATIONS
OF THE OHIO STATE UNIVERSITY HOSPITALS**

Resolution No. 99-27

WHEREAS The Ohio State University Hospitals Board pursuant to Bylaw 3335-101-04 of the Hospitals Board Bylaws is authorized to recommend to the Board of Trustees the adoption of amendments to the Medical Staff Rules and Regulations; and

**AMENDMENTS TO THE MEDICAL STAFF RULES AND REGULATIONS
OF THE OHIO STATE UNIVERSITY HOSPITALS (contd)**

WHEREAS the proposed amendments to the Medical Staff Rules and Regulations were approved by the University Hospitals Board on June 25, 1998, as follows:

Amended Rules and Regulations

84-04 Order writing privileges.

(A) "Definition of "Patient Orders."

A patient order(s) is a prescription for care or treatment of inpatients, outpatients or emergency patients which is written, or dictated verbally, to qualified personnel identified by category in paragraph (C) of this rule, and signed by a LICENSED medical practitioner. Patient orders may be written initially, renewed, discontinued or canceled.

(B) Responsible medical practitioner.

The licensed physician, dentist or podiatrist (under medical doctor supervision), or psychologist (under medical doctor ~~supervisor~~ SUPERVISION) member of the ~~medical~~ staff responsible for the hospitalization or outpatient care, and treatment of the patient is responsible for all orders for the patient. Attending, courtesy, and honorary medical staff may designate members of the limited staff to write orders under their direction. The attending staff member may also designate members of the pre-M.D. medical student group to write orders, but in all cases the orders shall be signed by the physician, dentist, podiatrist, psychologist, or designated limited staff member who has the right of practice of medicine, dentistry, psychology, or podiatry, and who is responsible for that patient's care. All written orders must be signed by the medical practitioner prior to the execution of the order(s) by the hospital or outpatient nursing staff or other professional groups.

Patient orders written by "off-service" house officers or consultant staff must be countersigned by the responsible practitioner or the practitioner's designee. Exception may be made in the event of preoperative orders or in the instance of acknowledged co-management; e.g. the intensive care unit or recovery room.

(C) Telephone and verbal orders.

Telephone and verbal orders may be given by the responsible attending physician, dentist, podiatrist, psychologist, or member of the limited medical staff only to health care providers who have been approved in writing by title or category by the medical director, the executive director of the hospitals, and each chief of the clinical service where they will exercise clinical privileges, and only where said health care provider is exercising clinical privileges which have been approved and delineated by job description for employees of the hospitals, or by the customary medical staff credentialing process when the provider is not an employee of the hospitals. Lists of the approval titles or categories of providers shall be maintained by the medical director. The job description or delineated privileges for each provider must indicate each provider's authority to receive telephone or verbal orders, including but not limited to the authority to receive orders for medications. The order is to be written and signed by the approved health care provider to whom it is dictated or given as "verbal order by Dr. ," or "V. O. by Dr. ," giving the medical practitioner's name and hour, followed by the approved health care provider's signature. All telephone and verbal orders FOR D.E.A. SCHEDULE II CONTROLLED SUBSTANCES, PATIENT SECLUSION, OR PATIENT RESTRAINT must be authenticated within ~~24 hours~~ ONE (1) DAY by signature of a licensed physician, dentist, podiatrist, psychologist or ~~designated~~ limited staff member. ALL OTHER INPATIENT VERBAL AND TELEPHONE ORDERS MUST BE AUTHENTICATED WITHIN TWENTY-ONE (21) DAYS OF DISCHARGE BY SIGNATURE

**AMENDMENTS TO THE MEDICAL STAFF RULES AND REGULATIONS
OF THE OHIO STATE UNIVERSITY HOSPITALS (contd)**

Amended Rules and Regulations (contd)

BY A LICENSED PHYSICIAN, DENTIST, PODIATRIST, PSYCHOLOGIST, OR LIMITED STAFF MEMBER. ALL OTHER OUTPATIENT VERBAL AND TELEPHONE ORDERS MUST BE AUTHENTICATED PRIOR TO OR AT THE TIME OF THE NEXT OUTPATIENT VISIT BY SIGNATURE OF A LICENSED PHYSICIAN, DENTIST, PODIATRIST, OR LIMITED STAFF MEMBER.

- (D) Automatic stop orders of DEA schedule II drugs. Orders are automatically discontinued at 72 hours after the initial written order. The responsible nurse may at his/her NURSES discretion continue previous orders until new or renewed orders are obtained.

(E) and (F) unchanged.

- (G) Investigational drug orders. Evidence of informed patient consent must be available to a nurse or pharmacist before an investigational agent is ordered and administered. Investigational drugs may be ordered only upon authorization of the principal or co-investigator or other delegated physician, dentist, PSYCHOLOGIST, or podiatrist named in FDA forms 1572 or 1573. Registered nurses or pharmacists who are knowledgeable about the investigational agents may administer the drugs to patients.

- (H) Change of nursing service.

"Change of nursing service" means official and physical movement (transfer) of a patient from any permanent care unit to another with or without change in attending physician, dentist, PSYCHOLOGIST, or podiatrist or clinical service. Orders effective before transfer must be renewed or rewritten upon transfer by signature of a responsible medical practitioner. The new or renewed orders may be written before or when the patient arrives on the receiving unit and may become effective immediately.

In each case of "change of nursing service," it is the responsibility of the receiving nurse to establish the availability of renewed or new written orders. Prior orders will remain in effect until new orders are available. This should be done within eight hours of transfer.

- (I) Transfer of clinical service.

Transfer of clinical service means transfer of full patient responsibility from one attending physician, dentist, PSYCHOLOGIST, or podiatrist to another; the patient may remain on the same unit or a "change of nursing service" may also occur. Admission of a patient from an emergency service to the hospital as an inpatient involves "transfer of clinical service."

Balance unchanged.

- (J) Patient orders and the "covering" medical practitioner.

"Coverage" of patient responsibilities for another physician, dentist, PSYCHOLOGIST, or podiatrist for a brief period of time does not constitute or require "transfer of clinical service" unless so desired and agreed upon by the physician, dentist, PSYCHOLOGIST, or podiatrist and patient.

(K) and (L) Unchanged.

- (M) ~~No code blue~~ DO NOT RESUSCITATE ORDER.

~~The order for "no code blue" indicating that the patient should not under go cardiopulmonary resuscitation may be written only by the attending physician or his/her~~

**AMENDMENTS TO THE MEDICAL STAFF RULES AND REGULATIONS
OF THE OHIO STATE UNIVERSITY HOSPITALS (contd)**

Amended Rules and Regulations (contd)

~~other delegate. Verbal orders for "no code blue" will not be accepted under any circumstances. The order for "no code blue" may be rescinded only by the attending physician or delegate in written form on the order sheet. DO NOT RESUSCITATE ORDERS MUST BE WRITTEN IN STRICT COMPLIANCE WITH THE COMPREHENSIVE POLICY GUIDELINES PUBLISHED BY THE MEDICAL STAFF ADMINISTRATIVE COMMITTEE AND HOSPITAL ADMINISTRATION. SEE HOSPITAL PROCEDURE MANUAL SECTION 03-24.~~

~~84-06~~

84-05 Death procedures.

(A) through (C) unchanged.

~~84-07~~

84-06 Disaster plan.

~~In case of a A civil, military, natural emergency or disaster, patients may be discharged from DECLARED BY THE MEDICAL DIRECTOR AND EXECUTIVE DIRECTOR OF university hospitals, moved to other community hospitals, or moved to other facilities made available for the care and treatment of patients, by the order of the medical director of the university hospitals or the director's designated agent, to preserve life and health, to make room for more critically ill or injured patients sent to the hospitals from a disaster area or for the purpose of saving lives and to provide adequate medical care and treatment OR THEIR DESIGNEES. THE COMPREHENSIVE PLANNING FOR TRIAGE AND TREATMENTS OF PATIENTS PRESENTING FOR URGENT OR EMERGENCY CARE SHALL BE THE RESPONSIBILITY OF THE MEDICAL DIRECTOR. THE DEPARTMENTS OF EMERGENCY MEDICINE AND THE DEPARTMENT OF SURGERY SHALL BE CHARGED WITH THE PRIMARY RESPONSIBILITY FOR TRAUMA PATIENT CARE.~~

UPON ORDER OF THE MEDICAL DIRECTOR, PATIENTS MAY BE DISCHARGED, TRANSFERRED TO ANOTHER HOSPITAL, OR MOVED TO OTHER HEALTH CARE FACILITIES IN ORDER TO MAKE MORE ROOM FOR CRITICAL ILL OR INJURED PATIENTS. THE MEDICAL DIRECTOR AND THE EXECUTIVE DIRECTOR MAY PARTICIPATE IN LOCAL OR REGIONAL EMERGENCY OR DISASTER PLANS AS MAY BE APPROPRIATE TO SAVE LIVES AND PROVIDE ADEQUATE MEDICAL CARE AND TREATMENT.

~~84-08~~

84-07 Emergency care.

(A) Level of services

The emergency department offers level I comprehensive care 24 hours/day as defined in JCAH JCAHO Manual for Hospitals, 1985 1993. Emergency medical services are provided to any patient ~~requesting~~ REQUIRING APPROPRIATE care in the university hospitals emergency department. No patient shall be arbitrarily transferred to another hospital if university hospitals have the capability of proceeding with the necessary care.

(B) Organization

The emergency department shall be directed by a physician member of the attending medical staff, known as the medical director. A deputy director shall be designated and authorized to perform the functions of the director when ~~he/she~~ THE DIRECTOR is not available. Both shall be board certified or eligible in emergency medicine and shall have at least three years training or experience.

**AMENDMENTS TO THE MEDICAL STAFF RULES AND REGULATIONS
OF THE OHIO STATE UNIVERSITY HOSPITALS (contd)**

Amended Rules and Regulations (contd)

(C) Coverage

All patient care is the responsibility of attending, courtesy or honorary staff. Medical coverage may be provided by limited staff under supervision by the attending, OR COURTESY staff.

When a consultation or arrangement for admission is referred to specialty service, the member of the attending medical staff to whom the consult is directed shall be notified of the findings by the limited staff and concur in the treatment plan and disposition of the patient. This shall be recorded in the emergency department record. When limited staff are unavailable or unable to provide the appropriate level of services, the attending staff member shall be contacted directly by the emergency department staff physician for provision of necessary and appropriate care. (Sec. bylaws 3335-43-07-D)

(D) Policies

Written policies concerning operation of emergency services will be developed by the medical director OF THE EMERGENCY DEPARTMENT in consultation with appropriate services. These will be reviewed at least annually and approved by the medical staff or its representatives and the hospital administration. These will be revised as needed and dated at time of last review.

(E) Records

Records will be maintained on all patients in accordance with the rules of the ~~JCAH~~ JCAHO for a level I service. The emergency record shall be incorporated into the permanent hospital record. All persons seeking care shall be identified in a control register.

~~84-09~~

84-08 Surgical case review (tissue committees).

Surgical case review shall be performed monthly by each department regularly doing surgical procedures. The review shall include indications for surgery and all cases in which there is a major discrepancy between preoperative and postoperative (including pathologic) diagnoses. A screening mechanism based on predetermined criteria may be established for cases involving no specimens. Written records of the evaluations and any action taken shall be maintained in the ~~department office~~ CLINICAL QUALITY AND RESOURCE MANAGEMENT DEPARTMENT, available to the medical director or the director's designee.

~~84-10~~

84-09 Tissue disposition.

All tissue and foreign bodies removed during a surgical procedure shall be sent to the pathology laboratory for examination except for the following categories. These exceptions may be invoked by the attending surgeon only when the quality of care is not compromised by the exception, when another suitable means of verification of the removal is routinely employed, and when there is an authenticated operative or other official report that documents the removal. The categories of specimens that may be exempted from pathological examination are the following:

(A) DISCREPANCIES BETWEEN THE CLINICAL IMPRESSION AND TISSUE REMOVED DURING A SURGICAL PROCEDURE ARE IDENTIFIED BY PATHOLOGY AND THEN

**AMENDMENTS TO THE MEDICAL STAFF RULES AND REGULATIONS
OF THE OHIO STATE UNIVERSITY HOSPITALS (contd)**

Amended Rules and Regulations (contd)

REFERRED TO THE APPROPRIATE SURGICAL COMMITTEE FOR REVIEW. FINAL DISPOSITION IS MADE BY THE QUALITY ASSURANCE COMMITTEE.

- (A)
- (B) Specimens that by their nature or condition do not permit fruitful examination, such as cataract, orthopedic appliance, foreign body, or portion of rib removed only to enhance operative exposure;
- (B)
- (C) Therapeutic radioactive sources, the removal of which shall be guided by radiation safety monitoring requirements;
- (C)
- (D) Traumatically injured members that have been amputated and for which examination for either medical or legal reasons is not deemed necessary;
- (D)
- (E) Foreign bodies (for example, bullets) that for legal reasons are given directly in the chain of custody to law enforcement representatives;
- (E)
- (F) Specimens known to rarely, if ever, show pathological change, and removal of which is highly visible postoperatively, such as the foreskin from the circumcision of a newborn infant;
- (F)
- (G) Placentas that are grossly normal and have been removed in the course of operative and non-operative obstetrics; and
- (G)
- (H) Teeth, provided the number, including fragments, is recorded in the medical record.

~~84-11~~

84-10 Committees.

In addition to the medical staff committees (~~medical records, operating room, pharmacy and therapeutics, transfusion and blood products~~), the medical staff shall participate in the following hospital committees and monitoring functions: infection control, CLINICAL quality assurance AND RESOURCE MANAGEMENT, safety, and disaster planning.

~~84-12~~

84-11 Medical ~~records~~ INFORMATION committee.

- (A) The medical ~~records~~ INFORMATION committee has representation from medical staff, nursing, medical records ~~department~~ INFORMATION MANAGEMENT, and hospital administration. ~~The majority of members shall be members of the medical staff.~~ The committee shall meet at least quarterly and carry out the following duties:
 - (1) through (3) unchanged.
 - (4) ~~Determine or recommend the format of the medical record, the forms used in the medical record, and the use of electronic data processing and storage systems for medical record purposes.~~ REVIEW ALL MEDICAL RECORD FORMS, REPORTS, AND SYSTEM DESIGN AND MAKE APPROPRIATE RECOMMENDATIONS FOR

**AMENDMENTS TO THE MEDICAL STAFF RULES AND REGULATIONS
OF THE OHIO STATE UNIVERSITY HOSPITALS (contd)**

Amended Rules and Regulations (contd)

THEIR USE, IMPROVEMENT, OR ALTERATION.

- (5) SUBMIT RECOMMENDATIONS TO ASSURE THE MAINTENANCE OF COMPLETE, ACCURATE MEDICAL INFORMATION FOR COMPLIANCE WITH APPLICABLE POLICIES AND REGULATIONS OF THE CLINICAL QUALITY MANAGEMENT COMMITTEE, CLINICAL COMPUTING COMMITTEE, GOVERNMENTAL AGENCIES, ACCREDITING BODIES, AND PURCHASERS OF CARE.
- (6) REVIEW EXISTING POLICIES AND RULES AND REGULATIONS FOR THE COMPLETION OF MEDICAL RECORDS AND MAKE APPROPRIATE RECOMMENDATIONS FOR THEIR IMPROVEMENT.
- (7) REVIEW AND RECOMMEND POLICIES AND PROCEDURES FOR ALL ACTIVITIES PERTAINING TO PATIENT INFORMATION, INCLUDING DATA ACCESS AND SECURITY IN SUPPORT OF PATIENT CARE, RESEARCH AND TEACHING.
- ~~(5)~~
- (8) Maintain written records of conclusions, recommendations, actions taken, and results of actions taken, AND REPORT REGULARLY TO THE CLINICAL COMPUTING COMMITTEE AND CLINICAL QUALITY MANAGEMENT COMMITTEE.
- (B) Each member of the medical staff shall conform to the policies established by the medical ~~records~~ INFORMATION committee, including the following:
 - (1) Chart contents
 - (a) The attending ~~physician~~ MEDICAL STAFF MEMBER shall be responsible for the preparation of a complete medical record of each patient. This record shall include the following:
 - (I) through (vi) unchanged.
 - (vii) Special reports, as those from:
 - (a) and (b) unchanged.
 - (c) Consultants, AS VERIFIED BY THE ATTENDING MEDICAL STAFF MEMBER'S SIGNATURE.
 - (viii) through (xii) unchanged.
 - (xiii) Summary and final diagnosis as verified by the attending ~~physician's~~ MEDICAL STAFF MEMBER'S signature.
 - (xiv) Unchanged.
 - (2) Deadlines and sanctions
 - (a) The complete history and physical examination shall be ~~recorded on the patient's chart~~ DICTATED OR WRITTEN no later than 24 hours after admission of the patient.

**AMENDMENTS TO THE MEDICAL STAFF RULES AND REGULATIONS
OF THE OHIO STATE UNIVERSITY HOSPITALS (contd)**

Amended Rules and Regulations (contd)

IF THE HISTORY AND PHYSICAL EXAMINATION ARE DICTATED, A SUMMARY OF PERTINENT FINDINGS MUST BE RECORDED IN THE PATIENT'S CHART WITHIN 24 HOURS AFTER ADMISSION. IF A HISTORY AND PHYSICAL EXAMINATION HAVE BEEN PERFORMED WITHIN 30 DAYS BEFORE ADMISSION, A COPY OF THE REPORT MAY BE USED IN THE PATIENT'S MEDICAL RECORD, PROVIDED ANY CHANGES THAT HAVE OCCURRED ARE RECORDED.

THE HISTORY AND PHYSICAL EXAMINATION MUST BE PERFORMED BY A MEMBER OF THE MEDICAL STAFF OR HIS/HER DESIGNEE AND BE SIGNED AND DATED. IN THE EVENT THE HISTORY AND PHYSICAL EXAMINATION IS PERFORMED BY A PHYSICIAN EXTENDER, THEY SHALL BE COUNTERSIGNED BY THE RESPONSIBLE MEDICAL STAFF MEMBER.

- (b)A STAFF ADMISSION PROGRESS NOTE MUST BE COMPILED BY THE RESPONSIBLE ATTENDING MEDICAL STAFF MEMBER OR HIS/HER DESIGNEE NO LATER THAN 72 HOURS AFTER ADMISSION OF THE PATIENT. THE STAFF ADMISSION PROGRESS NOTE MUST BE SIGNED BY THE RESPONSIBLE ATTENDING MEDICAL STAFF MEMBER.

- ~~(b)~~
(c) When the history and physical examination, including the results of indicated laboratory studies and x-rays and the ~~attending staff's~~ STAFF ADMISSION PROGRESS notes, are not recorded in the chart before the time stated for a procedure, the procedure cannot proceed until the history, physical, and laboratory results are entered into the chart. In cases where such a delay would likely cause harm to the patient, this condition shall be entered into the chart by the attending ~~physician~~-MEDICAL STAFF MEMBER OR DESIGNEE, and the procedure may begin. When there is a disagreement concerning the urgency of the procedure, it will be adjudicated by the medical director or ~~his/her~~ THE MEDICAL DIRECTOR'S designee.

- ~~(e)~~
(d) ~~All procedures performed shall be fully described~~ A PROCEDURE NOTE SHALL BE ENTERED in the record by the responsible ~~physician~~ ATTENDING MEDICAL STAFF MEMBER or the ~~physician's~~ MEDICAL STAFF MEMBER'S designee immediately upon completion of the AN INVASIVE procedure. An operative/procedure report must be dictated immediately following the procedure.

PROCEDURE NOTES MUST BE WRITTEN FOR ANY SURGICAL OR MEDICAL PROCEDURES, IRRESPECTIVE OF THEIR REPETITIVE NATURE, WHICH INVOLVE MATERIAL RISK TO THE PATIENT. FOR ANY FORMAL OPERATIVE PROCEDURES A NOTE SHALL INCLUDE THE PRE-OPERATIVE DIAGNOSIS, PROCEDURE, SURGEON(S), RESIDENT(S), ANESTHESIOLOGIST(S), SURGICAL SERVICE, TYPE OF ANESTHESIA (GENERAL OR LOCAL), COMPLICATIONS, INVASIVE LINES EITHER ADDED OR DELETED, ESTIMATED BLOOD LOSS, ANY PERTINENT INFORMATION NOT INCLUDED ON O.R./ANESTHESIA RECORD, AND PRELIMINARY SURGICAL FINDINGS. WHERE A FORMAL OPERATIVE/ PROCEDURE REPORT MUST BE DICTATED IMMEDIATELY FOLLOWING THE PROCEDURE. The transcribed operative/ procedure report must be signed by the attending ~~physician within 21 days of the patient's discharge~~ MEDICAL STAFF MEMBER. Any operative/procedure report not dictated by 10:00 a.m. the day following the procedure shall be deemed delinquent

**AMENDMENTS TO THE MEDICAL STAFF RULES AND REGULATIONS
OF THE OHIO STATE UNIVERSITY HOSPITALS (contd)**

Amended Rules and Regulations (contd)

and the attending physician MEDICAL STAFF MEMBER responsible will lose operating/procedure room privileges that day and admitting MEDICAL STAFF privileges the following day. Affected medical staff members will receive phone TELEPHONE calls from the medical record administrator indicating the delinquent operative/procedure reports. ~~A list will be prepared and distributed monthly by the medical record administrator indicating the attending physicians suspended during the previous month. The pathologist shall make such examination as necessary to arrive at a satisfactory diagnosis. The pathologist's report shall then be included on the patient's record.~~

- (e) FOR ALL PROCEDURES WHICH REQUIRE SUBMISSION OF A SPECIMEN, THE PATHOLOGIST SHALL MAKE SUCH EXAMINATION AS NECESSARY TO ARRIVE AT A SATISFACTORY DIAGNOSIS. THE PATHOLOGIST'S REPORT SHALL THEN BE INCLUDED IN THE PATIENT'S RECORD.
- (f) PROGRESS NOTES MUST PROVIDE A PERTINENT CHRONOLOGICAL REPORT OF THE PATIENT'S COURSE IN THE HOSPITAL AND REFLECT ANY CHANGE IN CONDITION, RESULTS OF TREATMENT. IN THE EVENT THAT THE PATIENT'S CONDITION HAS NOT CHANGED, AND NO DIAGNOSTIC STUDIES HAVE BEEN DONE, A PROGRESS NOTE MUST BE COMPLETED BY THE ATTENDING MEDICAL STAFF MEMBER AT LEAST EVERY THREE DAYS.

EACH PROGRESS NOTE IN THE MEDICAL RECORDS MUST BE SIGNED OR COUNTER-SIGNED BY A MEMBER OF THE ATTENDING, COURTESY, OR LIMITED STAFF.

- (g) BIRTH CERTIFICATES AND BIRTH CERTIFICATE WORK SHEETS MUST BE SIGNED BY THE MEDICAL STAFF MEMBER WHO DELIVERS THE BABY WITHIN 24 HOURS OF THE BABY'S BIRTH. BIRTH CERTIFICATE WORK SHEETS MUST BE SIGNED BY THE ATTENDING MEDICAL STAFF MEMBER OR THE MEDICAL STAFF MEMBER'S DESIGNEE WITHIN 24 HOURS OF THE BABY'S BIRTH. FETAL DEATH CERTIFICATES AND DEATH CERTIFICATES MUST BE SIGNED AND THE CAUSE OF DEATH MUST BE RECORDED BY THE MEDICAL STAFF MEMBER WITH A PERMANENT OHIO LICENSE WITHIN 24 HOURS OF DEATH. MEDICAL STAFF MEMBERS WHO HAVE INCOMPLETE CERTIFICATES WILL HAVE THEIR CLINICAL PRIVILEGES SUSPENDED UNTIL ALL CERTIFICATES ARE COMPLETED. A LIST OF DELINQUENT CERTIFICATES, BY MEDICAL STAFF MEMBER'S WILL BE PREPARED AND DISTRIBUTED ON A DAILY BASIS BY THE MEDICAL RECORDS ADMINISTRATOR. THE MEDICAL STAFF MEMBER WILL BE GIVEN THREE DAYS WRITTEN NOTICE OF INTENTION TO SUSPEND CLINICAL PRIVILEGES.

(3) Discharges

- (a) Patients shall be discharged only on written order of the ~~attending physician, or of the agent of the attending physician acting for and under the specific instructions of the attending physician~~ RESPONSIBLE MEDICAL STAFF MEMBER. At the time of ordering the patient's discharge or at the time of THE MEDICAL STAFF MEMBER'S next visit to the hospital (if the attending physician should have MEDICAL STAFF MEMBER HAS authorized a member of the ~~post-M.D. student group~~ LIMITED MEDICAL STAFF to sign the order of discharge), the attending physician MEDICAL STAFF MEMBER shall see that the record is complete. The attending physician MEDICAL STAFF MEMBER is responsible for ~~certifying~~ VERIFYING the principal diagnosis, SECONDARY DIAGNOSES principal procedure, complications, comorbidities, and other significant ~~O.R. INVASIVE procedures on~~ IN the face sheet MEDICAL RECORD by the time of discharge. If a principal diagnosis cannot be determined in the absence of outstanding

**AMENDMENTS TO THE MEDICAL STAFF RULES AND REGULATIONS
OF THE OHIO STATE UNIVERSITY HOSPITALS (contd)**

Amended Rules and Regulations (contd)

test results, the attending ~~physician~~ MEDICAL STAFF MEMBER must record a "provisional" principal diagnosis by the time of discharge. ~~The medical records committee will advise the medical staff administrative committee of the compliance on the part of the medical staff with this provision.~~

- (b) The discharge summary for each patient must be dictated by the responsible ~~physician~~ MEDICAL STAFF MEMBER or the ~~physician's~~ MEDICAL STAFF MEMBER'S designee within ~~seven~~ THREE days of discharge for any patient stay of more than 48 hours. A handwritten or dictated discharge summary must be completed within seven days of discharge for any patient stay of 48 hours or less. A dictated summary is required on all patients who ~~die~~ EXPIRE, regardless of length of stay. A HANDWRITTEN DISCHARGE NOTE MAY BE SUBSTITUTED FOR A DICTATED DISCHARGE SUMMARY FOR NORMAL OBSTETRIC AND NEWBORN STAYS. THE DISCHARGE SUMMARY MUST BE SIGNED BY THE RESPONSIBLE ATTENDING.
- (c) ~~The~~ ALL medical ~~record~~ RECORDS must be completed by the attending ~~physician~~ MEDICAL STAFF MEMBER or, when applicable, by ~~his/her~~ THE ATTENDING MEDICAL STAFF MEMBER'S designee within 21 days of discharge of the patient. ATTENDING MEDICAL STAFF MEMBERS WILL BE NOTIFIED OF THE INTENT TO SUSPEND FOR ALL INCOMPLETE RECORDS THAT ARE AVAILABLE. ~~Attending physicians who have incomplete records (of patients discharged for more than 21 days) assigned to them~~ MEDICAL STAFF MEMBERS will have their ~~admitting~~ MEDICAL STAFF AND OPERATIVE privileges suspended until all records are completed. A list of delinquent INCOMPLETE records, by attending ~~physician~~ MEDICAL STAFF MEMBERS, will be prepared and distributed by the medical records administrator once each week. ~~The list will include the name of the responsible resident or intern when applicable. The attending physician will be given one week's notice of an intent to suspend. If an attempt is made by the attending physician~~ MEDICAL STAFF MEMBER, or ~~his/her~~ THE ATTENDING MEDICAL STAFF MEMBER'S designee when applicable, to complete the record, and the record is not available, the record is not counted against the attending ~~physician until the next list is prepared~~ MEDICAL STAFF MEMBER.
- (d) RECORDS WHICH ARE INCOMPLETE, GREATER THAN 21 DAYS FROM DISCHARGE ARE DEFINED AS DELINQUENT.

(4) Records storage and security

All patient's records, pathological examinations, slides, radiological films, photographic records, cardiographic records, laboratory reports, statistical evaluations, etc., are the property of the university hospitals and shall not be taken from university hospitals except on court order, duly filed with the medical record administrator or the hospital administration. The hospital administration may, under certain conditions, arrange for copies or reproductions of ~~the above concerning~~ ANY ELEMENT OF THE patients' records to be made. Such copies may be removed from the hospitals after the medical record administrator or the proper administrative authority has received a written receipt thereof. In the case of readmission of the patient, all previous records or copies thereof shall be available for the use of the attending ~~physician~~ MEDICAL STAFF MEMBER OR OTHER HEALTH CARE PROVIDERS. Under normal circumstances, the original hospital records, pathological examinations, slides, radiological films, etc., will be maintained by the hospital for no less than five years. Microfilms, electronic tape recordings, and such other acceptable storage techniques will be used to maintain patients' records, following the above prescribed five years.

(5) Informed consent documentation

**AMENDMENTS TO THE MEDICAL STAFF RULES AND REGULATIONS
OF THE OHIO STATE UNIVERSITY HOSPITALS (contd)**

Amended Rules and Regulations (contd)

- (a) Where informed consent is required for a special procedure (such as surgical operation), documentation that such consent has been obtained must be made in the hospital record prior to the initiation of the procedure. SUCH DOCUMENTATION SHALL BE IN COMPLIANCE WITH THE HOSPITALS POLICY AND PROCEDURE MANUAL SECTION 03-27.

- (b) Unchanged.

(6) Sterilization consent

Prior to the performance of an operative procedure for the expressed purpose of sterilization of a (male or female) patient, the attending ~~physician~~ MEDICAL STAFF MEMBER will be responsible for the completion of the legal forms provided by the hospital and signed by the patient. Patients who are enrolled in the Medicaid program must have their forms signed at least 30 days prior to the procedure. Informed consent must also be obtained from one of the parents or the guardian of an unmarried minor.

- (7) Unchanged.

(8) Signature stamps

Signature stamps may be used by ~~physicians~~ MEDICAL STAFF MEMBERS only when there is a statement on file with the medical records department stating that the ~~physician~~ MEDICAL STAFF MEMBER maintains possession of the stamp and will be the only person who will use the stamp in the medical ~~record~~ RECORDS. The use of the stamp may not be delegated by the ~~physician~~ MEDICAL STAFF MEMBER to any other person for the purpose of affixing a signature to an entry in the medical record.

~~84-13~~

84-12 Operating room committee.

- (A) Unchanged.

- (B) Each member of the medical staff shall conform to the policies established by the operating room committee, including the following:

A member of the attending SURGICAL staff SHALL BE PRESENT IN PERSON DURING SURGICAL PROCESSES and a member of the ATTENDING anesthesiology staff shall be present in person ~~for crucial periods of surgical procedures and~~ DURING anesthetization, shall be familiar with the progress of the procedure, and be immediately available at all times during the procedure.

~~84-14~~

84-13 Pharmacy and therapeutics committee.

Balance unchanged.

~~84-15~~

84-14 Transfusion AND IMMUNIZATION committee.

- (A) The transfusion AND IMMUNIZATION committee has representation from physicians of the clinical departments frequently using blood products, nursing, transfusion service, and hospital administration. The majority of members shall be members of the medical staff. The committee shall meet at least quarterly and carry out the following duties:

**AMENDMENTS TO THE MEDICAL STAFF RULES AND REGULATIONS
OF THE OHIO STATE UNIVERSITY HOSPITALS (contd)**

Amended Rules and Regulations (contd)

(1) through (8) unchanged.

(B) Each member of the medical staff shall conform to the policies established by the transfusion AND IMMUNIZATION committee, including the following:

(1) All pregnant patients admitted for delivery or abortion shall be tested for Rh antigen.

(2) No ~~medicine~~ MEDICATION may be added to blood or blood products.

~~84-16~~

84-15 Mechanism for changing rules and regulations.

Balance unchanged.

~~84-17~~

84-16 Adoption of the rules and regulations.

These rules and regulations shall be adopted by the Medical Staff Administrative Committee and forwarded for approval in the same fashion as provided in Section ~~84-16~~ 84-15.

~~84-18~~

84-17 Sanctions.

Balance unchanged.

NOW THEREFORE

BE IT RESOLVED, That the foregoing amendments to the Medical Staff Rules and Regulations be adopted as recommended by the University Hospitals Board.

ADMINISTRATIVE NAMING OF FACILITY

Resolution No. 99-28

Synopsis: Approval of the administrative naming of the building located at 1670 Upham Drive is proposed.

WHEREAS the need for inpatient psychiatric services has diminished since construction of the building located at 1670 Upham Drive to the point that a large part of the structure is used for other functions. The Office of Health Sciences requests that the name be changed to the "Neuroscience Facility" to more closely match the new functions; and

WHEREAS the request has been approved by the Vice President for Health Sciences, the Dean of the College of Medicine and Public Health, and the Associate Vice President for Health Sciences and Executive Director of University Hospitals; and

WHEREAS the request has been approved of the President's Executive Committee:

NOW THEREFORE

BE IT RESOLVED, That the structure located at 1670 Upham Drive be named the Neuroscience Facility.

NAMING OF INTERNAL SPACES

Resolution No. 99-29

Synopsis: The naming of internal space within University facilities is proposed.

WHEREAS gifts and gift commitments have been received by donors to support the construction, equipping or furnishing of the classrooms, offices, laboratories and other noted spaces; and

WHEREAS upon the recommendation of the President and the President's Executive Committee, it has been proposed that the donors to these internal spaces be recognized for their generosity:

NOW THEREFORE

BE IT RESOLVED, That in accordance with paragraph (F) of rule 3335-1-08 of the Administrative Code, the aforementioned internal spaces in campus facilities shall be named as follows:

Project: The Success Center

- The Jim and Karen Davidson Conference Room (\$25,000)
- The David Adamkin Conference Room (\$25,000)
- The State Auto Insurance Academic Mall (\$50,000)
- The Douglas and Elizabeth Cole Conference Room (\$25,000)

Project: Longaberger Alumni House

- The Ralph and Barbara Rockow Board Room (\$250,000)
- The Ruth and John Mount Leadership Suite (\$200,000)

Project: Parks Hall

- The Jack L. Beal and College of Pharmacy Alumni Society Student Lounge

Project: Dulles Hall

- The Robert H. Bremner Seminar Room (344 Dulles)

Project: Vernal G. Riffe Building

- The Albert H. Soloway Floor (6th Floor Research Laboratories)

Project: Center for Education and Economic Development - ATI at Wooster

- J. M. Smucker Company Seminar Room (\$75,000)
- The Andersons Seminar Room (\$125,000)
- Mary E. Basford Conference Room (\$50,000)
- A. W. Yenne Conference Room (\$50,000)

PERSONNEL ACTIONS

Resolution No. 99-30

RESOLVED, That the personnel actions as recorded in the Personnel Budget Records of the University since the July 10, 1998 meeting of the Board, including the following Appointments/Reappointments, Leaves of Absence Without Salary, Professional Improvement Leaves, Promotion, and Emeritus Titles, as detailed in the University Budget be approved, and the Medical Staff Appointments/Reappointments (The Ohio State University Medical Center) approved June 25, 1998, by the Hospitals Board and the Medical Staff Appointments/Reappointments (The Arthur G. James Cancer Hospital and Research Institute) approved July 21, 1998 by The Arthur G. James Cancer Hospital and Research Institute Board, be ratified.

PERSONNEL ACTIONS (contd)

Appointment

Name: MICHAEL S. BEATTIE
Title: Professor (The Doctor John D. and E. Olive Brumbaugh Chair in Brain Research and Training)
Department: Cell Biology, Neurobiology & Anatomy
Term: September 1, 1998 through June 30, 2002

Reappointment

Name: DANIEL L. JENSEN
Title: Professor (The Deloitte and Touche Accounting Professorship)
Department: Accounting and Management Information Systems
Term: October 1, 1999 through September 30, 2004

Appointment of Director

October 1, 1998 through September 30, 2002

Division of Comparative Studies
in the Humanities

Christian K. Zacher

Reappointment of Chair

July 1, 1998 through June 30, 2002

Human Development and Family Science

Albert J. Davis

Leaves of Absence Without Salary

DAVID SCHMEIDLER, Professor, Department of Economics, effective Autumn Quarter 1998 and the second half of Spring Quarter 1999 (May 5 through June 19, 1999).

ANN K. BLOMBACH, Associate Professor, School of Music, effective Autumn Quarter 1998, Winter Quarter and Spring Quarter 1999, to work on completing the first IBM-compatible version of her MacGAMUT aural-training software.

HANS U. BODEN, Assistant Professor, Department of Mathematics (Mansfield Campus), effective Autumn Quarter 1998, to visit the Department of Mathematics at Indiana University at Bloomington.

Leave of Absence Without Salary--Continuation

JUDITH S. KULLBERG, Assistant Professor, Department of Political Science, effective Autumn Quarter 1998, Winter Quarter and Spring Quarter 1999, to continue as a visiting professor at the University of Michigan.

Professional Improvement Leave

HAROLD J. MOELLERING, Professor, Department of Geography, effective Autumn Quarter 1998, Winter Quarter and Spring Quarter 1999.

Professional Improvement Leave -- Cancellation

PHILIP J. VON RAABE, Associate Professor, Department of Art, effective Autumn Quarter 1998, Winter Quarter and Spring Quarter 1999.

PERSONNEL ACTIONS (contd)

Professional Improvement Leave – Change in Dates

SAUL CORNELL, Associate Professor, Department of History, change leave from Autumn Quarter 1998, Winter Quarter and Spring Quarter 1999, to Autumn Quarter 1998.

EDWARD M. CRENSHAW, Associate Professor, Department of Sociology, change leave from Autumn Quarter 1998, Winter Quarter and Spring Quarter 1999, to Winter Quarter and Spring Quarter 1999.

KENNETH H. SANDHAGE, Associate Professor, Department of Materials Science and Engineering, change leave from Autumn Quarter 1998, and Winter Quarter and Spring Quarter 1999, to Winter Quarter and Spring Quarter 1999.

Promotion

COLLEGE OF BIOLOGICAL SCIENCES

PROMOTION TO ASSOCIATE PROFESSOR WITH TENURE

John W. Wenzel, Entomology - effective 10/1/98

Emeritus Titles

DAVID L. BOGGS, School of Physical Activity and Educational Services, with the title Professor Emeritus, effective July 1, 1998.

IRA W. DEEP, Department of Plant Pathology, with the title Professor Emeritus, effective August 1, 1998.

RICHARD F. HAMILTON, Department of Sociology, with the title Professor Emeritus, effective August 1, 1998.

MERVIN E. MULLER, Department of Computer and Information Science, with the title Professor Emeritus, effective July 1, 1998.

Medical Staff -- Appointments (The Ohio State University Medical Center)

July 1, 1997 through June 30, 1999

Carol J. Ashman, M.D., Radiology, Attending
Steven P. Balaloski, M.D., Obstetrics and Gynecology, Courtesy
Jay E. Beilharz, D.O., Family Medicine, Community Affiliate Physician
Louis L. Bowman, D.O., Emergency Medicine, Courtesy
Mark E. Collins, M.D., Internal Medicine, Community Affiliate
Joseph C. Franz, M.D., Family Medicine, Community Affiliate
Guillermo M. Fuentes, D.O., Family Medicine, Community Affiliate Physician
Jon C. Gehrke, M.D., Surgery, Attending
Eric A. Hansen, M.D., Family Medicine, Community Affiliate Physician
Michael R. Jennings, M.D., Internal Medicine, Community Affiliate Physician
Joseph E. Kearns, D.O., Family Medicine, Community Affiliate Physician

April 1, 1998 through August 31, 1998

Paul C. Brown, M.D., Transplant, PGY2 Limited
Ayser C. Hamoudi, M.D., Family Medicine, Attending
Timothy J. Pitchford, M.D., Transplant, PGY3 Limited

PERSONNEL ACTIONS (contd)

Medical Staff -- Appointments (The Ohio State University Medical Center) (contd)

July 1, 1997 through June 30, 1998

Robert E. Michler, M.D., Surgery, Attending
Benita M. Petri, M.D., Family Medicine, Attending
Fred S. Stockinger, M.D., Surgery, Attending
Denise R. Williams, M.D., Family Medicine, Community Affiliate Physician
Albert C. Winfield, II, M.D., Family Medicine, Attending

July 1, 1998 through June 30, 1999

Kelli A. Cawley, M.D., Internal Medicine, Attending

July 1, 1998 through June 30, 2000

Christopher L. Mabee, M.D., Internal Medicine, Attending
Julie A. Mullen, D.O., Family Practice, Community Affiliate
Denise E. Rabold, Ph.D., Rehabilitation Psychology, Attending
Gautam Samadder, M.D., Internal Medicine, Attending
James P. Shaffer, M.D., Internal Medicine, Attending

Rotating Resident/Limited Medical Staff -- Appointments (The Ohio State University Medical Center)

July 1, 1997 through June 30, 1998

Thomas Lee, M.D., Obstetrics and Gynecology, PGY3 Limited
Matthew J. Tompkins, M.D., Obstetrics and Gynecology, PGY3 Limited

June 29, 1998 through October 29, 1998

Josette D'Amato, D.O., Obstetrics and Gynecology, PGY 3 Limited

Visiting Medical Staff -- Appointments (The Ohio State University Medical Center)

July 1, 1997 through June 30, 1998

Louis G. Mercuri, D.D.S., Dentistry, Visiting Physician

Medical Staff -- Reappointments (The Ohio State University Medical Center)

July 1, 1998 through June 30, 2000

Douglas M. Magorien, M.D., Internal Medicine, Attending
Raymond D. Magorien, M.D., Internal Medicine, Attending
Julie E. Mangino, M.D., Internal Medicine, Attending
Uma U. Marar, M.D., Internal Medicine, Attending
Unni K. Marar, M.D., Internal Medicine, MedOhio, Attending
Jack Marks, M.D., Internal Medicine, Courtesy
Clay B. Marsh, M.D., Internal Medicine, Attending
Deborah A. Martinez, M.D., Surgery, Attending
Larry C. Martin, M.D., Surgery, Attending
John S. McDonald, M.D., Anesthesiology, Attending
Wanda L. McEntryre, Ph.D., Physical Medicine and Rehabilitation, Attending/Phd
John M. McGregor, M.D., Surgery, Attending
Donald L. McNeil, Jr., M.D., Internal Medicine, Attending
William S. Melvin, M.D., Surgery, Attending

PERSONNEL ACTIONS (contd)

Medical Staff -- Reappointments (The Ohio State University Medical Center) (contd)

July 1, 1998 through June 30, 2000 (contd)

Earl N. Metz, M.D., Internal Medicine, Attending
Robert E. Michler, M.D., Surgery, Attending
Carole A. Miller, M.D., Surgery, Courtesy
Robert J. Miller, D.O., Anesthesiology, Attending
Joy L. Mosser, M.D., Internal Medicine, Attending
Charles F. Mueller, M.D., Radiology, Attending
Lawrence G. Murcko, M.D., Internal Medicine, Community Affiliate
Link R. Murphy, M.D., Internal Medicine, Courtesy
Walter J. Mysiw, M.D., Physical Medicine and Rehabilitation, Attending
Subir Nag, M.D., Radiology, Attending
Norris S. Nahman, Jr., M.D., Internal Medicine, Attending
Louis M. Nardella, M.D., Internal Medicine, Attending
Komal Narula, M.D., Obstetrics and Gynecology, Courtesy
Richard N. Nelson, M.D., Emergency Medicine, Attending
Steven D. Nelson, M.D., Internal Medicine, Attending
Anthony S. Neri, M.D., Obstetrics and Gynecology, Courtesy
Allan J. Nickols, M.D., Internal Medicine, Courtesy
Thomas A. Nims, M.D., Surgery, Courtesy
Richard A. Nockowitz, M.D., Psychiatry, Attending
Timothy P. Obarski, D.O., Internal Medicine, Community Affiliate
Thomas M. O'Dorisio, M.D., Internal Medicine, Attending
Johannes O. Olsen, M.D., Radiology, Attending
David A. Orsinelli, M.D., Internal Medicine, Attending
Debora A. Ortega-Carr, M.D., Internal Medicine, Attending
Richard W. O'Shaughnessy, M.D., Obstetrics and Gynecology, Attending
William H. Overholser, M.D., Family Medicine, Courtesy
Eric R. Pacht, M.D., Internal Medicine, Attending
William D. Padamadan, M.D., Internal Medicine, MedOhio, Courtesy
Jawahar Palaniappan, M.D., Internal Medicine, Courtesy
Michael F. Para, M.D., Internal Medicine, Attending
William S. Pease, M.D., Physical Medicine and Rehabilitation, Attending
Arthur E. Pellegrini, M.D., Internal Medicine, Attending
Eli N. Perencevich, D.O., Internal Medicine, Courtesy
Todd E. Pesavento, M.D., Internal Medicine, Attending
Benita M. Petri, M.D., Family Medicine, Attending
Harvey J. Pierce, M.D., Family Medicine, MedOhio, Community Affiliate
Evelyn E. Pintz, M.D., Internal Medicine, Attending
Joseph F. Plouffe, M.D., Internal Medicine, Attending
Amy L. Pope-Harman, M.D., Internal Medicine, Attending
David S. Postlewaite, M.D., Surgery, Attending
Rodney V. Pozderac, M.D., Radiology, Attending
Robert J. Ragosin, M.D., Radiology, Attending
Margaret A. Real, M.D., Internal Medicine, Attending
Gary C. Reid, M.D., Obstetrics and Gynecology, Courtesy
Anthony P. Restuccio, M.D., Family Medicine, MedOhio, Courtesy
Chris A. Rhoades, M.D., Internal Medicine, Attending
Martin L. Ribovich, M.D., Radiology, Attending
Stephen R. Richards, M.D., Obstetrics and Gynecology, Courtesy
David E. Roberts, M.D., Internal Medicine, Attending
John L. Robinson, M.D., Internal Medicine, Attending
Paul J. Rogers, M.D., Internal Medicine, Community Affiliate
Mark P. Rollins, M.D., Family Medicine, Attending
Vincent A. Romanelli, M.D., Anesthesiology, Attending

PERSONNEL ACTIONS (contd)

Medical Staff -- Reappointments (The Ohio State University Medical Center) (contd)

July 1, 1998 through June 30, 2000 (contd)

Robert L. Ruberg, M.D., Surgery, Attending
Paul D. Ruff, M.D., Internal Medicine, Courtesy
John S. Russ, M.D., Obstetrics and Gynecology, Courtesy
Alan R. Sacolick, M.D., Obstetrics and Gynecology, Courtesy
Akram Sadak, M.D., Family Medicine, Attending
Arthur L. Sagone, Jr., M.D., Internal Medicine, Attending
William H. Saunders, M.D., Otolaryngology, Courtesy
Beverley A. Savage, M.D., Obstetrics and Gynecology, Courtesy
Karl I. Schaeffer, M.D., Obstetrics and Gynecology, Courtesy
Douglas W. Scharre, M.D., Neurology, Attending
Grant E. Schmidt, M.D., Obstetrics and Gynecology, Courtesy
Steven M. Schneider, M.D., Family Medicine, MedOhio, Community Affiliate
Scott D. Schumann, D.D.S., Dentistry, Attending
Andreas W. Schuster, M.D., Anesthesiology, Attending
Dara P. Schuster, M.D., Internal Medicine, Attending
John R. Schwarzell, M.D., Surgery, Courtesy
David B. Seifer, M.D., Obstetrics and Gynecology, Attending
Myron N. Senchyshak, D.O., Anesthesiology, Attending
David H. Sharkis, M.D., Internal Medicine, Attending
Cynthia S. Shellhaas, M.D., Obstetrics and Gynecology, Attending
Phillip J. Shubert, M.D., Obstetrics and Gynecology, Attending
Ronald J. Siegle, M.D., Otolaryngology, Attending
Robert T. Sickles, M.D., Family Medicine, Attending
Sheldon R. Simon, M.D., Surgery, Attending
Robert H. Small, M.D., Anesthesiology, Attending
James H. Smith, M.D., Internal Medicine, Courtesy
Jiri D. Sonek, M.D., Obstetrics and Gynecology, Courtesy
Gaylynn J. Speas, M.D., Anesthesiology, Attending
Dimitrios G. Spigos, M.D., Radiology, Attending
Michael S. Sprague, M.D., Obstetrics and Gynecology, Courtesy
Deborah A. Stahl, M.D., Anesthesiology, Attending
Elizabeth A. Stechschulte, M.D., Internal Medicine, Attending
Carmen G. Strickland, M.D., Family Medicine, Attending
Vidya Sundaram, M.D., Internal Medicine, Attending
Joseph F. Swan, M.D., Anesthesiology, Courtesy
Diane Tallo, M.D., Internal Medicine, Courtesy
Deborah L. Taylor, M.D., Family Medicine, Community Affiliate
Vasanthi V. Thavendrarajah, M.D., Internal Medicine MedOhio, Courtesy
Fred B. Thomas, M.D., Internal Medicine, Attending
Melvin W. Thomas, M.D., Family Medicine, Courtesy
Sul R. Thorward, M.D., Psychiatry, Attending
Herman A. Tolbert, M.D., Psychiatry, Attending
Rodney L. Tomczak, D.P.M., Surgery, Attending
Lynne Ann B. Torello, M.D., Family Medicine, Community Affiliate
Victor A. Triano, Jr., D. O., Family Medicine, Attending
Pierre L. Triozzi, M.D., Internal Medicine, Attending
Wayne C. Trout, M.D., Obstetrics and Gynecology, Attending
Leslie P. Turner, M.D., Obstetrics and Gynecology, Courtesy
Manuel Tzagournis, M.D., Internal Medicine, Attending
James S. Ungerleider, M.D., Internal Medicine, Attending
Louis J. Unverferth, M.D., Surgery, Courtesy
Susan D. Vasko, M.D., Surgery, Courtesy
Geoffrey C. Vaughan, M.D., Internal Medicine, Attending

PERSONNEL ACTIONS (contd)

Medical Staff -- Reappointments (The Ohio State University Medical Center) (contd)

July 1, 1998 through June 30, 2000 (contd)

Suneela Vegunta, M.D., Internal Medicine, Attending
Rafael E. Villalobos, D.O., Surgery, Attending
Michael J. Walker, M.D., Surgery, Attending
John D. Walters, D.D.S., Dentistry, Courtesy
Doris E. Walzak, M.D., Internal Medicine, Attending
Harrison G. Weed, M.D., Internal Medicine, Attending
John M. Weigand, M.D., Family Medicine, Attending
Jeffrey E. Weiland, M.D., Internal Medicine, Attending
Jeffery A. Welgoss, M.D., Obstetrics and Gynecology, Attending
MaryJo P. Welker, M.D., Family Medicine, Attending
Howard A. Werman, M.D., Emergency Medicine, Attending
Ronald L. Whisler, M.D., Internal Medicine, Attending
Robert D. Whitehead, M.D., Family Medicine, Attending
Craig E. Williams, M.D., Psychiatry, Attending
Denise R. Williams, M.D., Family Medicine, Community Affiliate
Steven R. Williams, M.D., Obstetrics and Gynecology, Courtesy
William A. Wilmer, M.D., Internal Medicine, Attending
Albert C. Winfield, II, M.D., Family Medicine, Attending
David A. Winger, M.D., Internal Medicine, Attending
Russell P. Woda, D.O., Anesthesiology, Attending
Wiley G. Woodard, M.D., Obstetrics and Gynecology, Courtesy
David O. Yablok, M.D., Anesthesiology, Attending
Lisa D. Yee, M.D., Surgery, Attending
Frank W. Yoder, M.D., Internal Medicine, Courtesy
John J. Young, M.D., Internal Medicine, Attending
Emily J. Yu, M.D., Physical Medicine and Rehabilitation, Attending
Joseph S. Yu, M.D., Radiology, Attending
Kelley J. Zyniewicz, M.D., Internal Medicine, Courtesy

Limited Medical Staff -- Reappointments (The Ohio State University Medical Center)

July 1, 1997 through June 30, 1999

Cregg D. Ashcraft, M.D., Internal Medicine, PGY2 Limited

July 1, 1997 through June 30, 2000

Patricia J. Meredith, M.D., Ph.D., Physical Medicine and Rehabilitation, PGY3 Limited
Scott M. Otis, M.D., Physical Medicine and Rehabilitation, PGY3 Limited
Robert H. Perkins, M.D., Physical Medicine and Rehabilitation, PGY4 Limited
Deire D. Redd, M.D., Physical Medicine and Rehabilitation, PGY4 Limited
Mark J. Schuler, M.D., Physical Medicine and Rehabilitation, PGY3 Limited
Aloysia L. Schwabe, M.D., Physical Medicine and Rehabilitation, PGY4 Limited
Robin Y. Tomita, M.D., Physical Medicine and Rehabilitation, PGY4 Limited
Patricia A. Welsh, M.D., Obstetrics and Gynecology, PGY3 Limited

July 1, 1998 through June 30, 2000

Christopher J. Madden, M.D., Surgery, PGY4 Limited
Vikram V. Mali, M.D., Pediatrics, PGY3 Limited
Helen J. Malone, M.D., Obstetrics and Gynecology, PGY3 Limited
Sean I. Malone, M.D., Internal Medicine, PGY3 Limited
Tasos Manokas, D.O., Internal Medicine, PGY6 Limited

PERSONNEL ACTIONS (contd)

Limited Medical Staff -- Reappointments (The Ohio State University Medical Center) (contd)

July 1, 1998 through June 30, 2000 (contd)

Guido Marcucci, M.D., Internal Medicine, PGY8 Limited
Rafael Martinez-Monge, M.D., Radiology, PGY7 Limited
Dominic N. Mastruserio, M.D., Internal Medicine, PGY4 Limited
Jennifer R. Mawhinney, M.D., Obstetrics and Gynecology, PGY4 Limited
Judith M. Mayer, M.D., Internal Medicine, PGY2 Limited
Brian J. McGuinness, M.D., Surgery, PGY4 Limited
Autumn J. McIntyre, M.D., Internal Medicine, PGY3 Limited
Cora F. McNally, M.D., Internal Medicine, PGY4 Limited
Ali M. Melhem, M.D., Psychiatry, PGY2 Limited
Daniel P. Metz, M.D., Surgery, PGY2 Limited
Lori D. Meyers, M.D., Anesthesiology, PGY4 Limited
Joseph Milet, M.D., Surgery, PGY3 Limited
Craig A. Miller, M.D., Surgery, PGY5 Limited
Omar Mobin-Uddin, M.D., Ophthalmology, PGY4 Limited
Francis X. Moga, M.D., Surgery, PGY7 Limited
Kimberly L. Moore, M.D., Emergency Medicine, PGY3 Limited
Steven R. Morman, M.D., Pediatrics, PGY3 Limited
Gregory J. Mosteller, M.D., Emergency Medicine, PGY3 Limited
Steven C. Motarjeme, M.D., Emergency Medicine, PGY3 Limited
Shana N. Miskovsky, M.D., Surgery, PGY2 Limited
Peter Muscarella II, M.D., Surgery, PGY4 Limited
Peter J. Mustillo, M.D., Internal Medicine, PGY3 Limited
Rajiv Nagesetty, M.D., Surgery, PGY2 Limited
Zoran Naumovski, M.D., Internal Medicine, PGY3 Limited
Anterpreet S. Neki, M.D., Internal Medicine, PGY5 Limited
Gayle M. Neufeld, M.D., Psychiatry, PGY4 Limited
Steven K. Neufeld, M.D., Surgery, PGY4 Limited
Julie A. Niedermier, M.D., Psychiatry, PGY4 Limited
Naushad A. Noorani, M.D., Psychiatry, PGY2 Limited
Mia L. Norlin, M.D., Obstetrics and Gynecology, PGY2 Limited
Christina N. Nye, M.D., Ophthalmology, PGY5 Limited
Scott W. Nye, M.D., Surgery, PGY5 Limited
Blaize A. O'Brien, M.D., Otolaryngology, PGY3 Limited
James M. O'Brien, Jr., M.D., Internal Medicine, PGY2 Limited
Elizabeth A. Orwick, M.D., Obstetrics and Gynecology, PGY3 Limited
Michael E. Orzo, M.D., Anesthesiology, PGY4 Limited
Michael R. Ott, D.O., Emergency Medicine, PGY2 Limited
Kerry E. Owens, M.D., Surgery, PGY4 Limited
Anastatsios Pantelidis, M.D., Anesthesiology, PGY4 Limited
Rizwan Pasha, M.D., Emergency Medicine, PGY2 Limited
Christina M. Payne, M.D., Pediatrics, PGY3 Limited
Christopher T. Payne, M.D., Surgery, PGY3 Limited
John W. Peck II, M.D., Surgery, PGY2 Limited
Jennifer J. Pflug, M.D., Internal Medicine, PGY2 Limited
Giao Q. Phan, M.D., Surgery, PGY2 Limited
Stephen M. Pickstone, M.D., Psychiatry, PGY3 Limited
Richard W. Pomerantz, M.D., Internal Medicine, PGY6 Limited
David M. Powell, M.D., Otolaryngology, PGY5 Limited
Jill K. Powell, M.D., Obstetrics and Gynecology, PGY4 Limited
Matthew A. Powell, M.D., Obstetrics and Gynecology, PGY4 Limited
Scott A. Prenger, M.D., Internal Medicine, PGY2 Limited
Rajeev D. Puri, M.D., Surgery, PGY3 Limited
David N. Quinn, M.D., Internal Medicine, PGY3 Limited

PERSONNEL ACTIONS (contd)

Limited Medical Staff -- Reappointments (The Ohio State University Medical Center) (contd)

July 1, 1998 through June 30, 2000 (contd)

Azeem A. Qureshi, M.D., Psychiatry, PGY2 Limited
Fady H. Rachid, M.D., Psychiatry, PGY3 Limited
Abdolreza Raissi, M.D., Surgery, PGY4 Limited
Jeffrey L. Ralston, M.D., Surgery, PGY5 Limited
Yaser Ramadan, M.D., Psychiatry, PGY3 Limited
Subha V. Raman, M.D., Internal Medicine, PGY3 Limited
Leta Ramsay, M.D., Pediatrics, PGY3 Limited
Nancy S. Reau, M.D., Internal Medicine, PGY3 Limited
Daniel N. Reed, D.D.S., Dentistry, PGY2 Limited
Timothy G. Reish, M.D., Surgery, PGY2 Limited
Vernon D. Reynolds, D.O., Anesthesiology, PGY3 Limited
Rod P. Rezaee, M.D., Otolaryngology, PGY3 Limited
Patrick M. Riley, M.D., Emergency Medicine, GY2 Limited
Andrea D. Roche, M.D., Obstetrics and Gynecology, PGY2 Limited
Barbara M. Rogers, M.D., Anesthesiology, PGY4 Limited
David T. Rudman, M.D., Otolaryngology, PGY4 Limited
Anne M. Ryan, M.D., Surgery, PGY3 Limited
David A. Sabgir, M.D., Internal Medicine, PGY2 Limited
Sanjoy Saha, M.D., Surgery, PGY8 Limited
Dawn M. Salvatore, M.D., Surgery, PGY4 Limited
Anjana Samadder, M.D., Internal Medicine, PGY5 Limited
Milroy J. Samuel, M.D., Obstetrics and Gynecology, PGY2 Limited
Ramesh Saxena, M.D., Ph.D., Internal Medicine, PGY5 Limited
Thomas P. Schleeter, M.D., Internal Medicine, PGY2 Limited
Matthew L. Schlossberg, M.D., Surgery, PGY3 Limited
Tina S. Schnapper, M.D., Obstetrics and Gynecology, PGY4 Limited
Brian R. Sears, M.D., Surgery, PGY5 Limited
Alberto E. Selman, M.D., Obstetrics and Gynecology, PGY7 Limited
Puvinarayanan Seshiah, M.D., Internal Medicine, PGY3 Limited
Bivik Shah, M.D., Surgery, PGY5 Limited
Manish N. Shah, M.D., Emergency Medicine, PGY3 Limited
Manisha H. Shah, M.D., Internal Medicine, PGY7 Limited
Jared A. Sheets, M.D., Internal Medicine, PGY2 Limited
Deborah S. Sherman, M.D., Obstetrics and Gynecology, PGY3 Limited
Chester M. Slonaker, M.D., Pediatrics, PGY3 Limited
Ilona SluskerSternfeld, M.D., Ophthalmology, PGY3 Limited
Dan N. Spetie, M.D., Internal Medicine, PGY4 Limited
Lacramioara Spetie, M.D., Psychiatry, PGY5 Limited
Gregory L. Staker, M.D., Internal Medicine, PGY2 Limited
Scott C. Stallkamp, M.D., Obstetrics and Gynecology, PGY4 Limited
Matthew C. Stevenson, M.D., Psychiatry, PGY4 Limited
Cecilia W. Stuopis, M.D., Obstetrics and Gynecology, PGY3 Limited
Veena Subramanian, M.D., Internal Medicine, PGY2 Limited
Anne C. Sullivan, M.D., Surgery, PGY5 Limited
Patricia E. Sullivan, M.D., Internal Medicine, PGY4 Limited
Ronald M. Taddeo, M.D., Internal Medicine, PGY2 Limited
Bryan C. Tagge, M.D., Otolaryngology, PGY4 Limited
Tom X. Tan, M.D., Radiology, PGY4 Limited
Neeraj H. Tayal, M.D., Internal Medicine, PGY2 Limited
Patricia L. Teach, M.D., Obstetrics and Gynecology, PGY4 Limited
Michael W. Temple, M.D., Pediatrics, PGY3 Limited
Andrew M. Thomas, M.D., Internal Medicine, PGY4 Limited
Jason P. Thomas, M.D., Internal Medicine, PGY5 Limited

PERSONNEL ACTIONS (contd)

Limited Medical Staff -- Reappointments (The Ohio State University Medical Center) (contd)

July 1, 1998 through June 30, 2000 (contd)

Kristin E. Thompson, M.D., Pediatrics, PGY3 Limited
Willard D. Thompson, M.D., Surgery, PGY2 Limited
David L. Tibbits, M.D., Anesthesiology, PGY3 Limited
Tamara C. Togliatti, M.D., Internal Medicine, PGY2 Limited
Tracey L. Trgovac, M.D., Internal Medicine, PGY2 Limited
Hari K. Tumu, M.D., Surgery, PGY3 Limited
Katja R. Turner, M.D., Anesthesiology, PGY4 Limited
H. Scott Tyson, M.D., Pediatrics, PGY3 Limited
Adam C. Tzagournis, M.D., Internal Medicine, PGY6 Limited
Bennie R. Upchurch, M.D., Internal Medicine, PGY6 Limited
Sreeramulu R. Vaka, M.D., Psychiatry, PGY3 Limited
Ravindra K. Vegunta, M.D., Surgery, PGY7 Limited
Daniel R. Vig, M.D., Surgery, PGY5 Limited
Louis A. Violi, M.D., Internal Medicine, PGY8 Limited
Amir Vokshoor, M.D., Surgery, PGY3 Limited
Petra C. Von Kulajta, M.D., Ophthalmology, PGY4 Limited
Olga Voroshilova, M.D., Internal Medicine, PGY5 Limited
Thomas-Evangelo G. Vrachliotis, M.D., Radiology, PGY4 Limited
Joyce D. Wade-Hamme, M.D., Internal Medicine, PGY5 Limited
Raj P. Wadwa, M.D., Pediatrics, PGY3 Limited
Dian Wang, M.D., Ph.D., Radiology, PGY3 Limited
Jin Wang, M.D., Surgery, PGY6 Limited
Robert C. Wang, M.D., Ophthalmology, PGY3 Limited
Jacqueline S. Ward, M.D., Internal Medicine, PGY3 Limited
Grayson, H. Wheatley III, M.D., Surgery, PGY3 Limited
Todd E. Whitaker, M.D., Ophthalmology, PGY3 Limited
Sandra J. Wu, M.D., Internal Medicine, PGY3 Limited
Yun Xia, M.D., Anesthesiology, PGY3 Limited
Nicholas D. Yeager, M.D., Pediatrics, PGY3 Limited
Jeffery K. Yenchar, M.D., Surgery, PGY5 Limited
Melissa D. Young, M.D., Surgery, PGY5 Limited
Thomas M. Yunger, Jr., M.D., Internal Medicine, PGY4 Limited
Dina Q. Zaqqa, M.D., Internal Medicine, PGY6 Limited
Michael R. Zetz, Jr., D.D.S., Dentistry, PGY2 Limited
Hong Zhang, M.D., Radiology, PGY5 Limited

Physician Extenders -- Reappointments (The Ohio State University Medical Center)

July 1, 1998 through June 30, 1999

Diana J. Angus, R.N., Internal Medicine, Physician Extenders
Jennifer S. Browning, R.N., Internal Medicine, Physician Extenders
Randy E. James, Cardiology, Physician Extender
Todd D. Kuck, R.N., C.N.P., Internal Medicine, Physician Extenders
Sharon S. Van Cleef, R.N., Surgery, Physician Extenders

July 1, 1998 through June 30, 2000

Tracy A. Hollar-Ruegg, R.N., Internal Medicine, Physician Extenders
Aimi J. Nash, P.A., Surgery, Physician Extenders
Lorie A. Rhine, R.N., Surgery, Physician Extenders

PERSONNEL ACTIONS (contd)

Medical Staff -- Appointments (The Arthur G. James Cancer Hospital and Research Institute)

June 12, 1998 through December 11, 1998

U. Krishnan Marar, M.D., Associate Attending, Medicine
Amy Pope-Harman, M.D., Associate Attending, Medicine
Carol Ashman, M.D., Associate Attending, Radiology
Thomas E. Williams, M.D., Associate Attending, Surgery

July 10, 1998 through June 30, 1999

Clara D. Bloomfield, M.D., Attending, Med/Hem/Onc
Jeffrey Fowler, M.D., Attending, GYN/ONC
Donald Kelley, M.D., Associate Attending, Pathology

July 1, 1998 through June 30, 2000

Julie Mangino, M.D., Associate Attending, Medicine/Inf Diseases
Uma Marar, M.D., Associate Attending, Medicine/Gen Med
Clay Marsh, M.D., Associate Attending, Medicine/Pulmonary
William L. Marsh, Jr., M.D., Associate Attending, Pathology
Edward W. Martin, M.D., Attending, Surgery/Oncology
Larry C. Martin, M.D., Associate Attending, Surgery/General
Thomas F. Mauger, M.D., Associate Attending, Ophthalmology
Ernest Mazzaferri, M.D., Associate Attending, Medicine/Endo
John S. McDonald, M.D., Associate Attending, Anesthesiology
John M. McGregor, M.D., Associate Attending, Surgery/Neuro
Hagop Mekhjian, M.D., Associate Attending, Medicine/Gastro
Scott W. Melvin, M.D., Associate Attending, Surgery/General
Jerry R. Mendell, M.D., Associate Attending, Neurology
Lawrence J. Mervis, M.D., Associate Attending, Surgery/Neuro
Earl N. Metz, M.D., Associate Attending, Medicine/Hem/Onc
Donald F. Middendorf, M.D., Associate Attending, Medicine/Renal
Michael E. Miner, M.D., Ph.D., Associate Attending, Surgery/Neuro
James L. Moore, M.D., Associate Attending, Neurology
Norris S. Nahman, Jr., M.D., Associate Attending, Medicine/Renal
Steven M. Nash, M.D., Associate Attending, Neurology
Richard N. Nelson, M.D., Associate Attending, Emergency Med.
Steven D. Nelson, M.D., Associate Attending, Medicine/Cardio
Gregory M. Ness, D.D.S., Associate Attending, Dentistry
Herbert B. Newton, M.D., Attending, Neurology
Theodore H. Niemann, M.D., Associate Attending, Pathology
Thomas A. Nims, M.D., Clinical Attending, Surgery/Oncology
Thomas M. O'Doriso, M.D., Associate Attending, Medicine/Endo
Kwame Osei, M.D., Associate Attending, Medicine/Endo
Richard O'Shaughnessy, M.D., Associate Attending, OB/GYN
Robert V. O'Toole, M.D., Associate Attending, Pathology
Robert F. Ostrum, M.D., Associate Attending, Surgery/Ortho
Eric R. Pacht, M.D., Associate Attending, Medicine/Pulmonary
George Paulson, M.D., Associate Attending, Neurology
Ronald P. Pelletier, M.D., Associate Attending, Surgery/General
Sam L. Penza, M.D., Attending, Medicine/Hem/Onc
Todd E. Pesavento, M.D., Associate Attending, Medicine/Renal
Larry J. Peterson, D.D.S., Associate Attending, Dentistry
Joseph Plouffe, M.D., Associate Attending, Medicine/Inf Diseases
Charles P. Pollak, M.D., Associate Attending, Neurology
Gary L. Racey, D.D.S., Clinical Attending, Dentistry

PERSONNEL ACTIONS (contd)

Medical Staff -- Reappointments (The Arthur G. James Cancer Hospital and Research Institute)
(contd)

July 1, 1998 through June 30, 2000 (contd)

Gary L. Rea, M.D., Associate Attending, Surgery/Neuro
Margaret A. Real, M.D., Associate Attending, Medicine/Cardio
Thomas E. Reilley, D.O., Associate Attending, Anesthesiology
Chris Rhoades, M.D., Attending, Medicine/Hem/Onc
John L. Robinson, M.D., Associate Attending, Medicine/Cardiology
Patrick Ross, Jr., M.D., Ph.D., Attending, Surgery/Cardiothor
Brad H. Rovin, M.D., Associate Attending, Medicine/Renal
James M. Ryan, M.D., Associate Attending, Medicine/Cardiology
Arthur L. Sagone, M.D., Attending, Medicine/Hem/Onc
Mervyn J. Samuel, M.D., Clinical Attending, OB/GYN
Dwight A. Scarborough, M.D., Clinical Attending, Medicine/Derm
Stephen F. Schaal, M.D., Associate Attending, Medicine/Cardiology
Douglas W. Scharre, M.D., Associate Attending, Neurology
William J. Schirmer, M.D., Associate Attending, Surgery/General
Daniel D. Sedmak, M.D., Associate Attending, Pathology
Donald A. Senhauser, M.D., Associate Attending, Pathology
Niranjan T. Shah, M.D., Associate Attending, Pathology
Hari M. Sharma, M.D., Associate Attending, Pathology
Robert Trent Sickles, M.D., Associate Attending, Family Medicine
Andrew P. Slivka, M.D., Associate Attending, Neurology
Sheldon R. Simon, M.D., Associate Attending, Surgery/Orthopaedic
William L. Smead, M.D., Associate Attending, Surgery/General
Carl E. Speicher, M.D., Associate Attending, Pathology
Michael J. Stanek, D.O., Attending, Medicine/Hem/Onc
Steven Teich, M.D., Community Associate, Surgery/Pediatric
Karl S. Theil, M.D., Associate Attending, Pathology
James C. Tober, M.D., Associate Attending, Surgery/General
Pierre L. Triozzi, M.D., Attending, Medicine/Hem/Onc
Marlin F. Troiano, D.D.S., Associate Attending, Dentistry
Manuel Tzagournis, M.D., Associate Attending, Medicine/Endo
James Ungerleider, M.D., Attending, Medicine/Hem/Onc
Luis Vaccarello, M.D., Clinical Attending, GYN/ONC
Douglas B. Van Fossen, M.D., Associate Attending, Medicine/Cardio
Suneela Vegunta, M.D., Associate Attending, Medicine/Gen Med
John R. Warmolts, M.D., Associate Attending, Neurology
Joel M. Weaver, D.D.S., Associate Attending, Dentistry/Anesthesia
Paul A. Weber, M.D., Associate Attending, Ophthalmology
Harrison G. Weed, M.D., Associate Attending, Medicine/Gen Med
Jeffrey E. Weiland, M.D., Associate Attending, Medicine/Pulmonary
Lawrence D. Weis, M.D., Attending, Surgery/Orthopaedic
Duane B. Welling, M.D., Associate Attending, Otolaryngology
Howard A. Werman, M.D., Associate Attending, Emergency Medicine
Judith A. Westman, M.D., Associate Attending, Medicine/Hem/Onc
Mark D. Wewers, M.D., Associate Attending, Medicine/Pulmonary
Henry A. Wise, M.D., Clinical Attending, Surgery/Urology
Bruce E. Woodworth, M.D., Clinical Attending, Surgery/Urology
Allan J. Yates, M.D., Ph.D., Associate Attending, Pathology

RESOLUTIONS IN MEMORIAM

Resolution No. 99-31

Synopsis: Approval of seven Resolutions in Memoriam.

RESOLVED, That the Board adopt the following Resolutions in Memoriam and that the President be requested to convey copies to the family of the deceased.

Eleanor Webster Bulatkin-Pardo

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on April 25, 1998, of Dr. Eleanor Webster Bulatkin-Pardo, Professor Emeritus in the Department of French and Italian.

Dr. Bulatkin-Pardo was born in Baltimore, Maryland, September 2, 1913. She studied at the Maryland Institute of Fine and Applied Arts, and then at Johns Hopkins University, where she obtained her Ph.D. in Romance Philology in 1952. Prior to joining the faculty at The Ohio State University, she taught at the University of Maryland, College Park Campus. From 1959-61, she was a Fulbright scholar at the Seminario Andres Bello of the Instituto Caro y Cuervo in Bogota, Colombia. In 1961, she joined the faculty at The Ohio State University as Associate Professor in the Department of Romance Languages and Literatures. She was promoted to Professor in 1964. From 1966 to 1973, she was chairperson of the Department of Romance Languages and Literatures. She retired in 1976 and was named Professor Emeritus.

Early in her career, Dr. Bulatkin-Pardo was interested mainly in Romance philology. She published several important philological studies that focus on linguistic problems in French, Italian, and Spanish. Later on, she became increasingly interested in medieval French literature. She worked extensively on the early French medieval epic poem, The Song of Roland, and authored a book on that text, Structural Arithmetic Metaphor in the Oxford Roland.

A gifted and dynamic teacher, Dr. Bulatkin-Pardo directed the doctoral dissertations of numerous graduate students, several of whom have become prominent medieval French scholars in major universities in the United States.

On behalf of the University community, the Board of Trustees expresses its sympathy and understanding to her friends. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees as an expression of the Board's heartfelt sympathy.

Francis W. Dalrymple

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on August 13, 1998, of Francis "Pete" Dalrymple, Assistant Professor Emeritus in the Ohio State University Extension.

Professor Dalrymple was born December 29, 1916, in Mt. Vernon, Ohio. He completed his B.S. degree in 1938 in Agriculture at The Ohio State University.

His Extension career began in Ohio on February 1, 1946, as the County Extension Agent, Agriculture in Morrow County. On January 1, 1968, he became the Area Extension Agent, Resource Development for the Mt. Gilead Area Center. On April 1, 1969, he was named Area Supervisor at Mt. Gilead and held this position until his retirement on June 30, 1973.

Professor Dalrymple's contributions in providing excellent Extension educational programs during his career earned him the respect and admiration of his co-workers and associates throughout the state and nation.

RESOLUTIONS IN MEMORIAM (contd)

Francis W. Dalrymple (contd)

On behalf of the University community, the Board of Trustees expresses its sympathy and understanding to his family and friends. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees as an expression of the Board's heartfelt sympathy.

John E. Moore

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on April 24, 1998, of John E. Moore, Professor Emeritus in the Department of Agricultural, Environmental, and Development Economics.

Dr. Moore was born in Fountain City, Indiana, on September 7, 1919. He received his Bachelor of Science, Master of Science, and Doctor of Philosophy degrees from The Ohio State University in 1941, 1954, and 1966, respectively.

Professor Moore was a vo-ag teacher at Ansonia High School, prior to joining the Ohio Cooperative Extension Service in 1947. He served as the Madison County Agricultural Agent for 17 years. Following his years as County Agent, he was the State Farm Management Extension Specialist for an additional 17 years. For his work in these areas, Dr. Moore was awarded the Distinguished Service Award by the National Association of County Extension Agents. He also received The Ohio State University Meritorious Service Award from the College of Food, Agricultural, and Environmental Sciences in 1996.

His many professional memberships included the State and National Society of Farm Managers, American Farm Economic Association, State Extension Worker's Association, Gamma Sigma Delta, and Epsilon Sigma Phi. He was past president of the Ohio County Agents Association, Epsilon Sigma Phi, and the London, Ohio, Rotary Club.

Dr. Moore was well-known and highly respected by his colleagues, farm management and tax professionals, and farm families throughout the State of Ohio.

On behalf of the University, the Board of Trustees expresses to the family its deep sympathy and sense of understanding in its loss. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to the family as an expression of the Board's heartfelt sympathy.

Margaret Oldfather

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on June 5, 1998, of Margaret Oldfather, Professor Emeritus in the University Libraries.

Professor Margaret Oldfather was born in Evanston, Illinois, March 20, 1904. She obtained her Bachelor of Arts, Bachelor of Science in Library Science, and Master of Arts degrees from the University of Illinois. She held positions of increasing responsibility, all in Cataloging Departments of University Libraries, throughout her career. She worked at three different institutions -- Lawrence College (1928-1929), University of Illinois (1946-1951), and The Ohio State University (1932-1945, 1951-1971). She was the head of the Cataloging Department at OSU from 1964-1971 and became Professor of Library Administration in 1965. She also served as acting Assistant Director of Technical Services, University Libraries, in 1968.

Professor Oldfather was active in library organizations on the state, regional, and national levels, including the Ohio Library Association, the Ohio Valley Group of Technical Services Librarians, and the American Library Association. She was known as a leader, a teacher, and a mentor in the field of cataloging.

RESOLUTIONS IN MEMORIAM (contd)

Margaret Oldfather (contd)

On behalf of the University community, the Board of Trustees expresses to the family of Professor Margaret Oldfather its deepest sympathy and sense of understanding of their loss. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to her family as an expression of the Board's heartfelt sympathy.

Esco Sarkkinen

The Board of Trustees of The Ohio State University expresses its sorrow upon the death of Esco Sarkkinen, Assistant Professor Emeritus in the School of Physical Activity and Educational Services.

Professor Sarkkinen was born in Conneaut, Ohio, on April 9, 1918. He attended The Ohio State University, where he played football in 1937-1939. He won All-American honors and was Big Ten Scholar Athlete of the year in 1939, playing on the Big Ten championship team. He earned his B.S. degree with honors in physical education in 1940.

Professor Sarkkinen accepted the position of assistant football coach and instructor of physical education at OSU in 1946. Possessing a vast amount of football knowledge and a keen analytical mind, he was an extremely valuable member of the Buckeye staff. Over the years he became known on the staff as "the super-scout." His dedication and work ethic were renown, he spent countless hours studying film, analyzing blocking techniques, fakes, footwork and so forth. In 1965, he was appointed to an assistant professor position, and continued to serve an additional 13 years in his roles as assistant professor and coach. Upon his retirement in 1977, Professor Sarkkinen's commitment to the mission of the School and University earned him the title of Assistant Professor Emeritus.

Coach Sarkkinen's true forte was his rapport with his students and players. He became personally involved and was a great motivator and teacher. He taught young men not only how to be better football players, but better people.

On behalf of the University community, the Board of Trustees expresses to the family of Professor Sarkkinen its deepest sympathy and sense of understanding of their loss. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to his family as an expression of the Board's heartfelt sympathy.

William B. Toran

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on July 14, 1998, of Dr. William B. Toran, Professor Emeritus in the School of Journalism and Communication.

Dr. Toran, born on April 30, 1917, was reared in Cincinnati. He earned the A.B. in English at the University of Cincinnati in 1939, the M.A. in English at the University of Kentucky in 1942, and the Ph.D. in Mass Communications at the University of Iowa in 1957.

He was an instructor in rhetoric at the University of Illinois 1942-43 and 1946-47, instructor in English at the University of Kentucky 1947-49, assistant professor of English at Miami University of Ohio 1949-52, government and medical correspondent for the Cedar Rapids (Iowa) *Gazette* 1952-55, supervisor of community relations and manager of communications at the Quaker Oats Co. in Chicago 1955-65, and public relations director for the Transportation Center of Northwestern University 1965-68. In World War II, he was a U.S. Army communication specialist in intelligence in Europe.

Dr. Toran joined the faculty in the OSU School of Journalism in 1968 and taught public relations and magazine journalism. He led or served on many standing committees and ad hoc committees in the School and served on many college and University committees, including 12 doctoral committees. He was faculty adviser to two student organizations, the OSU Chapter of Kappa Tau Alpha, the journalism honorary, 1968-73, and the OSU Chapter of the Society of Professional Journalists, Sigma Delta Chi, 1994-98.

RESOLUTIONS IN MEMORIAM (contd)

William B. Toran (contd)

His research, which emphasized public relations, was published in academic and trade journals and was presented at scholarly conventions. Dr. Toran served on 12 committees and in every officer position, including president in 1975-76, for the Public Relations Division of the Association for Education in Journalism and Mass Communication. He conducted workshops, training programs and other presentations in public relations for many national, state and local organizations.

He accepted professor emeritus status in 1987, but remained active in the School as liaison with SPJ, including membership on the board of directors of the Central Ohio Professional Chapter and as National SPJ Freedom of Information Coordinator for the State of Ohio. Since he was retired, he also was active in "Anvil and Bellows" lunch group of emeriti faculty, and its successor groups, at the Faculty Club.

He will be remembered as a gifted teacher, a tireless promoter of press freedom and ethics, a devoted scholar, and dear friend to the faculty, staff and students in the School and University.

On behalf of the University community, the Board of Trustees expresses to the family of Dr. William B. Toran its deepest sympathy and sense of understanding of their loss. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to his family as an expression of this Board's heartfelt sympathy.

Robert Young

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on February 14, 1998, of Dr. Robert Young, Professor Emeritus in the Department of Family Medicine.

Dr. Young had a long and distinguished medical career which included service to his community, his profession, and his University. He graduated from The Ohio State University College of Medicine in 1947 and completed his internship at Indianapolis City Hospital. In 1948, Dr. Young established practice in Johnstown, Ohio, and practiced there for 43 years until retiring in 1991. Dr. Young was a longtime member of the Ohio Academy of Family Physicians and in 1970 became its president. Dr. Young was bestowed the Ohio Academy's highest honor in 1975 when he was named Family Physician of the Year. He was also an officer of the American Academy of Family Physicians, serving as board member from 1978-1981 and as treasurer from 1983-1987. Those with knowledge of Ohio's family practice history are well aware of Dr. Young's critical role in securing its future. His legacy includes the State line-item funding for family practice departments. He was the key force in convincing the 1973-74 Ohio General Assembly to pass a bill requiring funding and training for undergraduates and graduates. He became a part-time faculty member in the OSU Department of Family Medicine when it was founded in 1974 and a full professor in 1981, and later Professor Emeritus.

A true small town physician, Dr. Robert Young was a friend to all. He was a script consultant for the Dr. Marcus Welby television show. In his own community, he was involved in many civic organizations. He also served as team physician during Johnstown football games and was recognized as a driving force behind Johnstown's emergency squad service and protocols.

As an educator, Robert Young was active on many fronts. He was a mentor to many family physicians. His dedication to his students and family medicine was apparent, especially to those whom he taught. Anthony Foley, M.D., a family practice educator in Dayton, wrote, "Bob was there for us on his own time [at The Ohio State University] on Tuesday nights in the late '60's. We saw patients with him in an ad hoc clinic he organized in Means Hall. Several of us rotated in his Johnstown office as well. I chose family practice as a career because of him. He was the best."

RESOLUTIONS IN MEMORIAM (contd)

Robert Young (contd)

On behalf of the University community, the Board of Trustees expresses to the family of Dr. Robert Young its deepest sympathy and sense of understanding of their loss. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to his family as an expression of the Board's heartfelt sympathy.

REPORT OF RESEARCH CONTRACTS AND GRANTS

Resolution No. 99-32

Synopsis: The reports on research and other sponsored program contracts and grants and the summary for July 1998 are presented for Board acceptance.

WHEREAS monies are solicited and received on behalf of the University from governmental, industrial, and other agencies in support of research, instructional activities, and service; and

WHEREAS such monies are received through The Ohio State University Research Foundation:

NOW THEREFORE

BE IT RESOLVED, That the research agreement between The Ohio State University and The Ohio State University Research Foundation for the contracts and grants reported herein during the month of July 1998 be approved.

REPORT ON UNIVERSITY DEVELOPMENT

Resolution No. 99-33

Synopsis: The report on the receipt of gifts and the summary for June 1998 are presented for Board acceptance.

WHEREAS monies are solicited and received on behalf of the University from alumni, industry, and various individuals in support of research, instructional activities, and service; and

WHEREAS such gifts are received through The Ohio State University Development Fund and The Ohio State University Foundation; and

WHEREAS this report includes the establishment of The Dave Longaberger Endowed Chair in Urology and The Richard W. Trott '61 Distinguished Visiting Professorship; and

WHEREAS this report also includes the establishment of seventeen (17) new named endowed funds and amendments to two (2) endowed fund:

NOW THEREFORE

BE IT RESOLVED, That the acceptance of the report from The Ohio State University Development Fund and The Ohio State University Foundation during the month of June 1998 be approved.

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND

TOTAL UNIVERSITY PRIVATE SUPPORT

July-June

1996-97 Compared to 1997-98

GIFT RECEIPTS BY DONOR TYPE

	Dollars July through June		
	1996-97	1997-98	%
Change			
Individuals:			
Alumni (Current Giving)	\$ 22,201,609	\$ 17,829,461	-20%
Alumni (From Bequests)	10,545,423	7,241,544	-31%
Alumni Total	\$ 32,747,032	\$ 25,071,005	-23%
Non-Alumni (Current Giving)	\$ 12,727,687	\$ 11,341,068	-11%
Non-Alumni (From Bequests)	2,584,504	7,951,801	208%
Non-Alumni Total	\$ 15,312,191	\$ 19,292,869	26%
Individual Total	\$ 48,059,223	\$ 44,363,874	-8% ^A
Corporations/Corp. Foundations	\$ 52,564,179	\$ 64,327,641	22% ^B
Private Foundations	\$ 13,989,991	\$ 14,073,199	1%
Associations & Other Organizations 16% ^C	\$ 14,426,743	\$ 16,666,841	
Total	\$129,040,136	\$139,431,555	8%

GIFT RECEIPTS BY DONOR TYPE

NOTES

- A Overall individual giving this year was down \$3.7 million (8% decrease) from last year's record of \$48.1 million. Alumni gave \$7.6 million less (23% decrease) in 1997-98 than in 1996-97. This was largely due to one estate gift of nearly \$8 million that was received in 1996-97. Non-alumni giving was about \$4 million ahead of last year (26% increase). The largest gift from a non-alumnus was \$1.6 million.
- B Private support from corporations was up 22% during 1997-98. Corporations gave \$11.7 million more in 1997-98 than 1996-97 for a record total of \$64.3 million.
- C This year 230 associations or other organizations gave \$10,000 or more (\$15.2 million). During 1996-97, 200 associations or organizations gave at this level for a total of \$13.4 million.

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND (contd)

TOTAL UNIVERSITY PRIVATE SUPPORT (contd)

July-June (contd)

1996-97 Compared to 1997-98 (contd)

GIFT RECEIPTS BY PURPOSE

		Dollars July through June	
	1996-97	1997-98	%
Change			
Gift Receipts to Current Use & Endowment Funds:			
Buildings/Equipment	\$ 12,572,044	\$ 19,643,926	56%
Faculty Support	\$ 7,884,522	\$ 11,463,620	45%
Program Support	\$ 88,605,444	\$ 84,189,066	-5%
Student Financial Aid	\$ 10,151,406	\$ 14,143,753	39%
Annual Funds-Colleges/ Departments	\$ 8,078,061	\$ 8,258,80	42%
Annual Funds-University	\$ 1,748,659	\$ 1,732,386	-1%
Total	\$ 129,040,136	\$139,431,555	8%

GIFT ADDITIONS TO ENDOWMENT

		Dollars July through June	
	1996-97	1997-98	%
Change			
	\$37,156,237	\$34,751,583	-6%

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND

	Previous Gifts	Current Gifts	Total Gifts
Establishment of Endowed Professorship			
The Richard W. Trott '61 Distinguished Visiting Professorship (Support for Visiting Professor - Knowlton School of Architecture - provided by gifts from the estate of Richard W. Trott, his family, friends and colleagues).	\$500,042.34		\$500,042.34
Establishment of Endowed Named Funds			
The Harold Richard Scheufler and Eleanor Louise Scheufler Fund (Research - Arthur G. James Cancer Hospital and Research Institute - provided by a gift from the estate of Eleanor Louise Scheufler).		\$1,408,091.38	\$1,408,091.38
Frederick W. Peters Stadium Scholarship Dorm Fund (Program support for the Stadium Scholarship Dormitory - provided by a gift from the estate of Frederick W. Peters).		\$92,939.75	\$92,939.75
David and Michele Meeker Scholarship in Music (Scholarships - School of Music - provided by gifts from Michele Meeker and friends in memory of David Meeker).		\$25,108.93	\$25,108.93
Dr. Irving B. and Jeanne Tapper Scholarship Fund (Scholarships - College of Dentistry - provided by a gift from Irving B. and Jeanne Tapper).		\$25,000.00	\$25,000.00
Hardin County Alumni Scholarship Endowment Fund (Scholarships for graduates of a Hardin County, Ohio high school - provided by gifts from the Hardin County Alumni Club, alumni and friends).	\$20,000.00		\$20,000.00
The Greater Cincinnati Alumni Scholarship Endowment Fund (Scholarships to graduates from a Greater Cincinnati high School - provided by gifts from the Greater Cincinnati Alumni Club, alumni and friends).	\$18,858.39		\$18,858.39

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND (contd)

	Previous Gifts	Current Gifts	Total Gifts
Establishment of Endowed Named Funds (contd)			
The Mechanical Engineering Alumni Society Scholarship Fund (Scholarships - Department of Mechanical Engineering - provided with gifts from the Mechanical Engineering Alumni Society)	\$18,331.31		\$18,331.31
The Suguru Furuichi Memorial Scholarship Fund (Scholarships to OSU students from Japan - provided by gifts from friends and colleagues in memory of Suguru Furuichi)	\$15,000.00		\$15,000.00

Change in Description of Named Endowed Fund

The Grace T. and Dorothy H. Henderson Memorial Scholarship Fund

THE OHIO STATE UNIVERSITY FOUNDATION

	Previous Gifts	Current Gifts	Total Gifts
Establishment of Endowed Chair			
The Dave Longaberger Endowed Chair in Urology (Support for a Chair in Urology - College of Medicine and Public Health - provided by gifts from The Longaberger Foundation).		\$1,500,000.00	\$1,500,000.00
Establishment of Endowed Named Funds			
The William G. and Ernestine R. Lowrie Endowment Fund for Chemical Engineering Excellence (Program support for the Department of Chemical Engineering - provided by gifts from William G. and Ernestine R. Lowrie).		\$199,929.24	\$199,929.24

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY FOUNDATION (contd)

	Previous Gifts	Current Gifts	Total Gifts
Establishment of Endowed Named Funds (contd)			
The Franklin W. Marquis and Mary Lee Marquis Scholarship Fund (Scholarships - College of Engineering - provided by a gift from the estate of Mary Lee Marquis).		\$150,000.00	\$150,000.00
The Warren Brown Endowed Scholarship Fund (Scholarships for OSU Marion Campus Students - provided by a gift from the Warren Brown Family Foundation).		\$100,000.00	\$100,000.00
The Gudis Family Endowed Scholarship Fund in the Max M. Fisher College of Business (Scholarships - Max M. Fisher College of Business - provided by gifts from Malcolm and Karen Gudis and the Gudis Family).		\$100,000.00	\$100,000.00
Fashion Group International of Columbus Endowment for Cancer Rehabilitation Services (Support for cancer rehabilitation services at the Arthur G. James Cancer Hospital and Research Institute - provided by a gift from Fashion Group International).		\$31,000.00	\$31,000.00
The Medical Class of 1957 Scholarship Fund (Scholarships - College of Medicine and Public Health - provided by gifts from College of Medicine and Public Health alumni of the class of 1957).		\$28,018.75	\$28,018.75
The Walter E. Mitchell, Jr., Fund (Support for planetarium and Astronomy education at OSU - provided by gifts from Walter E. Mitchell, Jr., and others).		\$25,268.52	\$25,268.52
The Merrill I. and Michael H. Baumgardner Endowment Fund (Unrestricted Gift to the University - provided by a gift from Michael H. Baumgardner in memory of his father, Merrill I. Baumgardner).		\$25,000.00	\$25,000.00
Change in Description of Named Endowed Fund			
The Kent Distinguished Scholarship Fund			
Total	\$572,232.04	\$3,710,356.57	\$4,282,588.61

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND

ESTABLISHMENT OF ENDOWED PROFESSORSHIP

The Richard W. Trott '61 Distinguished Visiting Professorship

WHEREAS The Richard W. Trott Professorship Fund was established April 5, 1991, with gifts to The Ohio State University Development Fund from the estate of Richard W. Trott (B.Arch. '61), his family, friends and colleagues in tribute to his memory; and

WHEREAS the funding has now reached the level required; and

WHEREAS the name and description of the fund are being revised:

NOW THEREFORE

BE IT RESOLVED, that "The Richard W. Trott Professorship Fund" be changed to "The Richard W. Trott '61 Distinguished Visiting Professorship." The annual income shall be used to support a Distinguished Visiting Professor recommended by the Director of the Knowlton School of Architecture. The Trott Professorship will be used to bring internationally acclaimed architects, landscape architects and planners to the Knowlton School of Architecture for one or more quarters. While in residence, the Trott Professor will teach design studios, conduct seminars and/or lecture courses, interact with faculty and students, and will make at least one public presentation.

Richard W. Trott graduated summa cum laude from The Ohio State University in 1961. Throughout his career, Mr. Trott made extraordinary contributions toward raising the standards of excellence in architectural design and to the integration of art and design. He was an exceptional designer who was always receptive to new ideas. For his efforts, he received numerous design awards including the Governor's Award for Contributions to the Fine Arts and was elected to the College of Fellows of the American Institute of Architects. Mr. Trott was the co-designer of the Wexner Center for the Arts which is his greatest professional legacy to The Ohio State University.

\$500,042.34
(Grandfathered)

ESTABLISHMENT OF NAMED ENDOWED FUNDS

The Harold Richard Scheufler and Eleanor Louise Scheufler Fund

The Harold Richard Scheufler and Eleanor Louise Scheufler Fund was established September 2, 1998, by the Board of Trustees of The Ohio State University with a gift to The Ohio State University Development Fund from the estate of Mrs. Eleanor L. Scheufler of Baltimore, Maryland, in memory of the late Harold Richard Scheufler, B.S.Ed. '20.

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual income shall be used to support the basic research of The Arthur G. James Cancer Hospital and Research Institute as approved by the Director and the Vice President for Health Sciences with an emphasis on assisting the work of young scientists in every field of cancer research.

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND (contd)

ESTABLISHMENT OF NAMED ENDOWED FUNDS (contd)

The Harold Richard Scheufler and Eleanor Louise Scheufler Fund (contd)

It is the desire of the donor that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees in consultation with the appropriate college dean, department chairperson or program administrative officer in order to carry out the desire of the donor.

\$1,408,091.38

Frederick W. Peters Stadium Scholarship Dorm Fund

The Frederick W. Peters Stadium Scholarship Dorm Fund was established September 2, 1998, by the Board of Trustees of The Ohio State University with a gift to The Ohio State University Development Fund from the estate of Frederick W. Peters (B.S.Bus.Adm. '36) of Columbus, Ohio.

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual income shall be used to provide assistance which enables the Stadium Scholarship Dormitory or its cooperative scholarship housing successor to attract outstanding eligible students and to retain their residency; to support the implementation of the Stadium Scholarship Dormitory's virtues of scholarship, cooperation and community spirit; and to create and promote a positive, supportive and thriving educational community of Dormitory residents and alumni. Recommendations for the expenditures of income shall be made by the Board of Governors of the Stadium Scholarship Dormitory Alumni Society and approved by the director of Residence and Dining Halls.

It is the desire of the donors that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees in consultation with the appropriate administrative officer responsible for Stadium Scholarship Dormitory and The Stadium Scholarship Dormitory Alumni Society, in order to carry out the desire of the donors.

\$92,939.75

David and Michele Meeker Scholarship in Music

The David and Michele Meeker Scholarship in Music was established September 2, 1998, by the Board of Trustees of The Ohio State University with gifts to The Ohio State University Development Fund from Michele Meeker (B.A. Arts 1978; M.A. Pub. Policy & Mgt. 1983) and friends in memory of David Meeker, Director and Professor Emeritus of the School of Music.

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

Eighty percent (80%) of the annual income shall be made available to provide scholarships to undergraduate music majors, with preference given to music education students. Recipients will be selected by the Director of the School of Music in consultation with the University Committee on Student Financial Aid. The scholarships will be awarded annually and may be renewed at the discretion of the selection committee. The remaining 20% of the annual income shall be returned

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND (contd)

ESTABLISHMENT OF NAMED ENDOWED FUNDS (contd)

David and Michele Meeker Scholarship in Music (contd)

to the principal. If there are no candidates in any given year, all earnings shall be added to the principal.

It is the desire of the donors that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then the income shall be used for purposes similar to those specified by the donors, as directed by the Board of Trustees of The Ohio State University, in order to carry out the desire of the donors.

\$25,108.93

Dr. Irving B. and Jeanne Tapper Scholarship Fund

The Dr. Irving B. and Jeanne Tapper Scholarship Fund was established September 2, 1998, by the Board of Trustees of The Ohio State University with a gift to The Ohio State University Development Fund from Dr. Irving B. (D.D.S. '35) and Jeanne Tapper.

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual income shall be used to provide scholarships to students with financial need who are native residents of Ohio. Scholarship recipients shall be selected by the College of Dentistry in consultation with the University Committee on Student Financial Aid.

It is the desire of the donors that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees in consultation with the appropriate college dean, department chairperson or program administrative officer in order to carry out the desire of the donors.

\$25,000.00

Hardin County Alumni Scholarship Endowment Fund

The Hardin County Alumni Scholarship Endowment Fund was established September 2, 1998, by the Board of Trustees of The Ohio State University with gifts to The Ohio State University Development Fund from the Hardin County Alumni Club, individual alumni and friends.

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual income shall be used to provide scholarship support under the guidelines of the Alumni Scholars Program for one or more qualified graduates of a Hardin County, Ohio, high school. The Hardin County Alumni Club will recruit, interview and rank applicants, and recommend recipients to the University. The final selection will be made by the University Committee on Student Financial Aid.

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND (contd)

ESTABLISHMENT OF NAMED ENDOWED FUNDS (contd)

Hardin County Alumni Scholarship Endowment Fund (contd)

It is the desire of the donors that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees in consultation with the University Office of Student Financial Aid and the Hardin County Alumni Club in order to carry out the desire of the donors.

\$20,500.00 (Grandfathered)

The Greater Cincinnati Alumni Scholarship Endowment Fund

The Greater Cincinnati Alumni Scholarship Endowment Fund was established September 2, 1998, by the Board of Trustees of The Ohio State University with gifts to The Ohio State University Development Fund from The Greater Cincinnati Alumni Club, alumni and friends.

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual income shall be used to provide scholarship support under the guidelines of the Alumni Scholars Program for one or more qualified graduates of a Greater Cincinnati, Ohio, high school. The Greater Cincinnati Alumni Club will recommend recipients. The final selection will be made by the University Committee on Student Financial Aid.

It is the desire of the donors that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees in consultation with the appropriate college dean, department chairperson or program administrative officer in order to carry out the desire of the donors.

\$18,858.39 (Grandfathered)

The Mechanical Engineering Alumni Society Scholarship Fund

The Mechanical Engineering Alumni Society Scholarship Fund was established September 2, 1998, by the Board of Trustees of The Ohio State University with gifts to The Ohio State University Development Fund from the Mechanical Engineering Alumni Society's membership.

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual income shall provide one or more scholarships to deserving undergraduates in Mechanical Engineering. Selection will be made by the chairperson of the Department of Mechanical Engineering with assistance from the College of Engineering Scholarship Committee and the University Committee on Student Financial Aid. The chairperson will inform the Mechanical Engineering Alumni Society of the use of each year's income.

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND (contd)

ESTABLISHMENT OF NAMED ENDOWED FUNDS (contd)

The Mechanical Engineering Alumni Society Scholarship Fund (contd)

It is the desire of the donors that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees in consultation with the appropriate college dean, department chairperson or program administrative officer in order to carry out the desire of The Mechanical Engineering Alumni Society.

\$18,331.31 (Grandfathered)

The Suguru Furuichi Memorial Scholarship Fund

The Suguru Furuichi Memorial Scholarship Fund was established September 2, 1998, by the Board of Trustees of The Ohio State University with gifts to The Ohio State University Development Fund from friends and colleagues in memory of Suguru Furuichi, (Ph.D., Physical Education, 1980) and Ohio State Volleyball Coach, 1976-78.

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual income shall be used to provide scholarships for undergraduate or graduate students from Japan who are studying at The Ohio State University. Students will be selected upon the recommendation of the Office of International Education at Ohio State, and in consultation with the University Committee on Student Financial Aid. Preference shall be given to a student who attended Waseda University or majored in Physical Education.

It is the desire of the donors that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees in consultation with the appropriate program administrative officer in order to carry out the desire of the donors.

\$15,000.00 (Grandfathered)

CHANGE IN DESCRIPTION OF NAMED ENDOWED FUND

The Grace T. and Dorothy H. Henderson Memorial Scholarship Fund

The Grace T. and Dorothy H. Henderson Memorial Scholarship Fund was established April 6, 1984, by the Board of Trustees of The Ohio State University with gifts to The Ohio State University Development Fund from family and friends, in honor of Grace Tresch Henderson, (B.S.H.E. '29), and Dorothy Hammans Henderson, a former faculty member in the College of Human Ecology. The fund description was revised September 2, 1998.

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual income to \$750 is to be used to provide one or more scholarships in the name of Grace T. Henderson for sophomore, junior, or senior undergraduate students enrolled in the College of Human Ecology who best exemplify the academic excellence and professional leadership characteristics of Mrs. Henderson. The recipient must be a former 4-H member from Ohio with

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND (contd)

CHANGE IN DESCRIPTION OF NAMED ENDOWED FUND (contd)

The Grace T. and Dorothy H. Henderson Memorial Scholarship Fund (contd)

preference going to students from Southeastern Ohio, with applicants from Noble, Harrison, Jackson, and Washington Counties receiving highest priority. The selection of the recipients shall be made by the College of Human Ecology selection committee in consultation with the University Committee on Student Financial Aid.

The income in excess of \$750 shall be used to provide at least one scholarship in the name of Dorothy H. Henderson. The recipient shall be a sophomore, junior or senior student in the College of Human Ecology, with preference given to those students majoring in Consumer and Textile Sciences, or its successor. The selection of the recipients shall be made by the College of Human Ecology selection committee in consultation with the University Committee on Student Financial Aid.

If the need for this fund should cease to exist or so diminish as to provide unused income, then the income from the fund may be used for any purpose whatsoever as determined by the Board of Trustees with special consideration given to recommendations by the Dean of the College of Human Ecology in order to carry out the desire of the donors.

THE OHIO STATE UNIVERSITY FOUNDATION

ESTABLISHMENT OF NAMED ENDOWED CHAIR

The Dave Longaberger Endowed Chair in Urology

The Dave Longaberger Endowed Chair in Urology was established September 2, 1998, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from The Longaberger Foundation of Newark, Ohio.

All gifts are to be invested by the Foundation, under the rules and regulations adopted by the Foundation's Board of Directors, with the right to invest and reinvest as occasion dictates.

The annual income shall provide for a Chair position providing salary and program support for the work of a distinguished urologist whose focus will include the advancement of medical knowledge through research and treatment in urological diseases with preference given to urologists with interest in oncology. The position shall be held by a nationally eminent faculty member as recommended by the Dean of the College of Medicine and Public Health in consultation with the Director of The Arthur G. James Cancer Hospital and Research Institute and with the Vice President for Health Sciences. The activities of the endowed chair holder shall be reviewed no less than every five years by the dean to determine compliance with the intent of the donor as well as the academic and research standards of the University.

It is the desire of the donor that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Foundation Board in consultation with the Dean of the College of Medicine and Public Health, the Director of The Arthur G. James Cancer Hospital and Research Institute and with the Vice President for Health Sciences in order to carry out the desire of the donor.

\$1,500,000.00

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY FOUNDATION (contd)

ESTABLISHMENT OF NAMED ENDOWED FUNDS

**The William G. and Ernestine R. Lowrie Endowment Fund for
Chemical Engineering Excellence**

The William G. and Ernestine R. Lowrie Endowment Fund for Chemical Engineering Excellence was established September 2, 1998, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts to the Foundation from William G. (B.Ch.E. '66) and Ernestine R. Lowrie.

All gifts are to be invested by the Foundation, under the rules and regulations adopted by the Foundation's Board of Directors, with the right to invest and reinvest as occasion dictates.

The annual income shall be used to advance the quality of Chemical Engineering educational and research programs. The income will not be used for scholarships or graduate fellowships. The Department of Chemical Engineering Chair will be responsible for allocating these discretionary earnings in ways to enhance the department. The department will report the use of the funds to the donors in July of each year.

It is the desire of the donors that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Foundation Board in consultation with the Dean of Engineering in order to carry out the desire of the donors.

\$199,929.24

The Franklin W. Marquis and Mary Lee Marquis Scholarship Fund

The Franklin W. Marquis and Mary Lee Marquis Scholarship Fund was established September 2, 1998, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with a gift to The Ohio State University Foundation from the estate of Mary Lee Marquis (B.M.E. '40).

All gifts are to be invested by the Foundation, under the rules and regulations adopted by the Foundation's Board of Directors, with the right to invest and reinvest as occasion dictates.

The annual income from this fund shall be used by the College of Engineering to support deserving undergraduates. Students selected as Franklin W. Marquis and Mary Lee Marquis Scholars will be eligible for renewal pending review of their academic progress. The dean of the College of Engineering will be responsible for administering these scholarships in consultation with the University Committee on Student Financial Aid.

It is the desire of the donor that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Foundation Board in consultation with the appropriate college dean, school director, department chairperson, or program administrative officer in order to carry out the desire of the donor.

\$150,000.00

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY FOUNDATION (contd)

ESTABLISHMENT OF NAMED ENDOWED FUNDS (contd)

The Warren Brown Endowed Scholarship Fund

The Warren Brown Endowed Scholarship Fund was established September 2, 1998, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with a gift of \$100,000 from the Warren Brown Family Foundation of Marion, Ohio.

All gifts are to be invested by the Foundation, under the rules and regulations adopted by the Foundation's Board of Directors, with the right to invest and reinvest as occasion dictates.

The annual income shall be used to provide scholarships to deserving students of merit who are attending The Ohio State University at Marion. Selection of the scholarship recipients is to be made upon the recommendation of The Ohio State University Marion Campus Scholarship Committee in consultation with the Dean and Director of the Marion Campus and with The University Committee on Student Financial Aid. Preferences shall be given to those students of sophomore or higher rank who are pursuing studies in business administration, preferably with an emphasis in marketing or finance. Criteria shall include a minimum overall GPA of 3.0 or record reflecting high academic potential, scholastic ability, and financial need.

It is the desire of the donors that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Foundation Board as recommended by the Dean and Director of The Ohio State University at Marion, in consultation with the Director of Financial Aid, in order to carry out the desire of the donors.

\$100,000.00

**The Gudis Family Endowed Scholarship Fund in
The Max M. Fisher College of Business**

The Gudis Family Endowed Scholarship Fund in The Max M. Fisher College of Business was established as a permanently endowed fund on September 2, 1998, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Malcolm and Karen Gudis and the Gudis Family for the support of students in The Max M. Fisher College of Business at The Ohio State University.

All gifts are to be invested by the Foundation, under the rules and regulations adopted by the Foundation's Board of Directors, with the right to invest and reinvest as occasion dictates.

The income from, but not the principal of the fund, shall be used in support of students in The Max M. Fisher College of Business at The Ohio State University. Income available for distribution shall be determined under the standard spending rule for endowments as determined by the Board of Trustees of The Ohio State University.

The Max M. Fisher College of Business shall compile a list of those special students who would be unable to afford multiple years of tuition at The Ohio State University. It is the intent of the Gudis Family that the scholarship(s) support worthy individuals who will make positive contributions to society in the future. Nominees for the scholarship(s) shall be selected from applications of undergraduate students, without restriction as to their academic year, on the basis of their overall profile, including scholarship, leadership, community service, financial need, outstanding citizenship and other indications of merit. There will not be any restrictions with regard to ethnicity or geographic origin. Scholarship recipients will be selected in consultation with the University Committee on Student Financial Aid.

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY FOUNDATION (contd)

ESTABLISHMENT OF NAMED ENDOWED FUNDS (contd)

**The Gudis Family Endowed Scholarship Fund in
The Max M. Fisher College of Business (contd)**

If available, the Gudis Family will select a family member with whom The Max M. Fisher College of Business will consult in determining Gudis Scholar(s). Mark Gudis shall be the initial designee.

Each scholar shall receive a one-year scholarship. The Gudis Family designee, if available, will be consulted on the number of scholarship(s) to be awarded and size of each scholarship.

It is the desire of the Gudis Family that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Foundation Board in consultation with the Gudis Family, and with the appropriate college dean, department chairperson or program administrative officer in order to carry out the desire of the donor.

\$100,000.00

**Fashion Group International of Columbus Endowment
for Cancer Rehabilitation Services**

The Fashion Group International of Columbus Endowment for Cancer Rehabilitation Services at The Arthur G. James Cancer Hospital and Research Institute was established September 2, 1998, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with a gift from Fashion Group International of Columbus, Inc.

All gifts are to be invested by the Foundation, under the rules and regulations adopted by the Foundation's Board of Directors, with the right to invest and reinvest as occasion dictates.

The annual income shall be used to support cancer rehabilitation services with preference given to economically disadvantaged women recovering from breast cancer at The Arthur G. James Cancer Hospital and Research Institute at The Ohio State University as approved by the Director of The Arthur G. James Cancer Hospital and Research Institute and the Vice President of Health Sciences. Any unused income shall be returned to the principal of this fund.

It is the desire of the donor that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Foundation Board in consultation with the Director of The Arthur G. James Cancer Hospital and Research Institute and the Vice President of Health Sciences in order to carry out the desire of the donor.

\$31,000.00

The Medical Class of 1957 Scholarship Fund

The Medical Class of 1957 Scholarship Fund was established September 2, 1998, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts to the Foundation from the College of Medicine and Public Health alumni of the class of 1957.

All gifts are to be invested by the Foundation, under the rules and regulations adopted by the Foundation's Board of Directors, with the right to invest and reinvest as occasion dictates.

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY FOUNDATION (contd)

ESTABLISHMENT OF NAMED ENDOWED FUNDS (contd)

The Medical Class of 1957 Scholarship Fund (contd)

The annual income shall be used to provide one or more scholarships to deserving students enrolled in the College of Medicine and Public Health. The selection of the recipient(s) shall be made based on academic merit and financial need, and at the recommendation of the Dean of the College of Medicine and Public Health in consultation with the University Committee on Student Financial Aid. Any unused income shall be returned to the principal at the end of each fiscal year.

It is the desire of the donors that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Foundation Board in consultation with the Dean of the College of Medicine and Public Health in order to carry out the desire of the donors.

\$28,018.75

The Walter E. Mitchell, Jr., Fund

The Walter E. Mitchell, Jr., Fund was established September 2, 1998, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Walter E. Mitchell, Jr., a former professor of Astronomy and others.

All gifts are to be invested by the Foundation, under the rules and regulations adopted by the Foundation's Board of Directors, with the right to invest and reinvest as occasion dictates.

The annual income shall be used to support planetarium education at The Ohio State University and to support undergraduate education in Astronomy at the University.

It is the desire of the donors that this fund should benefit the University in perpetuity. The Spitz Planetarium located in Smith Laboratory on The Ohio State University campus is the primary asset to use in planetarium education. Should this planetarium cease to exist on campus, then the annual income shall be used for undergraduate Astronomy education at Ohio State and for public outreach to enhance the understanding of Astronomy in Central Ohio.

\$25,268.52

The Merrill I. and Michael H. Baumgardner Endowment Fund

The Merrill I. and Michael H. Baumgardner Endowment Fund was established September 2, 1998, by Michael H. Baumgardner (B.S. 1974, M.A. 1976, Ph.D. 1978, all Psychology) in memory of his father, Merrill I. Baumgardner, through gifts to The Ohio State University Foundation.

All gifts are to be invested by the Foundation, under the rules and regulations adopted by the Foundation's Board of Directors, with the right to invest and reinvest as occasion dictates.

The annual income, as defined by University policy, shall be unrestricted and the use determined by the President of The Ohio State University, in association with the Board of Trustees, to support projects, programs, and initiatives of greatest need to the University.

It is the desire of the donor that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Foundation Board.

\$25,000.00

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY FOUNDATION (contd)

CHANGE IN DESCRIPTION OF NAMED ENDOWED FUND

The Kent Distinguished Scholarship Fund

The Kent Distinguished Scholarship Fund was established February 4, 1993, by the Board of Trustees of The Ohio State University through funds received by the University from The Ohio State University Foundation, which has established an endowed fund with an initial gift from Ralph Kent (B.S. Accounting, 1937) and Betty Kent (w. 1939), Harbor Springs, Michigan, and Longboat Key, Florida. The description was revised September 2, 1998.

All gifts are to be invested by the Foundation, under the rules and regulations adopted by the Foundation's Board of Directors, with the right to invest and reinvest as occasion dictates.

The annual income and principal, if needed, as provided by the Foundation shall be used to provide merit scholarships for Kent Distinguished Scholars in Accounting. It is anticipated that the endowment principal, when fully funded, will provide each year sufficient distributable income as determined by the University to fund Distinguished Scholarships for five students annually on a continuing basis.

Recipients shall be students majoring or planning to major in accounting. Annually, any prior year's income which was not awarded shall be added to the fund's principal. It is the desire of the donors that students be selected as freshmen and continued through their senior year so long as they continue as Distinguished Scholars and continue in accounting. Kent Distinguished Scholars may be funded for up to three additional quarters at Ohio State (during the year following the completion of the bachelor's degree) if enrolled in a Master of Accounting program that would allow them to meet the requirement to sit for the CPA examination. The amount of the award will equal in-state graduate tuition plus a stipend to equate the additional amount awarded other Distinguished Scholars.

It is the hope of the donors that recipients will give strong consideration to the accounting honors program and accounting internships, especially the internships offered by Ernst & Young. The scholarship will be administered by the Department of Accounting and Management Information Systems in cooperation with the University Honors Center and in consultation with the University Committee on Student Financial Aid. The Dean of the Fisher College of Business will have a continuing oversight role on the operation of the Kent Scholarship program.

Kent Distinguished Scholars shall be selected through the University Initiative to recruit National Merit and National Achievement Scholars. Once these Scholars have confirmed acceptance at Ohio State, a Kent Scholar shall be named from the pool of candidates based on the above criteria. Should the recipient maintain eligibility as a Distinguished Scholar, but change from accounting, then the University shall fund the student from other sources and a new Kent Distinguished Scholar would be named. Each year, any unused income shall be transferred to the endowment principal.

The merit scholarship initiative is the result of recommendations from the 1990 University Task Force on Undergraduate Recruitment and the 1990-91 Undergraduate Recruitment Implementation Steering Committee to the Senior Vice President and Provost. Students shall be selected based upon the criteria sanctioned by the Senior Vice President and Provost.

It is the desire of the donors that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Foundation Board in consultation with the appropriate college dean, school director, department chairperson, or program administrative officer in order to carry out the desire of the donors.

MODIFICATIONS OF INVESTMENTS POLICIES

Resolution No. 99-34

Synopsis: Revision of the University's Investments Policies is proposed.

WHEREAS the Board of Trustees, from time to time, has adopted specific policies governing various aspects of the management of the investment portfolios; and

WHEREAS there is a need for comprehensive policies to provide for the overall management of the investment portfolios; and

WHEREAS there is need to modify the comprehensive policies on occasion:

NOW THEREFORE

BE IT RESOLVED, That the following Investments Policies for The Ohio State University be adopted by the Board of Trustees: Endowment Fund Investments Policy; Total Return Operating Fund Investments Policy; and Operating Fund Investments Policy; and

BE IT FURTHER RESOLVED, That the Treasurer be, and hereby is, directed and authorized to implement and administer these policies and to manage the investment portfolios in accordance with these Policies.

(See Appendix X for background information, page 277.)

WAIVERS OF COMPETITIVE BIDDING REQUIREMENTS

Resolution No. 99-35

April - June, 1998

Synopsis: Acceptance of the quarterly report on waivers of competitive bidding requirements is proposed.

WHEREAS the Purchasing Policy of The Ohio State University adopted by the Board of Trustees on September 7, 1984, and revised on February 7, 1992, July 8, 1994, and November 7, 1997, provides that the President and/or the Vice President for Business and Administration, or for the Hospitals of the University and their related facilities, the Associate Vice President for Health Services and Executive Director of University Hospitals, may grant a waiver from competitive bidding in the event of an emergency, when a sufficient economic reason exists or when the goods or services can be purchased from only a single source, with a report on such waivers to be made quarterly to this Board; and

WHEREAS the Vice President for Business and Administration has submitted a report on waivers of competitive bidding requirements granted for the period of April - June, 1998; and

WHEREAS during the period covered, the Vice President for Business and Administration, at the requests of the departments making the purchases and upon the recommendation of the Purchasing Department, granted 34 waivers of competitive bidding requirements for annual purchases totaling approximately \$25,573,300 including approximately \$19,662,500 for merchandise for resale by various University departments, as shown on the enclosed exhibit:

WHEREAS during the period covered, the Associate Vice President for Health Services and Executive Director of University Hospitals, at the requests of the Hospitals of the University and their related facilities making purchases, granted 46 waivers of competitive bidding requirements for annual purchases totaling approximately \$15,658,400, as shown on the enclosed exhibit:

WAIVERS OF COMPETITIVE BIDDING REQUIREMENTS (contd)

April - June, 1998

NOW THEREFORE

BE IT RESOLVED, That the report on waivers of competitive bidding requirements for the period of April - June 1998, is hereby accepted.

(See Appendix XI for background information, page 295.)

REPORT OF AWARD OF CONTRACTS

Resolution No. 99-36

**DOAN HALL – LABOR AND DELIVERY UNIT
LINCOLN AND MORRILL TOWERS – FIRE ALARM REPLACEMENT**

Synopsis: Acceptance of the report of award of contracts and establishment of contingency funds for the Doan Hall – Labor and Delivery Unit and Lincoln and Morrill Towers – Fire Alarm Replacement projects is requested.

WHEREAS resolutions adopted by the Board of Trustees on November 3, 1995 and May 1, 1998 authorized the President and/or Vice President for Business and Administration to request construction bids in accordance with established University procedures, and if satisfactory bids were received to award contracts for the following projects:

(* Recommended alternates included in these amounts)

Doan Hall – Labor and Delivery Unit

This project completes approximately 19,000 square feet of shelled space and renovates approximately 12,500 square feet of existing space on the sixth and seventh floors of Doan Hall to create one contiguous labor and delivery unit, including labor/delivery/recovery rooms, cesarean section rooms, and related staff and patient support functions. The total project cost is \$4,906,850; funding is provided by University Hospitals. The completion date is June 1999. The contracts awarded are as follows:

Design: NBBJ, Columbus, Ohio

General Contract: The Altman Company, Columbus, Ohio

Amount: \$2,082,635 *

Estimate: \$2,453,174 *

Plumbing Contract: Mandeville/Croson (AJV), Columbus, Ohio

Amount: \$569,848 * +

Estimate: \$459,550 * +

HVAC Contract: J. A. Croson, Columbus, Ohio

Amount: \$729,500 * +

Estimate: \$599,275 * +

Electric Contract: Royal Electric, Columbus, Ohio

Amount: \$593,800 *

Estimate: \$612,175

Total All Contracts: \$3,975,783 *

Contingency Allowance: \$397,578

Total Project Cost: \$4,906,850

+ The Plumbing and HVAC Contracts are in excess of the filed estimate of cost; however the total price of all contracts is within 10% of the total estimate of cost and is recommended for award as provided by Section 153.12 of the Revised Code.

REPORT OF AWARD OF CONTRACTS (contd)

Lincoln & Morrill Towers – Fire Alarm Replacement

This project replaces the fire alarms in Morrill Tower and portions of Lincoln Tower to increase fire alarm evacuation bell volume. The total project cost is \$1,200,551; funding is provided by Housing, Food Services and Events Center. The completion date is February 1999. The contract awarded is as follows:

Design:	Korda/Nemeth Engineering, Columbus, Ohio
Electric Contract:	Accurate Electric, Columbus, Ohio
Amount:	\$989,000
Estimate:	\$1,369,952
Total All Contracts:	\$989,000
Contingency Allowance:	\$98,900
Total Project Cost:	\$1,200,551

NOW THEREFORE

BE IT RESOLVED, That pursuant to the actions previously authorized by the Board, the report of award of contracts and establishment of contingency funds Doan Hall – Labor and Delivery Unit and Lincoln and Morrill Towers – Fire Alarm Replacement projects is hereby accepted.

(See Appendix XII for maps, page 297.)

EASEMENTS

Resolution No. 99-37

United Telephone Company of Ohio
Lima Campus, Lima, Ohio

NGO Development Corporation
Pomerene Forest Laboratory, Coshocton County

Ohio Bell Telephone Company
North Star Avenue

Columbia Gas of Ohio
East Bank of Olentangy River

American Electric Power
ATI/OARDC Apartment Village

SYNOPSIS: Authorization to grant easements across University property is proposed.

WHEREAS the United Telephone Company of Ohio has requested a 25-year renewal easement consisting of a strip of land 45 feet in width and approximately 3,967 feet in length for telephone transmission lines to serve University buildings on the Lima Campus; and

WHEREAS the telephone lines will serve the University; and

EASEMENTS (contd)

WHEREAS the NGO Development Corporation has requested a 25-year renewal easement consisting of a 4-inch gas pipeline running across approximately 1,036 feet of Ohio Agricultural Research and Development Center land located at the Pomerene Forest Laboratory in Coshocton County; and

WHEREAS, NGO Development Corporation will pay the University \$1.00 per linear foot (approximately \$1,036) for this easement; and

WHEREAS the Ohio Bell Telephone Company has requested a 25-year renewal easement consisting of a strip of land 15-feet in width and approximately 1,160 feet in length for telephone transmission lines located near the corner of Lane Avenue and North Star Avenue; and

WHEREAS, this easement will serve University property; and

WHEREAS the Columbia Gas Company of Ohio has requested a 25-year renewal easement for a twelve-inch and ten-inch gas line commencing at King Avenue and the east bank of the Olentangy River Road and running a distance of approximately 1,653 feet north; and

WHEREAS the Columbia Gas Company of Ohio will compensate the University with a lump sum payment of \$500 in consideration of the granting of this easement; and

WHEREAS the American Electric Power has requested a 25-year easement to install underground electric service to the ATI/OARDC apartment village located at 1190 Dover Road, Wooster, Ohio; and

WHEREAS, this easement will serve University property; and

WHEREAS the appropriate University offices have recommended the approval of these easements:

NOW THEREFORE

BE IT RESOLVED, That the Vice President for Business and Administration be authorized to request the Deputy Director of Public Works of the Department of Administrative Services, pursuant to his/her statutory duties, to act for and on behalf of the University in developing the necessary legal instruments to provide for these easements.

(See Appendix XIII for maps, page 299.)

ADOPTION OF THE OLENTANGY RIVER CORRIDOR DISTRICT PLAN

Resolution No. 99-38

Synopsis: Adoption of the proposed District Plan for the Olentangy River Corridor District as a part of the University Master Plan is proposed.

WHEREAS the Board of Trustees adopted Volume I ("University Context") and Volume II ("Long Range Plan") of the University Master Plan on October 6, 1995; and

WHEREAS as provided in the Long Range Concept Plan, the University is to prepare district plans for all the areas of the University to provide more detailed planning and design guidelines for each area and to ensure that the Master Plan's principles are advanced in a way that is commensurate with the particular circumstances of each district; and

ADOPTION OF THE OLENTANGY RIVER CORRIDOR DISTRICT PLAN (contd)

WHEREAS the University now has prepared a district plan for the Olentangy River Corridor area of the Columbus Campus, a district bounded generally by King Avenue on the south and the Wetland Research Area on the north, and encompassing the Olentangy River and the river-edge environments east and west of the river; and

WHEREAS the Olentangy River Corridor District Plan addresses planning and design issues specific to this area, including land use; preservation of green open space; civic structure; river use; biking and walking paths integrated with the City of Columbus Riverfront Vision Plan; and siting, design and development guidelines for future facilities and open space improvements; and

WHEREAS the appropriate University offices have reviewed the proposed Olentangy River Corridor District Plan and recommend its adoption:

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby adopts the proposed Olentangy River Corridor District Plan as part of the University Master Plan and directs the appropriate University offices under the leadership of the Office of Business and Administration to proceed, consistent with the established University decision-making procedures, with additional planning activities provided for in the Plan and that the University shall report annually to this Board, through Fiscal Affairs Committee, decisions made with respect to matters for which authority is delegated in accordance with the Master Plan.

(See Appendix XIV for background information, page 305.)

PHARMACY BENEFIT MANAGER

Resolution No. 99-39

Synopsis: Approval of the Pharmacy Benefit Manager for the four medical plans offered by the University is proposed.

WHEREAS the University desires to provide quality health care coverage for enrolled faculty/staff and their dependents, particularly through Managed Care; and

WHEREAS a common Pharmacy Benefit Manager for all four university sponsored medical plans will allow complete analysis of the utilization of the pharmacy benefit; and

WHEREAS the proposed Pharmacy Benefit Manager contract will maintain effective cost control through significant discounts on prescription drugs, and will further enhance cost control and services for faculty and staff through clinical review of drug utilization and drug prescribing patterns with proactive information and reactive interventions; and

WHEREAS after public advertisement, specifications and proposal forms were issued to eighteen (18) vendors; six (6) did not respond, one (1) declined in writing, and eleven (11) submitted proposals; and

WHEREAS the appropriate University offices, and a selection committee comprised of members from the College of Pharmacy, University Medical Center, Office of Human Resources, Faculty Compensation and Benefits Committee, University Staff Advisory Committee, and Managed Health Care Systems Inc., has reviewed the proposals and based on prescription drug pricing, administrative fees and network service capabilities and associated services, it is the recommendation of the Office of Human Resources that the lowest responsive and responsible proposal is offered by Merck-Medco.

PHARMACY BENEFIT MANAGER (contd)

This pricing quotation is as follows:

Prescription Drug Price	Guaranteed at Average Wholesale Price Less 19.5%
Dispensing Fee	\$2.00 per prescription, brand name drugs \$2.50 per prescription, generic drugs \$0.74 per prescription, mail order
Administrative Fee	\$0.30 per prescription, retail only

NOW THEREFORE

BE IT RESOLVED, That the contract for providing pharmacy benefit management services to eligible University faculty and staff be awarded for a period of three years beginning July 1, 1999, through June 30, 2002. Pricing, fees and performance of the provider are to be reviewed annually thereafter. This contract will remain in force after the initial term until the Administration deems it appropriate to recommend review of the designated provider and/or seek a new price quotation. The Acting Vice President for Human Resources is authorized to enter into such negotiations, contract, and make future changes including termination of Pharmacy Benefit Manager contracts.

Upon motion of Mr. Skestos, seconded by Mr. Colley, the Board of Trustees adopted the foregoing resolutions by unanimous roll call vote, cast by Messrs. Celeste, Colley, Skestos, Brennan, Sofia, and Slane, and Ms. Longaberger.

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STUDENT RECOGNITION AWARD

Ms. Lowe:

Earlier this summer, I asked the Dean of the Graduate School and the President of the Council of Graduate Students to nominate two individuals to receive our recognition award during our summer meetings. Fortunately, great minds do think alike, and the dean and the Council president nominated the same two students. You meant the first of these nominees, JB Lawton at our July meeting. JB was recognized for his legislative advocacy work and contributions to University service.

Today's recipient, Matthew Woessner, is also being recognized for his commitment to the University through his leadership and involvement in the G-QUE survey and report. Those of you on the Educational Affairs Committee have already seen his work during the July presentation of the initial G-QUE survey findings.

Matthew comes to Ohio State from California, where he graduated summa cum laude from UCLA with a bachelor's degree in political science. Currently, he is pursuing his doctoral degree in American politics and his research interests include mass political behavior, political psychology, econometrics, and survey research. These research interests, combined with a sincere commitment to participating in the life of the University outside of the classroom, have served Matthew well for working on a comprehensive graduate student survey. One nominator described Matthew's willingness to step up and take a leadership role as, "exemplary, especially his work as a committee chair."

Described also as professional, enthusiastic, and self-motivated, Matthew has been a key player at each stage of the development, implementation, and analysis of the Graduate Quality of Experience, or G-QUE, survey. Another nominator said that, "Matthew's willingness to do far more than his share is an example for others to follow, and that his influence is being felt in every aspect of the G-QUE project." This

STUDENT RECOGNITION AWARD (contd)

Ms. Lowe: (contd)

nominator even wished that Matthew could be, "cloned to capture his work for other projects."

I have had the opportunity to work with each of our graduate student award recipients, either through the Council of Graduate Students, or through the Department of Political Science, and it is a pleasure to be able to call both recipients friends and future colleagues. Please join me in recognizing Matthew Woessner as the recipient of the Board of Trustees Student Recognition Award.

Mr. Matthew Woessner:

When I was told that I had been selected to be recognized for my work on the G-QUE Committee, it caught me by surprise. Because I have not thought of the work that I've been doing for that committee in terms of sacrifice or in terms of service. I've enjoyed my work, I've had the chance to work with some very talented people on interesting projects, and in something that I really believe in. In a large part, I feel I have taken with me a lot from this project and even before today this process was not without its rewards.

In a large part, I believe, I owe that positive experience to some outstanding leadership, Dean Huntington, Kathleen Carberry, my co-chair, Nancy Chissum, and the rest of the G-QUE Committee. They have done some outstanding work to provide what I think you will find to be a terrific project once it is complete.

Finally, I feel somewhat honored because I'm being recognized for doing something that I like, and that's a rare opportunity. So to the Board of Trustees and President Kirwan, thank you.

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STUDENT GOVERNMENT REPORTS

Mr. Eric Ley:

The following are the reports of the three student governments at The Ohio State University. I'll start with the Council of Graduate Students report, courtesy of Kathleen Carberry.

The Council of Graduate Students regretfully announce the resignation of Vice President Kevin Scott. Kevin had accepted two graduate assistantships and, in accordance with Graduate School policy, had to choose one of them. So he chose a teaching assistantship in his department. We wish him well and thank him for his service over the summer. A search is underway for an interim vice president to serve in the position until an election can be held.

CGS is closely following the Higher Education Act, as it is still being debated by Congress. Four graduate grant programs are being considered as part of the HEA. The Thurgood Marshall and Faculty Development Fellowships are for unrepresented minority students who desire to enter the law profession or become faculty members. The Gan and Javits Fellowships are for graduate students in the sciences and engineering or arts and humanities, respectively. CGS believes these programs are important to the graduate education act at Ohio State, as there is at least one student attending Ohio State on one of these scholarships and as Ohio State desires to increase the number of minority faculty members.

STUDENT GOVERNMENT REPORTS (contd)

Mr. Ley: (contd)

Federal support for graduate education has declined sharply over the past 20 years from more than 60,000 students supported, to under 10,000 students supported today. CGS has been working with our national association to advocate on behalf of these programs.

CGS has been working with the graduate student residents of Jones Tower for the past year as they have been dealing with some difficult maintenance issues. Recently we learned that although demand is high for graduate student housing, the only other dorm for graduate and professional students, Morrison Tower, will be converted to undergraduate housing within the year, a loss of 275 rooms for graduate and professional students. CGS sees the importance of providing on-campus housing for graduate students and they are working with the Student Affairs staff to explore the possibility of new graduate and professional housing in the south campus area. We believe this would both revitalize the area and present a more diverse mix of students living on south campus.

CGS is starting a Professional Development Program for graduate students. There is an inconsistency of funding across departments for professional development and CGS hopes to provide a central source of funding. Funds have already been committed for the Graduate School and the Office of Faculty and TA Development for this project. We expect to seek additional funds and launch the program Winter Quarter of this year.

Finally, CGS eagerly anticipates the start of the academic year and looks forward to welcoming 2,500 new graduate students to campus in just a few weeks. The annual new graduate student orientation, which is cosponsored by CGS and the Graduate School, will be held on Sunday, September 20. They would like to thank President Kirwan and Student Trustee Allyson Lowe for agreeing to speak at the orientation and look forward to hearing their remarks.

The next report, courtesy of Josh Mandel, is from the Undergraduate Student Government. The Undergraduate Student Government is busy preparing for the coming year. As undergraduates are beginning to return to campus, USG is maintaining momentum for the onset of Autumn Quarter.

This past weekend, USG had its annual retreat and focused on setting goals for the 1998-1999 school year. The organization will convene its first set of meetings of the new school year during the last week of September.

USG is in the process of coordinating an internet student book exchange. The book exchange will allow students to buy and sell books with each other rather than always having to deal with bookstore prices. This initiative is focused on saving students money.

Also along the lines of finances, USG is creating a discount card and is saving money for students. Ideally, USG would like to produce enough discount cards to provide for faculty and staff. USG is currently working with the Office of the Registrar on identifying the most efficient means of distributing these cards. The cards are targeted to be ready near the end of Autumn Quarter.

In addition to having numerous students working on University-wide programs for Autumn Quarter, USG is helping coordinate two major initiatives. Community Commitment is a service learning project that will involve thousands of freshmen in their first days on campus. The core of Community Commitment focuses on transporting students from campus to perform volunteer work at sites throughout the

STUDENT GOVERNMENT REPORTS (contd)

Mr. Ley: (contd)

Columbus area. The project is being led by Ohio Staters, Inc., Student Alumni Council, and USG. Additionally, USG is coordinating a voter registration drive in Get Out the Vote program for November elections. These programs will not only involve students outside of the classroom, but will also foster working relationships among student organizations with the common goal of maximizing student voter registration.

USG Project Community and the Office of Physical Facilities are working together to improve Ohio State's recycling program and increase campus awareness in hopes of lowering the tonnage of trash produced by the campus community. The improved program has the potential to answer the student demand for increased recycling, save Ohio State money, and promote positive environmental habits. In the future, USG hopes to work with Coca-Cola on maximizing campus recycling.

And, finally, after those two comes the Interprofessional Council report, courtesy of myself, Eric Ley. The Interprofessional Council would like to thank President Kirwan for his visit to each of the five professional schools.

IPC has been busy during the summer. At our recent summer conference, we completed the agenda for the year. At the top of the agenda for the year is the completion of the I-QUE report. A committee of five is chosen to write a survey similar to the one used by CGS. Vijay Nath, the author of a survey used by the College of Medicine and Public Health, will head this committee. The next step will involve printing the survey, at which point financing for the I-QUE report will be an issue. We look to the University to support our efforts.

At the summer conference, IPC invited representatives from other professional school organizations. These representatives learned how professional student organizations can become more involved with the University, while at the same time IPC learned how to better represent professional students. IPC also heard a NAGS update from our first lobbying trip to Washington D.C., which is an effort that will hopefully decrease the cost of Higher Education Loan fees.

IPC has a number of events on its schedule including a service day, the essay contest, professional school orientation, and the IPC fundraisers. Further, IPC is supporting the upcoming trip to Washington D.C. on October 2 for the Women's Health Lobby Day where professional students will lobby for improved insurance coverage for women. During the first week of March, IPC will help support the women's law caucus for a women's week. This week will conclude with a presentation by Sarah Weddington, the woman who argued Roe vs. Wade before the Supreme Court. For more details about our summer conference or other IPC information, please visit our web page at www.osu.edu/osu/ipc.

Any questions? Thank you.

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FALL QUARTER STUDENT ACTIVITIES

President Kirwan:

The Fall Quarter is upon us and we are about to welcome the most talented entering class we've ever had at Ohio State University. The staff have been working hard to develop appropriate activities to greet these outstanding young people. I would like to call on David Williams to make some comments about these activities, but before I do, I would like to ask Trustee Longaberger to make a few contextual comments.

FALL QUARTER STUDENT ACTIVITIES (contd)

Ms. Longaberger:

Just a couple of comments because we want to get right to David and particularly the students' presentation. Dr. Kirwan mentioned one of the priorities of improving the quality of the undergraduate experience and certainly selective investment focuses on improving the in-classroom experience which is certainly vital. But there is also another piece, particularly to students, and that's improving their quality of life outside the classroom as well. That helps us to improve the outside of the classroom experience as well. It also helps get us to the point of accomplishing our goal of moving the entire undergraduate experience to the next level. We hope that, in part, it helps improve retention and ultimately graduation rates as well.

So, I'll turn it over to David and get the students up here because we know that the faculty and administration already presented a very important piece of moving toward that earlier in our meeting. I want you to know that the students are very prepared to do their part in moving the University to the next level as well. With that, David, I will turn it over to you.

Vice President David Williams:

Thank you. I don't have much to say, we're going to let the students speak for themselves. I think they gave a great presentation at the Student Affairs Committee meeting this morning and this will be a condensed version. This is a result of a lot of hard work by them, a lot of challenges put to them. But I am very pleased with the fact that what you are going to see is work done by students for students to make this a better place. With any great effort, there has to be a lot of support. And what Tracie Stuck and her staff from the Office of Student Activities do is give them all support. Tracie, will you and your staff please stand and be recognized?

Mr. Matt Couch:

Thank you, Vice President Williams. Mr. Chairman, President Kirwan, Trustees and all of our guests here today, on behalf of the Division of Student Affairs and the Office of Student Activities, I want to express to you what a privilege it is for us to be able to come here and tell you about all the exciting things we have planned for Autumn Quarter. I think you're going to find from our students' testimonials that this is an unprecedented quarter for excitement and Ohio State pride.

I want to introduce myself, my name is Matt Couch. I'm a graduate student in the Higher Education and Student Affairs Program and I currently work in the Office of Student Activities. We have with us today the undergraduate student chairpersons of four student affairs committees.

I'm representing the Welcome Week Steering Committee and also want to speak on behalf of my undergraduate partner, Isao Shoji, who wanted to join us today but he had to take a final. When finals are on the agenda there is nothing you can do about it. I also will be introducing Dave Diffendal, and Teniell Trolan, the undergraduate co-chairs of the Homecoming Steering Committee; Greg Lestini, to represent the Ohio State-Northwestern Make-a-Difference Day service project; and Keenan Sanders, representing Michigan Week. So without further ado, I'll get into a brief discussion of Welcome Week.

FALL QUARTER STUDENT ACTIVITIES (contd)

Mr. Couch: (contd)

You have in front of you a packet that summarizes everything that we'll be talking about. We won't have the opportunity to go into too much detail, due to time constraints, but we wanted to give you a basic overview of the philosophy of Welcome Week. The purpose is generally to create a powerful first impression for our students, to make them feel proud and connected to the University, and, ultimately, to keep them here, retain them, and have them graduate proudly from this University.

So the Welcome Week Steering Committee, as you'll see from the second red sheet we have provided, is very diverse. We have as many diverse interest represented on that committee as we could. The programming that we have come up with is geared towards corporal appreciation, academic and regime. All of these events provide access for the students in our community with disabilities; they allow for community building; they're just plain fun; and the really big thing, the greatest attraction for our students -- the theme of the week is, "Cool Free Stuff." Free food and T-shirts, and a great time is had by all.

I will highlight a couple of events quickly. First we heard a little bit about the Undergraduate Student Government Community Commitment. This is a service learning project that debut last year. We had about 1,200 students come out in the cold rain to be bussed all around Columbus and perform service on that day. Last year, their efforts won an award from the National Association of Campus Activities for their distinguished service learning project in the nation. So we have already signed up 1,800 students and that's not counting our walk up traffic. So really our dilemma right now is finding enough places to put them to do services. I think that speaks volumes about the altruism of our students at Ohio State.

The next event I want to talk about is the Convocation, which takes place the day before classes begin on that Tuesday. This is President Kirwan's opportunity to kick-off the academic year and welcome the new students. We are also using that as an opportunity to train our new students on the traditions at Ohio State, be it academic traditions, student affairs traditions, or just student cultural traditions. The Marching Band will then meet us and lead us that day over to the main Oval where we will have a huge picnic. About 12,000 people came out to that picnic last year and students, faculty, and staff all interacted. Simultaneously, there will be a Student Involvement Fair which is an introduction for students to all the different ways they can get involved, extracurricularly, at Ohio State.

The last thing I wanted to mention is the Ohio State Street Fair which is to take place on that Saturday to conclude Welcome Week. This event is actually going to be pretty large. We are sealing off High Street, closing it to traffic and rerouting it around campus, from Twelfth Avenue to Sixteenth Avenue. We are going to have bands, carnival games, food vendors, craft vendors and it promises to be a giant event.

At this time, I would like to introduce Dave and Teniell to talk about Homecoming.

Mr. Dave Diffendal:

Thanks, Matt. My name is Dave Diffendal, a senior majoring in marketing, from Pittsburgh, Pennsylvania. I am a member of Sigma Phi Epsilon fraternity and I'm here today as the Homecoming Co-chair.

FALL QUARTER STUDENT ACTIVITIES (contd)

Ms. Tieniell Trolan:

I am Tieniell Trolan, a junior majoring in political science, from Sarasota, Florida. I am also the Homecoming Co-chair. One of the challenges we were given by Vice President Williams this year was to broaden our horizons and make sure we were reaching out to a broad group of students, faculty, staff, alumni and community members. As you can see from the green calendar in front of you, we have tried to highlight a number of different events that appeal to a broad base. One of those events is Under Construction on the Oval, which will highlight service learning. We've also selected a number of academic events, and worked in connection with the Office of Academic Affairs to highlight the University's commitment and mission to academics. We have also made a commitment to highlight diversity with our Cultural Extravaganza, and also alumni events with our Homecoming Court Reunion Banquet.

Mr. Diffendal:

One event during the week that we are very proud of is an event called Buckeye Blast 1998. And what we've done is fashion it after the University of Florida's Gator Blast. And what it is, it plays out from the pep rally from past years Homecoming and we bill it as a mega pep rally. We've invited the football team, cheerleaders, the Buckeye dance force, and the band. There's going to be a pyrotechnics show, we're going to have the crowning of the king and queen, and as our headliner event, we were fortunate enough to secure one of the most highlighted comedians in the country, Sinbad. So we're very happy about this event. It promises to be one of the premier events during Homecoming, as well as one of the premier events during the year.

Ms. Trolan:

Wrapping up our week is our Homecoming Parade which has moved from its usual Friday evening to Saturday morning, which is quite a shift. It will be starting at 9:00 a.m. before the 12:10 p.m. kick-off, and we have already registered 70 groups at the beginning of September, which is more than last year's parade. We are very excited about that. I can only comment on how amazing this experience has been and just having this opportunity has really been wonderful. I hope that other future students might experience the wonderful things we've done.

Mr. Diffendal:

To go along with what Tieniell just said, I don't think that there is any better opportunity, any better chance for a student, all of us, to be in the age group we are, to have the opportunity to plan these kinds of events at a great University. To create a tradition like the Buckeye Blast or the parade and to be able to be part of that.

I mentioned earlier, I want to have kids one day and you bet they are going to go to Ohio State. I want to be able to tell them, and all of us will be able to say this, we had a hand in creating and participating in one of the greatest traditions in the country. I am very happy about that, and I thank all of you for listening to us and giving us this opportunity.

Ms. Trolan:

And speaking of Homecoming, we have yet to announce our Grand Marshal. President Kirwan, it is a Buckeye tradition to ask the new president to be the Grand Marshal for the parade. So we would like to cordially invite you and Mrs. Kirwan to participate in the parade.

FALL QUARTER STUDENT ACTIVITIES (contd)

President Kirwan:

Thank you very much. I am honored to accept, on Patty's behalf, as well, to serve as the Grand Marshal. Given my experience at the State Fair, I may ask Brutus to join me. Thank you very much.

Ms. Trolan:

Thank you.

Mr. Couch:

At this time, I would like to introduce Greg Lestini to tell us a little bit more about an exciting service learning project.

Mr. Greg Lestini:

Thank you very much. As he said my name is Greg Lestini, I'm a senior majoring in political science and international studies, from Woodsfield, Ohio. I'm the student chair of The Ohio State University-Northwestern University Make-a-Difference Day. For those of you who may not be familiar, Make-a-Difference Day is a national event sponsored by USA Weekend and Points of Lights Foundation and many other groups. This is the commitment that Ohio State can make to the National Make-a-Difference Day.

There's a lot of information in your packet, as Matt said, but because of time constraints, I won't have time to go through everything, but just give you a brief description. Our plan is to take a hundred students from The Ohio State University campus and bus them up to Northwestern the evening before the Northwestern-Ohio State game. They will participate in many different social activities, and then the morning of the game go out and perform community service all across Evanston, Illinois.

There are many different service sites that are described in your packet. I had the extreme fortune of visiting them just a few weeks ago and it really got me excited for the service learning project. I think that students are going to make a huge impact while they are up there. It's our hope that with the group of students, we will get not only those student leaders that are involved and have been involved in the service learning organizations all over campus, but also that other group of students that really don't usually get involved in activities. Maybe they'll see the opportunity of the football game as a benefit to them going on this trip and in the meantime see how great service learning is. That really is the importance of this event.

Other schools across the nation have programs, even majors and minors, in service learning and volunteerism and things like leadership. This is our way of providing students with an opportunity to go out and see what an impact they can make; and how, not only as students in the classroom, they're learning to better their community with the skills that they receive. Once leaving the University and the out-of-class experience, they can garner all these skills to help them become better citizens of their communities.

The uniqueness of this event is really that it is a collaborative effort between Ohio State University and Northwestern University. Our committees almost mirror each other in the members that we have. It's also our hope that the students that participate will mirror each other so when they participate in the social events Friday night, they can get together and representatives from Ohio Staters and the Undergraduate Student Government can meet up with representatives from the

FALL QUARTER STUDENT ACTIVITIES (contd)

Mr. Lestini: (contd)

Northwestern Student Government and share strategies for dealing with obstacles. There are benefits from service learning, but also from meeting colleagues and other students and learning how things are done all across the nation.

We don't know of any other program -- say the activity of the Sugar Bowl last year -- where the two schools came together and performed service that nears this event. And we're hoping not only that this event will be a model for universities all across the country, but also a model for Ohio State to continue with other away games. Then in the future having the schools that come to play our marvelous Buckeyes to do the same kind of event here in Columbus.

On a personal note, I really got a great opportunity to go to Northwestern and speak with all of these service organizations. My aspirations are to go to law school eventually. I was given the opportunity to ask these organizations about their legal representation and how that works with the pro bono work, and it really opened my eyes to all the opportunities out there for my academic field. I hope that all the other students that participate in this event have the same kind of opportunity and draw from this the same kind of out of classroom experience. Again, thank you very much.

Mr. Couch:

Finally, we have Keenan Sanders to tell us what we're going to do to get the Buckeye football team prepared for -- that little, tiny obstacle on the road to the national championship -- Michigan Football Weekend.

Mr. Keenan Sanders:

Again, my name is Keenan Sanders, I'm a senior majoring in marketing. We have a lot of events planned for Michigan Weekend; I am going to highlight a couple of them. The biggest event is the second annual Operation Fill-Up, to go along with the Nike Reuse-A-Shoe Program. Also there will be a pep rally Thursday night, November 19, and Saturday morning there will be a pancake breakfast, hopefully we'll get students and fans pancake tossing.

Mr. Couch:

Incidentally for that pep rally, the Barenaked Ladies have promised to perform fully clothed. Hopefully, you have all received personal invitations to attend all of these events, so you can come out and see for yourself just how powerful these events impact our students and really the quality of their experience here. If you have any questions, we have a panel of experts.

Mr. Celeste:

We appreciate your comments and actually the invitation including the "Cool Free Stuff" might just attract the Trustees to the event. Are there any questions? Thank you very much.

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September 2, 1998 meeting, Board of Trustees

Thereupon the Board adjourned to meet Friday, October 2, 1998, at the Cleveland Clinic, Cleveland, Ohio.

Attest:

William J. Napier
Secretary

Theodore S. Celeste
Chairman

DRAFT

ENDOWMENT FUND INVESTMENTS POLICY

I. Goal

It shall be the policy of The Ohio State University to manage the Endowment Fund for the use and benefit of the University in a manner that will preserve and maintain the real purchasing power of the principal in a diversified portfolio while allowing for an annual distribution of income according to this policy.

II. Investment Philosophy

The Endowment fund shall be managed with the intention of obtaining the highest possible "total return" (i.e., current income plus net realized and unrealized appreciation) of the investment portfolio, balancing reasonable growth with maintenance of prudently acceptable risk.

III. Limitations

- A. The Endowment Fund will have an asset allocation range and a target allocation as follows:

	<u>RANGE</u>	<u>TARGET ALLOCATION</u>
EQUITIES		
U.S. LARGE/MID CAP STOCKS		
ACTIVE	15% TO 20%	20%
PASSIVE	20% TO 30%	25%
U.S. SMALL CAP STOCKS		
ACTIVE	5% TO 15%	10%
PASSIVE	10% TO 20%	15%
INTERNATIONAL STOCKS		
ACTIVE	0% TO 10%	4%
PASSIVE	0% TO 10%	3%
U.S. PRIVATE EQUITY	0% TO 5%	3%

ENDOWMENT INVESTMENTS POLICY (contd)

TOTAL EQUITY	70% TO 85%	80%
U.S. FIXED INCOME		
ACTIVE	5% TO 10%	7%
PASSIVE	5% TO 10%	8%
TOTAL FIXED INCOME	10% TO 20%	15%
U.S. REAL ESTATE	0% TO 10%	5%
CASH	0% TO 10%	0%
TOTAL ENDOWMENT		100%

- B. For purposes of these limitations, the amounts recommended to be maintained in short-term investments by the investment advisors shall be considered as invested in their asset class.
- C. New money received by the Endowment may be placed by the Treasurer in Index funds in amounts to maintain the Investment Limitations aforementioned until such time as the Board of Trustees reallocates such funds.
- D. The Treasurer may specify terms and conditions that are more restrictive than those of this Policy but shall not permit a less restrictive policy without specific authorization from The Board of Trustees.
- E. The quality rating guidelines which are to be used shall be the ratings as of the date of the purchase of the security. If a rating change occurs which disqualifies a security that is already present in the portfolio, the security must be sold within ninety days from the discovery of the rating change.

IV. Gains/Losses

- A. It shall be permissible for the Treasurer to realize gains and losses in the portfolio if such an action would be consistent with the University's investment goals.

ENDOWMENT INVESTMENTS POLICY (contd)

- B. In order to maintain the purchasing power of the endowment as well as maintain an orderly distribution of income under the Endowment Fund's spending policy, a stabilization reserve account shall be maintained. The stabilization reserve account shall be used to account for any excess (deficit) of income earned versus monies distributed to the endowment funds.

V. Income Distribution Policy

Income will be distributed to Endowment Funds at the beginning of each fiscal year according to a formula based upon a distribution of 5.0% of the average market value of the portfolio over the most recent three fiscal years. New monies placed in the Endowment Fund will receive an income distribution prorated by the month of the fiscal year received.

VI. Advisors

The University may utilize the services of external investment advisors to assist in the management of the endowment. The responsibilities and types of investment services provided by investment advisors shall be specified in written agreements. The investment advisors appointed by the Board of Trustees will invest the assets in accordance with this policy, their written agreement and their judgements concerning relative investment values. The Board may appoint an advisor with specific authority to invest in assets not otherwise addressed in this policy. The investment advisors are accorded full discretion, within policy limits, to select individual securities, and diversify the assets. The number of advisors and the amount of funds under each advisors aegis shall be determined by the Board of Trustees.

Advisors performance will be measured against an appropriate benchmark. Passive managers are expected to equal the benchmark while active managers are expected to exceed the benchmark net of fees.

VII. Marketability

Securities purchased by the endowment shall be listed on the New York, American or other exchange or be unlisted and traded over-the-counter provided that all securities purchased shall be readily marketable and meet the quality guidelines of this Policy. Real estate purchases will be based on investment merit. Real Estate and Private Equities must undergo periodic appraisals by a qualified third party appraiser. Investments that have no ready market that are gifts to the University shall only be accepted if, as determined by the Vice President for Finance and the Treasurer, acceptance is in the best interest of the University.

ENDOWMENT INVESTMENTS POLICY (contd)

VIII. Proxies

The Treasurer has the authority to vote proxies in accordance with the proxy policy approved by the Investments Committee of the Board of Trustees. The Treasurer shall make a written report of proxy votes to the Investments Committee at each regular meeting.

IX. Authorized Investments

The following categories of investments shall be authorized for the endowment:

A. Commercial Paper

1. Rated A-1 (Standard and Poor's) and P-1 (Moody's), not more than \$3,000,000 in any corporation or financial institution.
2. Commercial paper must have a term less than 270 days.

B. Banker's Acceptances

1. An amount not to exceed \$3,000,000 in any bank, or subsidiaries of that bank whose long-term debt is rated A or better.
2. Banker's acceptances must have a term less than 270 days.

C. Eurodollar CD and time deposits

1. An amount not to exceed \$3,000,000 in any bank, or subsidiaries of that bank with a long-term debt rating of BBB or better.
2. Eurodollars shall have a term less than one year.

D. Corporate Bonds and Notes

1. No bond or note shall be purchased in an amount greater than \$3,000,000 par value of any corporation.
2. Bonds and notes shall be rated BBB or better.
3. Corporate bonds or notes shall have a term less than 40 years.
4. Foreign Bonds may be purchased provided they comply with items 1 thru 3 of this section and are denominated in U.S. dollars.

ENDOWMENT INVESTMENTS POLICY (contd)

E. Common Stock and Preferred Stock

An amount not to exceed 3% of the outstanding shares of a company may be purchased. All stock shall be of investment grade.

F. Mutual and Co-Mingled Funds

Investment in any fund shall not exceed 10% of the total funds of the mutual or co-mingled fund. All mutual or co-mingled funds shall comply with the Authorized Investment provisions of this policy (see Section IX). Money market mutual funds shall not apply to this section (see Section N).

G. Real Estate

Investments in real estate and real estate related loans shall be made only upon specific authorization of the Board of Trustees. The Treasurer shall be responsible for the management of all real estate in the Endowment Fund.

H. Municipal or State Bonds

1. An amount not to exceed \$5,000,000 in any one municipality or state (except that there shall be no limit on Ohio State University or Ohio State University-related bonds).
2. Bonds shall be rated BBB or better (except that there shall be no rating requirement on Ohio State University or Ohio State University-related bonds).
3. No bonds shall be purchased with a term greater than 30 years.

I. Certificates of Deposit

1. Collateralized at market value

Not to exceed \$5,000,000 in any Ohio bank or savings and loan whose long-term debt is rated A or better provided the amount not federally insured is collateralized as provided in Section 135.18 of the Ohio Revised Code with securities eligible under Section 135.18 (B).

2. Certificate of deposit shall have a term not exceeding one year.

J. U.S. Treasury Bills, Notes and Bonds

No limitations on amount invested or term.

ENDOWMENT INVESTMENTS POLICY (contd)

K. U.S. Government Agencies

No limitations on amount invested or term.

L. Repurchase Agreements

Collateralized at Market Value

Not to exceed \$10,000,000 with any dealer or broker recognized by the Federal Reserve as a primary dealer or any bank whose long-term debt is rated A or better and only provided a written repurchase agreement is in place. The term of any agreement shall not exceed 15 days. Collateral must be U.S. government or agency securities at 102% or more of market value. Collateral must be segregated in an account bearing the University's name, except when there already exists a demand deposit account.

M. Reverse Repurchase Agreements

Not to exceed \$10,000,000 with any dealer or broker recognized by the federal reserve as a primary dealer or any bank whose long term debt is rated A or better or only provided a written agreement is in place. The term of any agreement shall not exceed 15 days.

N. Money Market Mutual Funds

1. Government collateralized

There shall be no limitations on the amount invested provided it is 100% collateralized at market value by U.S. government or agency securities.

2. Other collateral

There shall be no limitations on the amount invested provided it is 100% collateralized by marketable securities that comply with all other provisions set forth in this policy.

O. Guaranteed Investment Contracts (GIC)

1. An amount not to exceed \$1,000,000 can be placed with any insurance company with assets in excess of \$5 billion and a long-term debt rating of A or better.

ENDOWMENT INVESTMENTS POLICY (contd)

2. GIC's must be 100% collateralized with U.S. treasuries, agencies or corporate bonds rated A or better.

3. No GIC shall be purchased with a term greater than 5 years.

P. Collateralized Mortgage Obligations (CMO)

1. An amount not to exceed \$3,000,000 may be invested in any one issuer.
2. CMO'S must be rated AAA.
3. No CMO shall be purchased with a term greater than 30 years.

Q. Asset Backed Securities (ABS)

1. An amount not to exceed \$1,000,000 may be invested in any one issuer.
2. ABS's must be rated AAA.
3. No ABS shall be purchased with a term greater than 5 years.

R. Securities Lending

Equity and Fixed Income securities not to exceed 20% of the Endowment may be loaned on condition the loan is secured. Collateral must be cash or U.S. Government Agency securities at 102% or more market value. Lending may be done with any dealer or broker recognized by the Federal Reserve of a primary dealer or any bank whose long term debt rating is A or better and only provided a written agreement is in place.

S. Private Equity and Venture Capital

Investments in Private Equity and Venture Capital may be made only by a professional investment advisor [See Article VI.] unless specifically authorized by the Board of Trustees.

T. Other Investments

Between meetings of the Board of Trustees, if deemed advisable, other investments not specifically authorized by this Policy may be made if approved by the Investments Committee of the Board of Trustees. Any such action shall be taken to the Board of Trustees for approval at its next meeting.

ENDOWMENT INVESTMENTS POLICY (contd)

X. Management of Investments

Except as provided herein, the Treasurer shall be authorized to implement and administer this Policy on behalf of the Board of Trustees and manage the endowment in accordance with this Policy.

XI. Exceptions

Modifications and exceptions to this Policy shall be authorized only by resolution of the Board of Trustees or as provided herein. The terms and conditions of this Policy as to the endowment portfolio may be waived if specified by the terms of a gift and approved by the Board of Trustees.

XII. Reporting and Accountability

The Treasurer shall be accountable to the Board of Trustees for implementing this Policy. The Treasurer shall make a written report to the Investments Committee at each regular meeting on the status of the Endowment Fund.

XIII. Support Level Required to Establish an Endowment Fund

- A. A *Named Endowed Chair* will be established in the Endowment with support of \$1,500,000 or more and the distributed income will be used to provide supplemental compensation and academic support funds for chair holder.
- B. A *Named Endowed Professorship* will be established in the Endowment with support of \$750,000 or more and the distributed income will be used to provide supplemental compensation and academic support for faculty member.
- C. A *Named Endowed Distinguished Visitor* will be established in the Endowment with support of \$500,000 or more and the distributed income will be used to provide funds to bring a distinguished visitor to the University for a limited time, generally from one week to one year. This category of endowed faculty funds may be used for distinguished scholars, teachers, lecturers, research investigators, artists, writers, executives-in-residence, or others in association with activities that advance the academic, interdisciplinary, diversity, and other educational goals of the University, its colleges and programs.

ENDOWMENT INVESTMENTS POLICY (contd)

- D. A *Named Endowed Faculty Award* will be established in the Endowment with support of \$250,000 or more and the distributed income will be used to provide funds to recruit or retain outstanding faculty and provide them with academic support funds to enhance their work. Also designed to help meet the University's diversity goals.
- E. A *Named Dean's Leadership Fund* will be established in the Endowment with support of \$100,000 or more and the distributed income will be used to provide funds to allow deans to support existing or new faculty endeavors, promote promising initiatives across or among colleges, support lecturer series, and generally promote the goals of the college.
- F. A *Named Scholarship* will be established in the Endowment with support of \$100,000 or more and the distributed income will be used to provide general University scholarships for a diverse group of students according to financial need as determined by federal guidelines, or provides scholarship assistance for students based on performance (i.e., musicians, artists, dancers, athletes, etc.), and for minority students.
- G. A *Named Graduate Fellowship* will be established in the Endowment with support of \$250,000 or more and the distributed income will be used to provide funds for a diverse group of outstanding graduate and professional students including minority students based on criteria established by colleges and departments.
- H. A *University Scholar Merit Scholarship* will be established in the Endowment with support of \$25,000 or more and the distributed income will be used to provide \$1,000 to incoming students who graduated at the top of their high school class and who have high test scores.
- I. A *Medalist Scholar Merit Scholarship* will be established in the Endowment with support of \$75,000 or more and the distributed income will be used to provide in-state tuition awards for 30 incoming students who score among the best in and on-campus competition.
- J. A *Distinguished Scholar Merit Scholarship* will be established in the Endowment with support of \$150,000 or more and the distributed income will be used to provide awards of in-state tuition and a stipend toward room and board for qualifying National Merit and National Achievement Scholars.
- K. A *Presidential Scholar Merit Scholarship* will be established in the Endowment with support of \$250,000 or more and the distributed income will be used to provide an in-state full-ride award for ten incoming students who score at the very top in and on-campus competition.

ENDOWMENT INVESTMENTS POLICY (contd)

- L. A *Named Endowed Fund* will be established in the Endowment with support of \$25,000 or more and the distributed income will be used to provide an enduring memorial to the donor and bear the donor's name or an appropriate name of the donor's designation. The fund will be invested and the income used to provide support for a program designated by the donor and approved by the University.

DRAFT

TOTAL RETURN OPERATING FUND INVESTMENTS POLICY

- I. Goal
- It shall be the policy of The Ohio State University to manage the Total Return Operating Fund for the use and benefit of the University in a manner that will preserve and maintain the real purchasing power of the principal in a diversified portfolio while allowing for an annual distribution of income according to this policy.
- II. Investment Philosophy
- The Total Return Operating fund shall be managed with the intention of obtaining the highest possible "total return" (i.e., current income plus net realized and unrealized appreciation) of the investment portfolio, balancing reasonable growth with maintenance of prudently acceptable risk.
- III. Definitions
- For purposes of this Policy, the Total Return Operating Fund portfolios shall include the various charitable remainder annuity trusts, life income funds, gift annuities, unitrusts, all other gifts made to the University, Self-Insurance Funds, and income produced on these funds. Portions of auxiliary funds may be invested in the total return portfolio.
- IV. Limitations
- A. The Total Return Operating Fund will have as asset allocation range and a target allocation as follows:

	RANGE	TARGET ALLOCATION
EQUITIES		
U.S. Large/Mid Cap Stocks		
Passive S&P 500	40% to 50%	45%
U.S. Small Cap Stocks		
Passive Russell 2000	20% to 30%	25%
U.S. Fixed Income		
Passive Lehman Govt./ Corp.	25% to 35%	30%

TOTAL RETURN PORTFOLIO INVESTMENTS POLICY (contd)

- B. New money received by the Total Return Operating Fund will be placed by the Treasurer in Index Funds in amounts to maintain the investment targets outlined in this section.

V. Gains/Losses

It shall be permissible for the Treasurer to realize gains and losses in the portfolios if such an action would be consistent with the University's investment goals.

VI. Marketability

Securities purchased for the Total Return portfolios shall be listed on the New York, American or other exchange or be unlisted and traded over-the-counter provided that all securities purchased shall be readily marketable and meet the quality guidelines of this Policy. Investments that have no ready market that are gifts to the University shall only be accepted if, as determined by the Vice President for Finance and the Treasurer, acceptance is in the best interest of the University.

VII. Proxies

The Treasurer has the authority to vote proxies in accordance with the proxy policy approved by the Investments Committee of the Board of Trustees. The Treasurer shall make a written report of proxy votes to the Investments Committee at each regular meeting.

VIII. Authorized Investments

A. Mutual and Co-Mingled Funds

Investment in any fund shall not exceed 10% of the total funds of the mutual or co-mingled fund. Money market mutual funds shall not apply to this section (see Section B).

B. Money Market Mutual Funds

1. Government collateralized

There shall be no limitations on the amount invested provided it is 100% collateralized at market value by U.S. government or agency securities.

2. Other collateral

There shall be no limitations on the amount invested provided it is 100% collateralized by marketable securities that comply with all other provisions set forth in this policy.

TOTAL RETURN PORTFOLIO INVESTMENTS POLICY (contd)

2. Other collateral

There shall be no limitations on the amount invested provided it is 100% collateralized by marketable securities that comply with all other provisions set forth in this policy.

C. Other Investments

Between meetings of the Board of Trustees, if deemed advisable, other investments not specifically authorized by this Policy may be made if approved by the Investments Committee. Any such action shall be taken to the Board of Trustees for approval at its next meeting.

IX. Management of Investments

Except as provided herein, the Treasurer shall be authorized to implement and administer this Policy on behalf of the Board of Trustees and manage the total return portfolio in accordance with this Policy.

X. Exceptions

Modifications and exceptions to this Policy shall be authorized only by resolution of the Board of Trustees or as provided herein. The terms and conditions of this Policy as to the total return portfolio may be waived if specified by the terms of a gift and approved by the Board of Trustees.

XI. Reporting and Accountability

The Treasurer shall be accountable to the Board of Trustees for implementing this Policy. The Treasurer shall make a written report quarterly to the Investments Committee and the Vice President for Finance on the status of the Total Return Operating Fund.

OPERATING FUND INVESTMENTS POLICY

DRAFT

I. Goals

It shall be the policy of The Ohio State University to manage the Operating Fund portfolio for the use and benefit of the University in a manner that will produce a yield which when compared to the current marketplace, would be described as acceptable by conservative prudent investment managers.

II. Investment Philosophy

The Operating Fund portfolio shall be managed with the intention of obtaining the highest possible "current income" for the investment portfolio, while adhering to a prudent level of risk, and retaining sufficient liquidity to meet cash flow requirements.

III. Definitions

For purposes of this Policy, the operating investments portfolio shall include all non-endowment investments of University funds that are not specified in, or designated to, the Total Return Operating Fund.

IV. Gains/Losses

A. It shall be permissible for the Treasurer to realize gains and losses if such an action would be consistent with the University's investment goals. Losses and gains realized on the Operating Fund shall be charged against current income.

V. Limitations

A. The Treasurer may specify terms and conditions that are more restrictive than those of this Policy but shall not permit a less restrictive policy without specific authorization from the Board of Trustees.

B. The quality rating guidelines which are to be used shall be the ratings as of the date of the purchase of the security. If a rating change occurs which disqualifies a security that is already present in the Operating Fund, the security must be sold within ninety days from the discovery of the rating change.

VI. Marketability

All securities purchased shall be readily marketable and meet the quality guidelines of this Policy. Investments that have no ready market that are gifts to the University shall only be accepted if it is in the best interest of the University.

OPERATING FUND INVESTMENTS POLICY (contd)

VII. Authorized Investments

The following categories of investments shall be authorized for the non-endowment portfolio as indicated.

A. U.S. Treasury Bills, Notes and Bonds

No limitations on amount invested or term.

B. U.S. Government Agencies

No limitations on amount invested or term.

C. Repurchase Agreements

Not to exceed \$20,000,000 with any dealer or broker recognized by the Federal Reserve as a primary dealer or any bank with assets in excess of \$5 billion and a long-term debt rating of A or better and only provided a written repo agreement is in place. The term of any agreement shall not exceed 30 days. Collateral must be U.S. government or agency securities at 102% or more of market value of any agreement. Collateral must be retained in an account bearing the University's name, except when there already exists a demand deposit account.

D. Reverse Repurchase Agreements

Not to exceed \$20,000,000 with any dealer or broker recognized by the Federal Reserve as a primary dealer or any bank whose long-term debt is Rated A or better and only provided a written agreement is in place. The term of any agreement shall not exceed 30 days.

E. Money Market Mutual Funds

1. Government Collateralized

There shall be no limitations on the amount invested provided it is 100% collateralized at market value by U.S. government or agency securities.

2. Other collateral

There shall be no limitations on the amount invested provided it is 100% collateralized by marketable securities that comply with all other provisions set forth in this policy.

F. Certificates of Deposit

Not to exceed \$10,000,000 in any Ohio bank or savings and loan with assets in excess of \$5 billion and a long-term debt rating of A or better provided the amount not federally insured is collateralized as provided in Section 135.18 of the Ohio Revised Code with securities eligible under Section 135.18(B). No certificate of deposit shall have a term exceeding one year.

OPERATING FUND INVESTMENTS POLICY (contd)

G. Mutual Funds and Co-Mingled Funds

Investment in any fund shall not exceed 10% of the total funds of the mutual or co-mingled fund. All mutual and co-mingled funds shall be of investment grade and comply with all other provisions set forth in this policy. Money market mutual funds shall not apply to this section (see Section E).

H. Municipal or State Bonds

1. An amount not to exceed \$3,000,000 in any one municipality or state (except that there shall be no limit on Ohio State University or Ohio State University-related bonds).
2. Bonds shall be rated A or better (except that there shall be no limitation on Ohio State University or Ohio State University-related bonds).
3. Bonds shall be purchased with a term less than 30 years.

I. Securities Lending

Fixed income securities not to exceed 20% of the Operating Portfolio may be loaned on condition the loan is secured. Collateral must be cash or U.S. Government or agency securities at 102% or more of market value. Lending may be done with any dealer or broker recognized by the Federal Reserve as a primary dealer or any bank whose long-term debt is Rated A or better and only provided a written agreement is in place.

J. Asset Backed Securities (ABS)

1. An amount not to exceed \$3,000,000 may be invested in any one issue unless issued directly by a Government Agency where there would be no limit.
2. ABS's must be rated AAA.
3. The underlying assets must comply with all other provisions set forth in this policy.
4. ABS shall be purchased with a maturity less than 10 years and an average life less than 5 years.

K. Collateralized Mortgage Obligations (CMO)

1. An amount not to exceed \$5,000,000 may be invested in any one issuer except that CMO's issued directly by U.S. Government Agencies will have no limitations.
2. CMO's must be rated AAA.
3. CMO's shall be purchased with a term less than 30 years.

OPERATING FUND INVESTMENTS POLICY (contd)

L. Commercial Paper

1. Rated A-1 (Standard and Poor's) and P-1 (Moody's), not more than \$5,000,000 in any corporation of financial institution.
2. The total of commercial paper, certificates of deposit and banker's acceptances in one financial institution may not exceed \$5,000,000 (up to \$10,000,000 if the amount exceeding \$5,000,000 is in certificates of deposit that are 100% collateralized at their market value).
3. Commercial paper may be purchased with a term less than 270 days.

M. Banker's Acceptances

1. An amount not to exceed \$3,000,000 in any bank, or subsidiaries of that bank whose long-term debt is rated A or better.
2. The total of commercial paper, certificates of deposit and banker's acceptances in one financial institution shall not exceed \$5,000,000 (up to \$10,000,000 if the amount exceeding \$5,000,000 is in certificates of deposit that are 100% collateralized at their market value).
3. Banker's acceptances shall be purchased with a term less than 270 days.

N. Other Investments

Between meetings of the Board of Trustees, if deemed advisable, other investments not specifically authorized by this Policy may be made if approved by the Investments Committee. Any such action shall be taken to the Board of Trustees for approval at its next meeting.

VIII. Management of Investments

Except as provided herein, the Treasurer shall be authorized to implement and administer this Policy on behalf of the Board of Trustees and manage the Operating Fund in accordance with this Policy.

IX. Exceptions

Modifications and exceptions to this Policy shall be authorized only by resolution of the Board of Trustees or as provided herein. The terms and conditions of this Policy as to the non-endowment portfolio may be waived if specified by the terms of a gift and approved by the Board of Trustees.

X. Reporting and Accountability

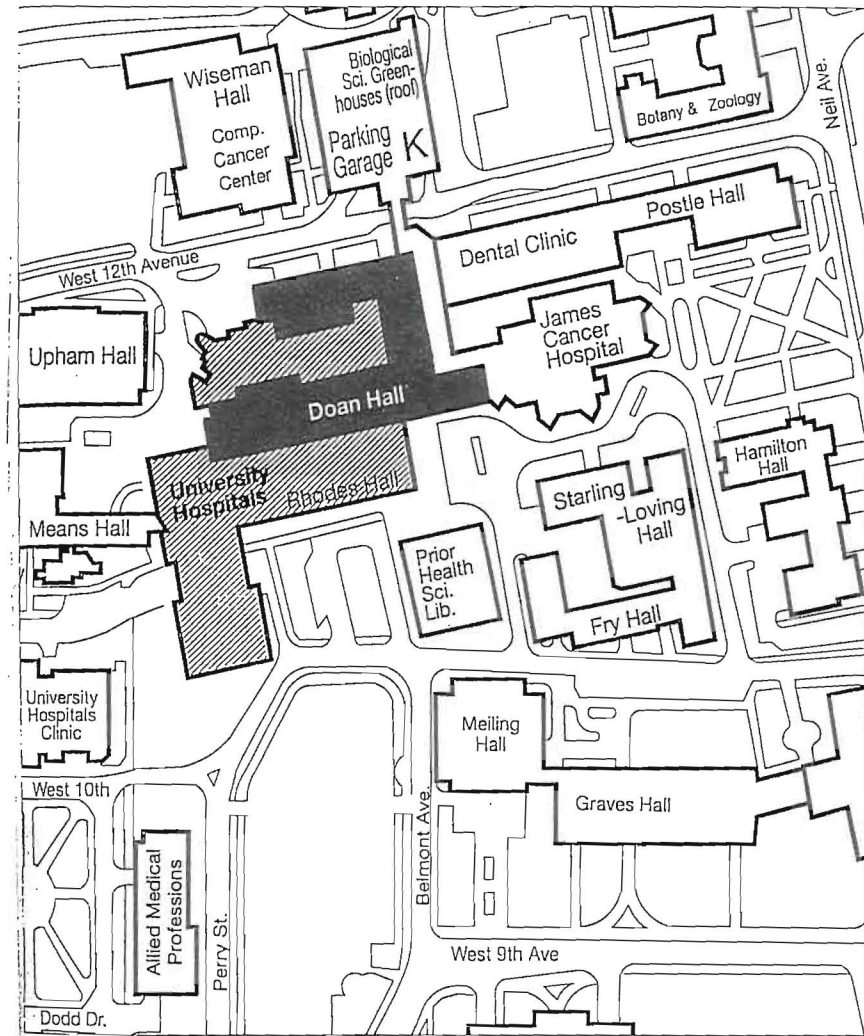
The Treasurer shall be accountable to the Board of Trustees for implementing this Policy. The Treasurer shall make a quarterly written report to the Investments Committee and the Vice President for Finance on the status of the Operating Fund.

Waivers of Competitive Bidding Requirements
April - June 1998

<u>Category</u>	<u>Total</u>	<u>Sole Source</u>	<u>Emergency</u>	<u>Sufficient Economic Reason</u>
Merchandise for Resale	\$19,662,502 2	\$19,662,502 2	\$0 0	\$0 0
Hospitals - Professional Health Care Services	\$10,301,004 8	\$0 0	\$0 0	\$10,301,004 8
Hospitals - Equipment and Services	\$5,357,427 38	\$3,737,914 29	\$152,028 4	\$1,467,485 5
Instructional and Research Equipment and Services	\$822,501 11	\$611,894 7	\$0 0	\$210,607 4
Administrative Support Equipment and Services	\$5,088,254 21	\$1,673,268 16	\$35,965 1	\$3,379,021 4
TOTAL	\$41,231,688 80	\$25,685,578 54	\$187,993 5	\$15,358,117 21

(APPENDIX XI)

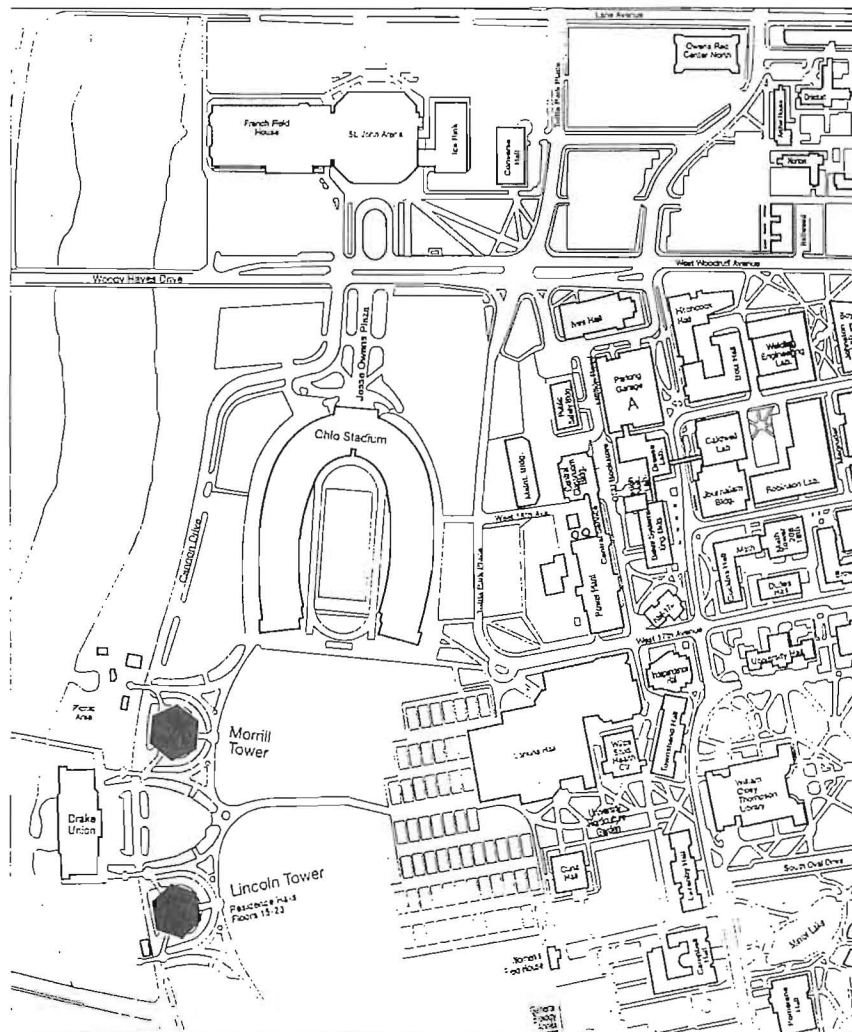
Doan Hall Labor and Delivery Unit



Office of Business and Administration
Office of the University Architect and Physical Planning
December 13, 1997



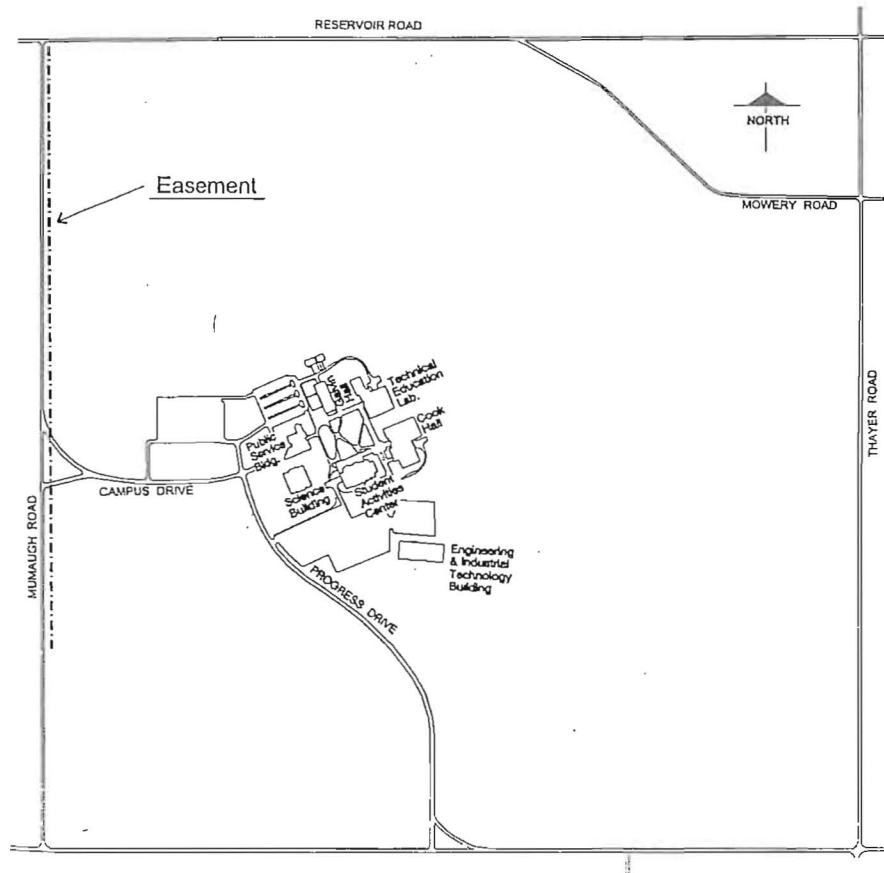
Lincoln and Morrill Towers - Fire Alarm Replacement



Office of Business and Administration
Office of the University Architect and Physical Planning
April 16, 1998



Easement to United Telephone Company at the Lima Regional Campus

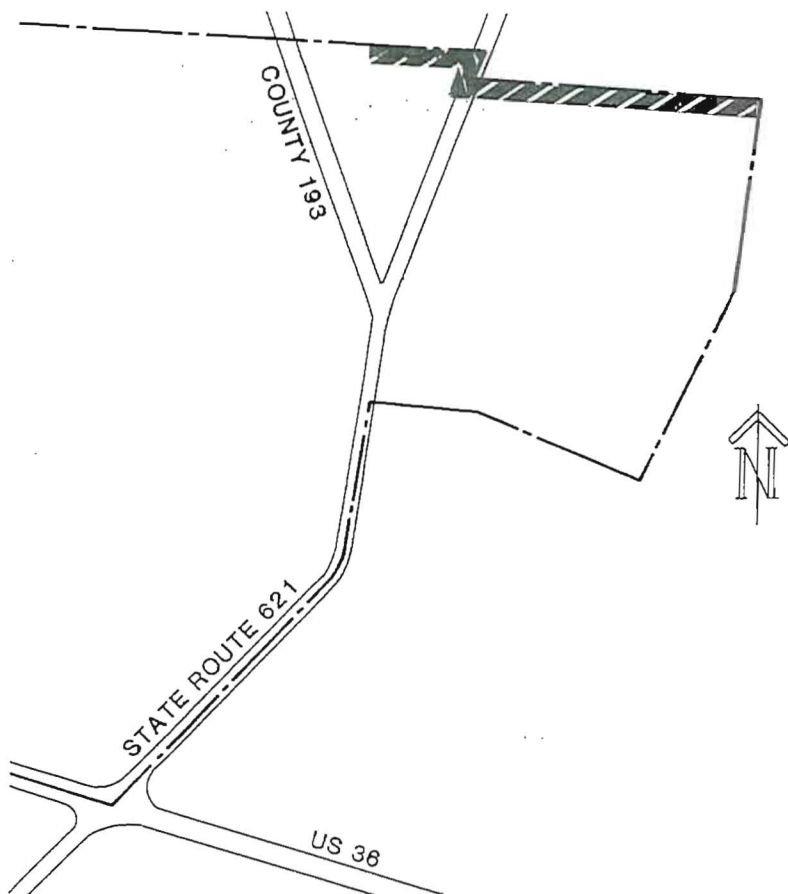


No True Scale

Office of Business and Administration
August 6, 1998

Map Provided by University Resource Planning and Institutional Analysis

Gas Line Easement to NGO Development Corporation at OARDC-Pomerene Forest Laboratory

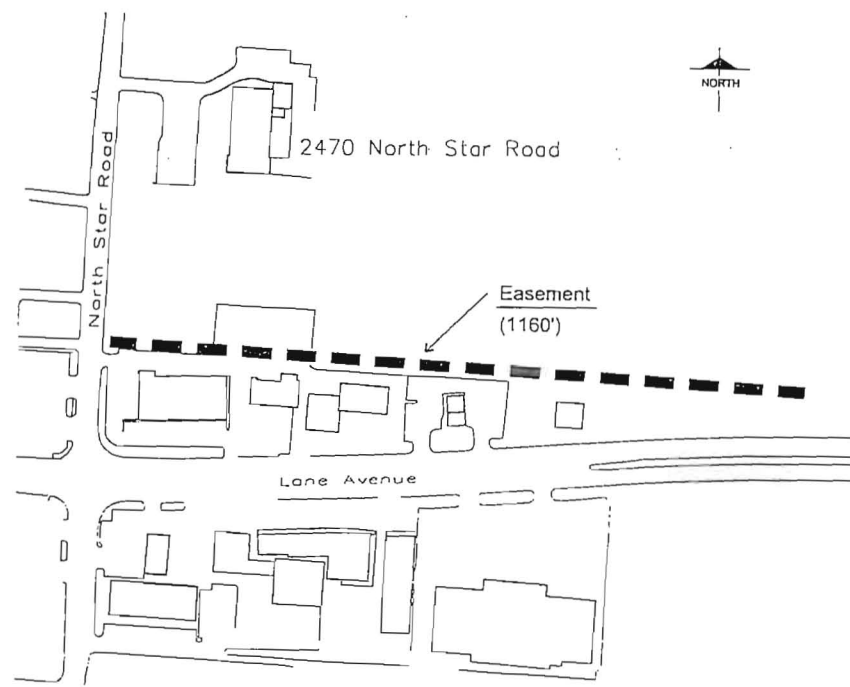


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Office of Business and Administration
August 6, 1998

Map Provided by University Resource Planning and Institutional Analysis

Easement to Ohio Bell Telephone Company

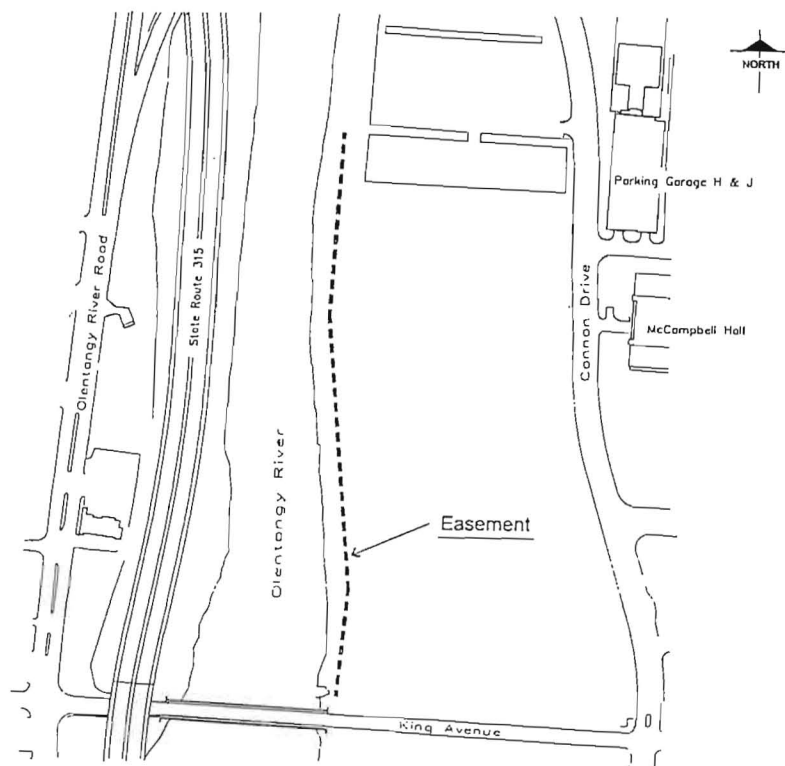


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Office of Business and Administration
August 6, 1998

Map Provided by University Resource Planning and Institutional Analysis

Gas Pipeline Easement to Columbia Gas of Ohio along Olentangy River

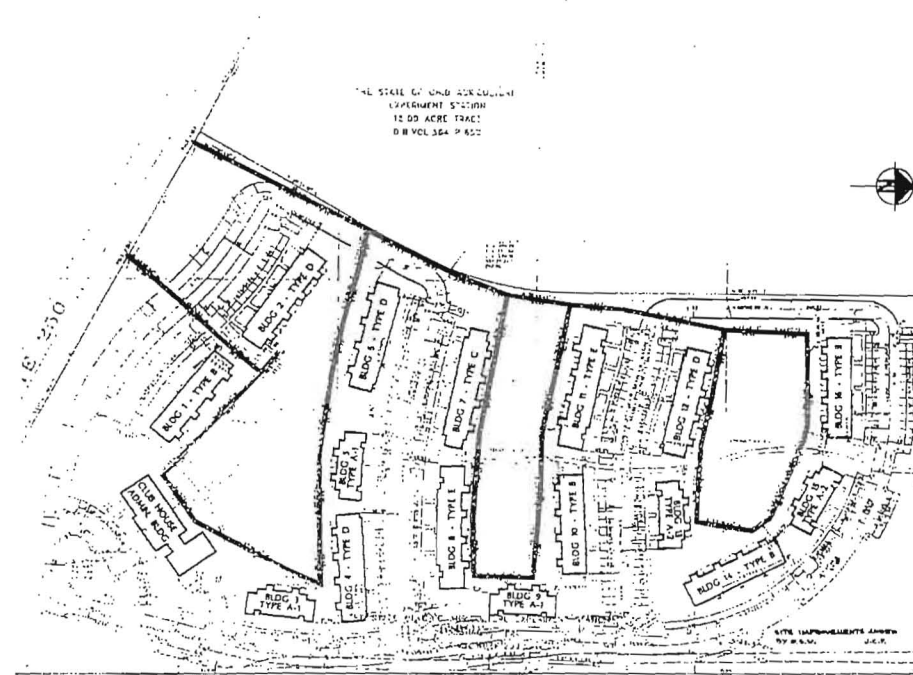


No True Scale

Office of Business and Administration
August 5, 1998

Map Provided by University Resource Planning and Institutional Analysis

American Electric Power Easement at ATI/OARDC Apartment Village



No True Scale

Office of Business and Administration
August 11, 1998

Map Provided by University Engineer's Office

Summary of the Olentangy River Corridor District Plan

Area

The area bounded generally by King Avenue on the south and the Wetland Research Area on the north, and encompassing the Olentangy River and the river-edge environments east and west of the river (see attached map).

Elements of the Plan

As part of the campus the river corridor will become:

- A part of the Green Reserve open space system of the 1995 plan
- A circulation corridor for walking, running and bicycling
- A resource for learning
- A resource for student life and recreational activities
- A series of unique destinations reflecting different campus districts.

Health Sciences Riverfront

- Creates new highway access bridges crossing the river that serve as gateways joining the campus to the larger region.
- Extends the Green Reserve from the river's edge back to Cannon Drive.
- Creates paths that interconnect the continuous upper and lower trail systems.
- Extends the urban fabric of the Health Sciences Area to meet the river.

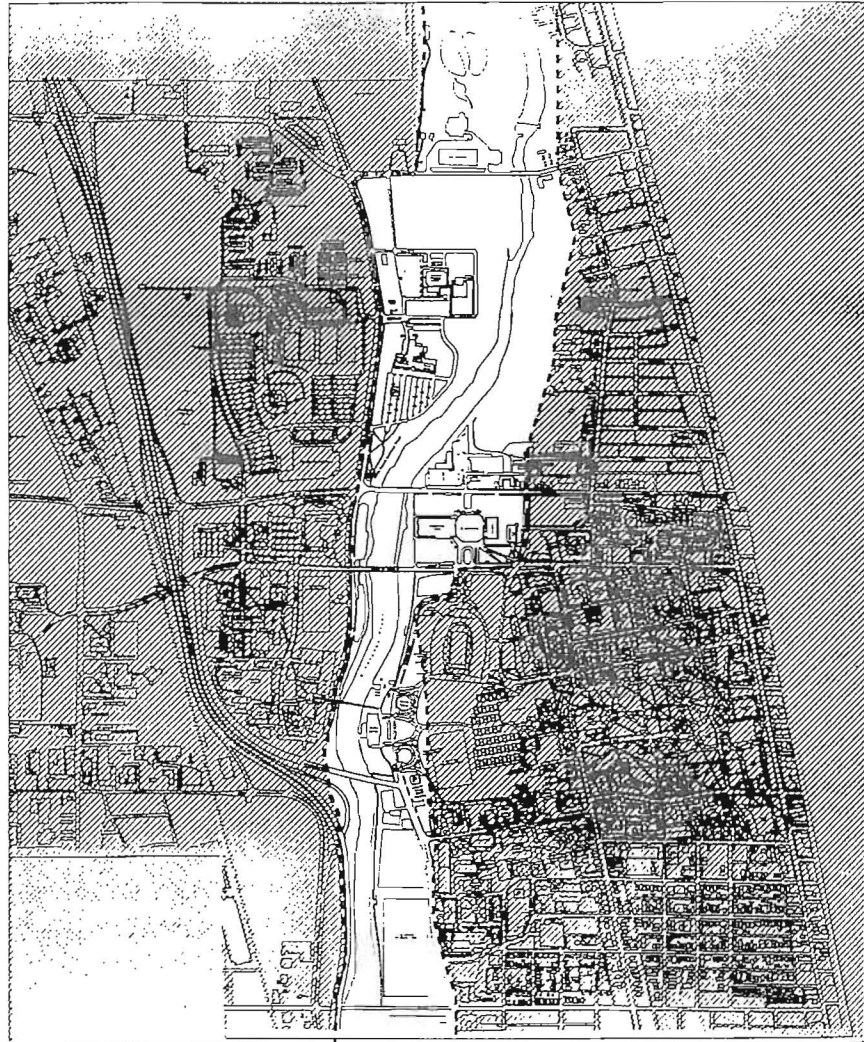
Drake Union Riverfront

- Creates new pedestrian bridge across river north of Drake Union.
- Recommends "river of trees" connecting Drake Union/river to Mirror Lake and oval.
- Identifies area between Lincoln and Morrill Towers for development.
- Redefines base of the towers with architectural and landscape components to create pleasant, supportive environment.
- Recommends pedestrian circulation in area be focused on the street level with continuous sidewalk and rows of trees.

St. John Riverfront

- Recommends Lane Avenue Bridge be designed as a gateway into the main campus.
- Creates continuous trails across the riverbank to link proposed overlook with upper street and lower river levels.
- Recommends new buildings which have active uses on the street corners and on the frontage facing the river, including fitness rooms, offices, restaurants, and/or residential.

Olentangy River Corridor District Plan



Office of Business and Administration
Office of the University Architect and Physical Planning,
June 23, 1998

